

Registered number: 01006814

Mid Kent Electrical Engineering Company Limited

Annual Report and Financial Statements

For the Year Ended 30 April 2025



Mid Kent Electrical Engineering Company Limited

Company Information

Directors	A.C Savage M.F Savage J.C Savage R.M Savage M.M Savage
Registered number	01006814
Registered office	15b Dolphin Park Upper Field Road Eurolink Industrial Estate Sittingbourne Kent ME10 3UP
Independent auditors	UHY Hacker Young Chartered Accountants & Statutory Auditors Thames House Roman Square Sittingbourne Kent ME10 4BJ

Mid Kent Electrical Engineering Company Limited

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Mid Kent Electrical Engineering Company Limited

Strategic Report For the Year Ended 30 April 2025

Introduction

The Company continued in the year with its principal activity of engineering.

Established in 1955, the Mid Kent Electrical Engineering Company Limited ("MKE") has built a reputation for consistently producing top quality products and engineering services, fast and efficiently.

A reputation achieved by our ability to respond and adapt to the ever-changing needs of our customers. Carrying out a complete range of electrical and mechanical repairs both on-site and in-house, under the strict control of specialist engineers working around the clock to guarantee minimum downtime.

Our reputation and people are our most valued assets and our commitment to quality, which is reflected in our ISO quality management systems and certification, makes us the Company we are today.

As the largest independent company of its kind in the South East of England, we operate from a number of strategically placed centres. The focal point for our operation is the 50,000 sq.ft facility based in Sittingbourne, which doubles as our head office. We carry out a wide range of in-house services including electric motors, pump and gearbox repairs, motor control and panel building, dynamic fan balancing, manufacturing and reclamation of machine parts and specialist project work. Our on-site service teams have access to our fleet of vehicles (including crane mounted lorries) to offer removal, collection and delivery.

With numerous dedicated on-site service teams working in all industry sectors, we will support your teams to reduce downtime and improve reliability. Our specialist trained engineers perform laser alignments and on-site balancing, coupled with diagnostic and preventative engineering using the latest technologies.

MKE Drive Systems are a dedicated team supplying new ABB variable speed drives and soft starts as well as hire equipment. Our in-house panel building facility enables us to offer complete bespoke solutions for all drive applications, from the initial concept through to manufacture, supply, installation, and commissioning.

We offer a unique and complete engineering solution, meeting the demands of industry across London, the South East and Eastern counties.

Business review

Turnover for the financial year increased to £24.49 million, representing growth of 3.13% compared with the prior year. Gross profit decreased by 11% despite the increase in turnover, reflecting a reduction in the gross profit margin achieved during the year.

Notwithstanding this, operating and net profits remained robust, and as a result the Company's balance sheet position strengthened further during the year ended 2025. The directors are satisfied with the financial performance for the year, which represents the seventh consecutive year in which the Company has reported a profit.

After due consideration, the directors have concluded that the Company continues to operate as a going concern and that it is appropriate to prepare the financial statements on this basis, as set out in accounting policy 2.2.

Since the year end, the Company has continued to experience strong demand for its services. Cost control remains a key focus, with ongoing efforts to improve sales margins. Based on management information available to date, the directors expect turnover for the year ending April 2026 to be broadly consistent with the year ended April 2025, alongside a continued strong level of net profit.

Principal risks and uncertainties

The directors recognise that sufficient work coming through the door on a continuous regular basis is paramount in ensuring the Company's ongoing viability.

The Company operates in a competitive market and is exposed to ongoing competitive pressures. The Company's turnover is derived from a wide and varied customer base, although a proportion of revenue is generated from a number of key customers. The directors consider that no single customer is critical to the Company's ongoing operations. While a reduction in activity from any key individual customer could have an impact on future results, this risk is mitigated by the breadth of the customer base and the absence of undue reliance on any one relationship. The Company continues to manage this risk by maintaining strong customer relationships, delivering a consistently high standard of service and focusing on value added, and the ability to respond promptly to customer requirements. The Company also seeks to further diversify its customer base where appropriate.

