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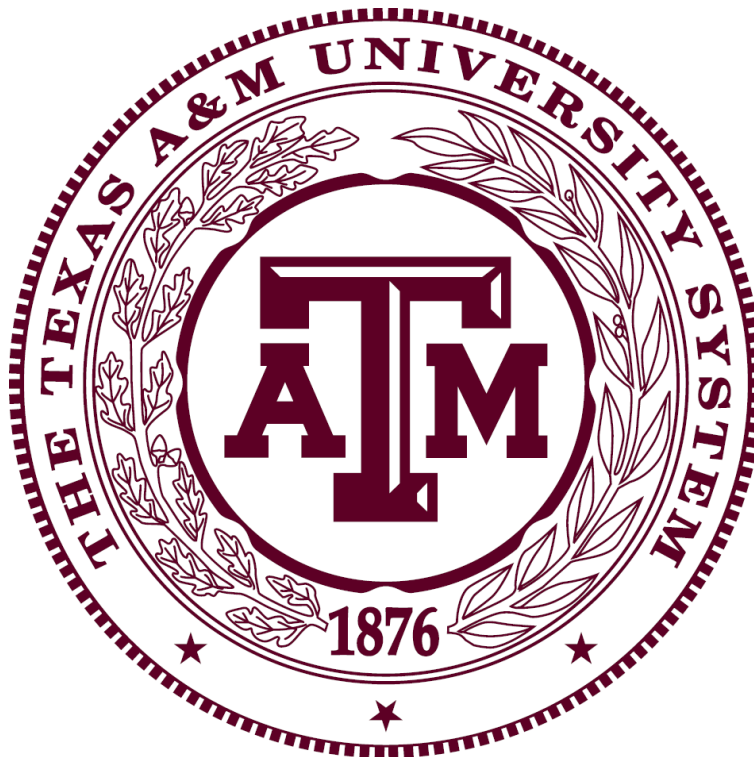
ANNUAL FINANCIAL REPORT

of

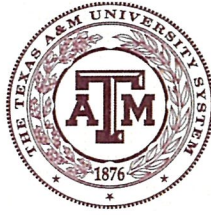
The Texas A&M University System

For the Year Ended August 31, 2025

With Comparative Totals for the Year Ended August 31, 2024



Texas A&M University ■ Texas A&M University at Galveston ■ Texas A&M University Health Science Center ■ Prairie View A&M University ■ Tarleton State University ■ Texas A&M International University ■ Texas A&M University-Central Texas ■ East Texas A&M University ■ Texas A&M University-Corpus Christi ■ Texas A&M University-Kingsville ■ Texas A&M University-San Antonio ■ Texas A&M University-Texarkana ■ West Texas A&M University ■ Texas A&M AgriLife Research ■ Texas A&M AgriLife Extension Service ■ Texas A&M Forest Service ■ Texas A&M Veterinary Medical Diagnostic Laboratory ■ Texas A&M Engineering Experiment Station ■ Texas A&M Engineering Extension Service ■ Texas A&M Transportation Institute ■ Texas Division of Emergency Management ■ Texas A&M University System Offices ■ Texas A&M System Shared Services Center ■ Texas A&M Research Foundation ■



System Office of Budgets and Accounting
THE TEXAS A&M UNIVERSITY SYSTEM

November 20, 2025

Glenn Hegar
Chancellor
The Texas A&M University System
301 Tarrow
College Station, Texas 77845

Dear Mr. Hegar,

We are submitting herewith the Annual Financial Report of The Texas A&M University System for the fiscal year ended August 31, 2025.

This report has been prepared in conformity with *Texas Government Code* §2101.011, and in accordance with the Annual Financial Reporting Requirements of the Texas Comptroller of Public Accounts.

The accompanying Annual Financial Report will be considered for audit by the State Auditor as part of the audit of the State of Texas Comprehensive Annual Financial Report; therefore, an opinion has not been expressed on the financial statements and related information contained in this report.

Respectfully submitted,

Teresa Edwards, CPA
Controller

Joseph Duron, CPA
Chief Administrative Officer

The Texas A&M University System

Board of Regents

Robert L. Albritton	Term Expires February 1, 2027
Randy Brooks	Term Expires February 1, 2027
Bill Mahomes	Term Expires February 1, 2027
David Baggett	Term Expires February 1, 2029
John Bellinger	Term Expires February 1, 2029
Sam Torn	Term Expires February 1, 2029
Jay Graham	Term Expires February