Mid Kent Electrical Engineering Company Limited

Strategic Report (continued)
For the Year Ended 30 April 2025

The Company is exposed to credit risk in respect of credit sales to customers. This risk is mitigated by credit assessments of new customers, ongoing monitoring of creditworthiness, and active management of debtor balances. At the balance sheet date, the directors do not consider there to be any material concentrations of credit risk.

Financial key performance indicators

The Company's key financial performance indicators are considered to be sales and gross profit margin.

As noted in the business review above, turnover increased by 3.13% during the year.

Sales, gross profit and gross profit margin over the past 3 years have been:

	2025	2024	2023
	£000s	£000s	£000s
Turnover	24,494	23,750	20,689
Gross profit	3,815	4,303	4,594
Gross profit margin	15.6%	18.1%	22.2%

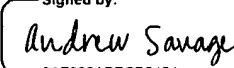
While turnover has increased over the past three years, the gross profit percentage has declined over the same period. This reflects a combination of market conditions and operational factors, including increased cost pressures and a more competitive pricing environment, which have limited the Company's ability to fully recover cost increases through pricing.

The growth in turnover has been driven in part by higher volumes and the retention and expansion of customer relationships. In certain cases, this has been achieved at lower margins than historically, reflecting commercial decisions taken by the directors to maintain market presence, secure long-term customer relationships and support overall profitability, particularly with larger project work.

The directors continue to monitor gross profit margin closely as a key performance indicator. Actions taken during the year to address margin pressure include ongoing cost control measures, regular review of pricing strategies, and a focus on improving operational efficiency and service delivery. The directors consider that these actions have helped to sustain strong operating and net profit levels despite the reduction in gross margin percentage.

The directors recognise that continued pressure on gross profit margins represents an ongoing area of focus and risk, and consequently gross margin performance will continue to be reviewed alongside changes in input costs, customer mix and competitive dynamics to ensure that growth remains sustainable over the medium term.

This report was approved by the board and signed on its behalf.

Signed by:

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A.C Savage
 Director

Date: 08 January 2026

Mid Kent Electrical Engineering Company Limited

Directors' Report For the Year Ended 30 April 2025

The directors present their report and the financial statements for the year ended 30 April 2025.

Directors' responsibilities statement

The directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Results and dividends

The profit for the year, after taxation, amounted to £569,149 (2024 - £1,231,937).

No dividends were declared during the current or preceding year.

Directors

The directors who served during the year were:

A.C Savage
M.F Savage
J.C Savage
R.M Savage
M.M Savage

Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

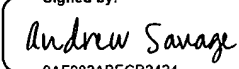
Auditors

The auditors, UHY Hacker Young, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

Mid Kent Electrical Engineering Company Limited

Directors' Report (continued)
For the Year Ended 30 April 2025

This report was approved by the board and signed on its behalf.

Signed by:

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A.C Savage
Director

Date: 08 January 2026

Mid Kent Electrical Engineering Company Limited

Independent Auditors' Report to the Members of Mid Kent Electrical Engineering Company Limited

Opinion

We have audited the financial statements of Mid Kent Electrical Engineering Company Limited (the 'Company') for the year ended 30 April 2025, which comprise the Profit and loss account, the , the Balance sheet, the Statement of cash flows, the Statement of changes in equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 30 April 2025 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' report thereon. The directors are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

Mid Kent Electrical Engineering Company Limited

Independent Auditors' Report to the Members of Mid Kent Electrical Engineering Company Limited (continued)

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations was as follows:

- we identified the laws and regulations applicable to the Company through discussions with management, and from our commercial knowledge and experience of the sector.
- we focused on specific laws and regulations which we considered may have a direct material effect on the accounts or the operations of the Company, including the Companies Act 2006;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting correspondence; and
- identified laws and regulations were communicated within the audit team and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the Company's accounts to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

Auditors' responsibilities for the audit of the financial statements (continued)

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;

Mid Kent Electrical Engineering Company Limited

Independent Auditors' Report to the Members of Mid Kent Electrical Engineering Company Limited (continued)

- assessed whether judgements and assumptions made in determining the accounting estimates set out in the accounting policies were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

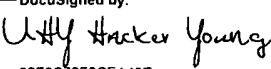
- agreeing financial statement disclosures to underlying supporting documentation;
- enquiring of management and representatives of directors as to actual and potential litigation and claims.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the Company's shareholders, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's shareholders those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders, as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

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Allan R. Hickie BSC FCA (Senior statutory auditor)
for and on behalf of
UHY Hacker Young
Chartered Accountants
Statutory Auditors
Thames House
Roman Square
Sittingbourne
Kent
ME10 4BJ

Date: 09 January 2026

Mid Kent Electrical Engineering Company Limited

Profit and Loss Account
For the Year Ended 30 April 2025

	Note	2025 £	2024 £
Turnover	4	24,494,366	23,750,009
Cost of sales		(20,679,485)	(19,446,729)
Gross profit		3,814,881	4,303,280
Administrative expenses		(2,982,863)	(2,564,257)
Other operating income	5	16,002	27,348
Operating profit	6	848,020	1,766,371
Interest receivable and similar income		166	-
Interest payable and similar expenses	10	(77,981)	(115,249)
Profit before tax		770,205	1,651,122
Tax on profit	11	(201,056)	(419,185)
Profit for the financial year		569,149	1,231,937

There are no items of other comprehensive income for 2025 or 2024 other than the profit for the year. As a result, no separate Statement of Comprehensive Income has been presented.

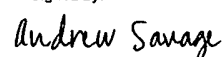
The notes on pages 13 to 23 form part of these financial statements.

Mid Kent Electrical Engineering Company Limited
Registered number: 01006814

Balance Sheet
As at 30 April 2025

	Note	2025 £	2024 £
Fixed assets			
Tangible fixed assets		911,879	833,898
		<u>911,879</u>	<u>833,898</u>
Current assets			
Stocks	13	2,885,204	2,543,263
Debtors: amounts falling due within one year	14	5,769,881	6,259,183
Cash at bank and in hand		51,159	112,039
		<u>8,706,244</u>	<u>8,914,485</u>
Creditors: amounts falling due within one year	15	(4,648,957)	(5,347,328)
Net current assets		<u>4,057,287</u>	<u>3,567,157</u>
Total assets less current liabilities		<u>4,969,166</u>	<u>4,401,055</u>
Creditors: amounts falling due after more than one year	16	(248,535)	(272,257)
Provisions for liabilities			
Deferred tax	17	(205,295)	(182,611)
		<u>(205,295)</u>	<u>(182,611)</u>
Net assets		<u><u>4,515,336</u></u>	<u><u>3,946,187</u></u>
Capital and reserves			
Called up share capital	18	20,000	20,000
Profit and loss account	19	4,495,336	3,926,187
		<u><u>4,515,336</u></u>	<u><u>3,946,187</u></u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

Signed by:

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A.C Savage
 Director

Date: 08 January 2026

The notes on pages 13 to 23 form part of these financial statements.

Mid Kent Electrical Engineering Company Limited

**Statement of Changes in Equity
For the Year Ended 30 April 2025**

	Called up share capital	Profit and loss account	Total equity
	£	£	£
At 1 May 2023	20,000	2,694,250	2,714,250
Profit for the year	-	1,231,937	1,231,937
At 1 May 2024	20,000	3,926,187	3,946,187
Profit for the year	-	569,149	569,149
At 30 April 2025	20,000	4,495,336	4,515,336

The notes on pages 13 to 23 form part of these financial statements.

Mid Kent Electrical Engineering Company Limited

Statement of Cash Flows
For the Year Ended 30 April 2025

	2025 £	2024 £
Cash flows from operating activities		
Profit for the financial year	569,149	1,231,937
Adjustments for:		
Depreciation of tangible assets	264,377	180,264
Loss on disposal of tangible assets	(1,100)	-
Interest paid	77,981	115,249
Taxation charge	201,056	419,185
(Increase) in stocks	(341,941)	(339,909)
Decrease/(increase) in debtors	489,302	(1,656,270)
(Decrease)/increase in creditors	(63,755)	540,455
Corporation tax (paid)/received	(356,423)	-
Net cash generated from operating activities	<u>838,646</u>	<u>490,911</u>
Cash flows from investing activities		
Purchase of tangible fixed assets	(22,342)	(92,943)
Sale of tangible fixed assets	1,100	-
HP interest paid	(28,577)	(20,375)
Net cash from investing activities	<u>(49,819)</u>	<u>(113,318)</u>
Cash flows from financing activities		
Repayment of/new finance leases	(267,300)	(218,953)
Movements on invoice discounting	(533,003)	(170,484)
Interest paid	(49,404)	(94,874)
Net cash used in financing activities	<u>(849,707)</u>	<u>(484,311)</u>
Net (decrease) in cash and cash equivalents	<u>(60,880)</u>	<u>(106,718)</u>
Cash and cash equivalents at beginning of year	112,039	218,757
Cash and cash equivalents at the end of year	<u><u>51,159</u></u>	<u><u>112,039</u></u>
Cash and cash equivalents at the end of year comprise:		
Cash at bank and in hand	51,159	112,039
	<u><u>51,159</u></u>	<u><u>112,039</u></u>

The notes on pages 13 to 23 form part of these financial statements.

Mid Kent Electrical Engineering Company Limited

Analysis of Net Debt
For the Year Ended 30 April 2025

	At 1 May 2024	Cash flows	At 30 April
	£	£	2025
			£
Cash at bank and in hand	112,039	(60,880)	51,159
Debt due within 1 year	(10,000)	10,000	-
Finance leases	(419,454)	(52,716)	(472,170)
	<u>(317,415)</u>	<u>(103,596)</u>	<u>(421,011)</u>

The notes on pages 13 to 23 form part of these financial statements.

Mid Kent Electrical Engineering Company Limited

Notes to the Financial Statements For the Year Ended 30 April 2025

1. General information

Mid Kent Electrical Engineering Company Limited ('the Company') is a private company limited by shares, incorporated in England and Wales, registration number 01006814. The registered office address is Unit 15b Dolphin Park, Upper Field Road, Eurolink Industrial Estate, Sittingbourne, Kent, ME10 3UP.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain 'critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies (see note 3).

The following principal accounting policies have been applied:

2.2 Going concern

The financial statements are prepared on the going concern basis assuming that the Company will continue in operational existence for the foreseeable future. The directors have performed a going concern assessment to review whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Company to continue as a going concern. This assessment covers a period of at least one year from the date of authorisation for issue of the financial statements.

The profit after tax of £569,149 achieved for 2024/25 has further strengthened the Company's balance sheet position. At 30 April 2025 the Company had net current assets of £4,057,287 and overall net assets of £4,515,336.

Management accounts show that a further sizeable profit has been achieved year-to-date during 2025-26, and there is a reasonable expectation that the improved trading results will continue for the foreseeable future.

The improved financial position means the Company's reliance on the invoice discounting facility has reduced. The facility loan balance at 30 April 2025 was down to £95,965 compared to £628,968 at 30 April 2024. Nevertheless in making their assessment the directors have assumed the continuing support of its bankers will be available. The invoice discounting loan facility is secured against the Company's trade debts, minimising the bank's risk.

Therefore based on the above the directors have concluded there are no material uncertainties about the Company's ability to continue as a going concern.

2.3 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is GBP.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Mid Kent Electrical Engineering Company Limited

**Notes to the Financial Statements
For the Year Ended 30 April 2025**

2. Accounting policies (continued)

2.4 Revenue recognition

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the Company and the turnover can be reliably measured. Turnover is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

2.5 Operating leases: the Company as lessee

Rentals paid under operating leases are charged to profit or loss on a straight-line basis over the lease term.

2.6 Pensions

Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Balance sheet. The assets of the plan are held separately from the Company in independently administered funds.

2.7 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

2.8 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Mid Kent Electrical Engineering Company Limited

Notes to the Financial Statements For the Year Ended 30 April 2025

2. Accounting policies (continued)

2.8 Tangible fixed assets (continued)

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Short-term leasehold property	-	Over the remaining lease term
Plant and machinery	-	15%
Motor vehicles	-	20%
Office equipment	-	10%
Computer equipment	-	20%

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

2.9 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis. Work in progress and finished goods include labour and attributable overheads.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.10 Provisions for liabilities

Provisions are recognised when an event has taken place that gives rise to a legal or constructive obligation, a transfer of economic benefits is probable and a reliable estimate can be made.

Provisions are measured as the best estimate of the amount required to settle the obligation, taking into account the related risks and uncertainties.

Increases in provisions are generally charged as an expense to profit or loss.

2.11 Financial instruments

The Company has elected to apply the provisions of Section 11 "Basic Financial Instruments" of FRS 102 to all of its financial instruments.

The Company has elected to apply the recognition and measurement provisions of IFRS 9 Financial Instruments (as adopted by the UK Endorsement Board) with the disclosure requirements of Sections 11 and 12 and the other presentation requirements of FRS 102.

Financial instruments are recognised in the Company's Balance sheet when the Company becomes party to the contractual provisions of the instrument.

The Company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks, loans from other third parties and loans to related parties.

Mid Kent Electrical Engineering Company Limited

**Notes to the Financial Statements
For the Year Ended 30 April 2025**

3. Judgments in applying accounting policies and key sources of estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other relevant factors, including expectations of future events that are believed to be reasonable under the circumstances.

The preparation of the financial statements requires management to make estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, be likely to differ from the related actual results. Areas of judgement and potential sources of estimation uncertainty, are as follows:

Bad debt policy

No general provision is made at the year end and all bad debts are for either insolvent or doubtful debts that are well past due, and/or where communication with the debtor indicates that the debt will remain unpaid.

Stock valuation

Stock items are stated at the lower of cost and net realisable value. This requires the estimation of the eventual sales price of goods to customers in the future.

Leases

Management exercise judgement in determining the classification of leases as finance or operating at the date of inception. Where the lease term constitutes substantially all of the economic life of the asset, or where the present value of minimum lease payments amount to substantially all of their fair value, the lease is classified as a finance. All other leases are classified as operating leases.

Depreciation of property, plant and equipment

Depreciation is provided so as to write down the assets to their residual value, this will be nil due to the Company using the assets for the whole of their useful economic life.

4. Turnover

The whole of the turnover is attributable to electrical engineering.

Analysis of turnover by country of destination:

	2025 £	2024 £
United Kingdom	24,489,815	23,716,189
Rest of Europe	4,551	33,820
	<u>24,494,366</u>	<u>23,750,009</u>

5. Other operating income

	2025 £	2024 £
Other operating income	16,002	27,348
	<u>16,002</u>	<u>27,348</u>

Mid Kent Electrical Engineering Company Limited

**Notes to the Financial Statements
For the Year Ended 30 April 2025**

6. Operating profit

The operating profit is stated after charging:

	2025	2024
	£	£
Other operating lease rentals	474,960	375,749
Depreciation	264,378	180,264
(Profit)/loss on sale of tangible fixed assets	(1,100)	-
Impairment of trade debtors	(1,721)	2,273
	<u> </u>	<u> </u>

7. Employees

Staff costs, including directors' remuneration, were as follows:

	2025	2024
	£	£
Wages and salaries	8,090,451	7,162,187
Social security costs	850,628	626,777
Cost of defined contribution scheme	367,494	324,238
	<u> </u>	<u> </u>
	<u>9,308,573</u>	<u>8,113,202</u>

The average monthly number of employees, including the directors, during the year was as follows:

	2025	2024
	No.	No.
Directors	5	4
Managers	10	10
Administration staff	25	20
Productive labour staff	130	126
	<u> </u>	<u> </u>
	<u>170</u>	<u>160</u>

Mid Kent Electrical Engineering Company Limited

**Notes to the Financial Statements
For the Year Ended 30 April 2025**

8. Directors' remuneration

	2025 £	2024 £
Directors' emoluments	666,837	554,089
Company contributions to defined contribution pension schemes	44,228	16,814
	<u>711,065</u>	<u>570,903</u>

During the year retirement benefits were accruing to 5 directors (2024 - 3) in respect of defined contribution pension schemes.

The highest paid director received remuneration of £177,549 (2024 - £167,530).

The value of the Company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to £10,000 (2024 - £NIL).

9. Auditors' remuneration

During the year, the Company obtained the following services from the Company's auditors:

	2025 £	2024 £
Fees payable to the Company's auditors for the audit of the Company's financial statements	13,120	12,495
Fees payable to the Company's auditors in respect of:		
All non-audit services not included above	29,485	27,488
	<u>29,485</u>	<u>27,488</u>

10. Interest payable and similar expenses

	2025 £	2024 £
Finance leases and hire purchase contracts	28,577	20,375
Other interest payable	49,404	94,874
	<u>77,981</u>	<u>115,249</u>

Mid Kent Electrical Engineering Company Limited

**Notes to the Financial Statements
For the Year Ended 30 April 2025**

11. Taxation

	2025 £	2024 £
Corporation tax		
Current tax on profits for the year	178,372	356,420
	<u>178,372</u>	<u>356,420</u>
Total current tax	<u>178,372</u>	<u>356,420</u>
Deferred tax		
Origination and reversal of timing differences	22,684	62,765
Total deferred tax	<u>22,684</u>	<u>62,765</u>
	<u>201,056</u>	<u>419,185</u>

Factors affecting tax charge for the year

The tax charge for the year is higher than (2024 - *higher than*) the standard rate of corporation tax in the UK of 25% (2024 - 25%). The differences are explained below:

	2025 £	2024 £
Profit on ordinary activities before tax	770,205	1,651,122
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 25% (2024 - 25%)	192,551	412,781
Effects of:		
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	7,390	4,939
Other differences leading to an increase (decrease) in the tax charge	1,115	1,465
Total tax charge for the year	<u>201,056</u>	<u>419,185</u>

Factors that may affect future tax charges

There were no factors that may affect future tax charges.

Mid Kent Electrical Engineering Company Limited

Notes to the Financial Statements For the Year Ended 30 April 2025

12. Tangible fixed assets

	Short-term leasehold property £	Plant and machinery £	Motor vehicles £	Computer and office equipment £	Total £
Cost or valuation					
At 1 May 2024	169,068	772,414	1,251,078	221,947	2,414,507
Additions	-	46,000	274,016	22,343	342,359
Disposals	-	-	(92,811)	-	(92,811)
At 30 April 2025	169,068	818,414	1,432,283	244,290	2,664,055
Depreciation					
At 1 May 2024	85,326	628,275	733,152	133,856	1,580,609
Charge for the year on owned assets	17,973	14,095	27,431	22,386	81,885
Charge for the year on financed assets	-	18,809	163,684	-	182,493
Disposals	-	-	(92,811)	-	(92,811)
At 30 April 2025	103,299	661,179	831,456	156,242	1,752,176
Net book value					
At 30 April 2025	65,769	157,235	600,827	88,048	911,879
At 30 April 2024	83,742	144,139	517,926	88,091	833,898

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

	2025 £	2024 £
Plant and machinery	119,935	92,744
Motor vehicles	590,000	489,489
	709,935	582,233

Mid Kent Electrical Engineering Company Limited

**Notes to the Financial Statements
For the Year Ended 30 April 2025**

13. Stocks

	2025	2024
	£	£
Raw materials and consumables	440,732	389,974
Work in progress (goods to be sold)	2,166,062	1,862,027
Finished goods and goods for resale	278,410	291,262
	<u>2,885,204</u>	<u>2,543,263</u>

14. Debtors

	2025	2024
	£	£
Trade debtors	5,417,048	5,964,393
Other debtors	34,034	27,726
Prepayments and accrued income	318,799	267,064
	<u>5,769,881</u>	<u>6,259,183</u>

The Company discounts the majority of its trade debts with recourse after ninety days. Against these trade debts The Royal Bank of Scotland plc Sales Financing have advanced, including charges, £95,965 (2024: £628,968), this amount is included in creditors shown as invoice discounting advances (see note 15).

15. Creditors: Amounts falling due within one year

	2025	2024
	£	£
Trade creditors	2,863,613	2,625,146
Corporation tax	178,372	356,423
Other taxation and social security	789,661	824,900
Obligations under finance lease and hire purchase contracts	223,635	147,197
Invoice discounting advances	95,965	628,968
Other creditors	230,429	137,042
Accruals and deferred income	267,282	627,652
	<u>4,648,957</u>	<u>5,347,328</u>

The invoice discounting advances are secured on the Company's trade debtor balances.

Mid Kent Electrical Engineering Company Limited

**Notes to the Financial Statements
For the Year Ended 30 April 2025**

16. Creditors: Amounts falling due after more than one year

	2025	2024
	£	£
Net obligations under finance leases and hire purchase contracts	248,535	272,257

Obligations under finance lease and hire purchase contracts, which are secured on the assets concerned, are repayable within five years.

17. Deferred taxation

	2025	2024
	£	£
At beginning of year	(182,611)	(119,846)
Charged to profit or loss	(22,684)	(62,765)
At end of year	(205,295)	(182,611)

The provision for deferred taxation is made up as follows:

	2025	2024
	£	£
Accelerated capital allowances	(205,295)	(182,611)
	(205,295)	(182,611)

18. Share capital

	2025	2024
	£	£
Allotted, called up and fully paid		
20,000 (2024 - 20,000) Ordinary shares of £1 each	20,000	20,000

19. Reserves

Profit and loss account

This reserve includes all current and historical retained profit and losses.

Mid Kent Electrical Engineering Company Limited

Notes to the Financial Statements
For the Year Ended 30 April 2025

20. Pension commitments

The Company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £367,494 (2024 - £324,238). Contributions totalling £2,966 were payable to the fund (2024: £247) at the balance sheet date and are included in other creditors in note 15.

21. Commitments under operating leases

At 30 April 2025 the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	2025 £	2024 £
Not later than 1 year	414,341	415,774
Later than 1 year and not later than 5 years	924,682	1,062,063
Later than 5 years	89,500	230,250
	<u>1,428,523</u>	<u>1,708,087</u>

22. Transactions with directors

The only transactions in the year were movements on the directors' current accounts, under a normal service agreement. All transactions are interest free and are repayable on demand.

The balance owing to the Company by a director at 30 April 2025 was £Nil (2024: £500). Amounts repaid during the year equal £500. Advances made in the year equal £Nil.

23. Related party transactions***Executive pension scheme for directors***

Freehold property owned by the Mid Kent Electrical Engineering Company Executive Pension Fund was rented out to the Company throughout the year. The charges for the year were £267,625 (2024: £249,300).

At 30 April 2025 the Company owed £25,981 (2024: £20,881) to the Mid Kent Electrical Engineering Company Executive Pension Fund.

Transactions with close family of the directors

At 30 April 2025 the Company was owed £27,718 (2024: £20,000) in relation to loans provided to close family members.

Key management personnel

The directors, who together have authority and responsibility for planning, directing and controlling the activities of the Company, are considered to be key management personnel. Total remuneration of these individuals is disclosed in note 8 of the financial statements.

24. Controlling party

The ultimate controlling parties are A.C. Savage and M.F. Savage, equally.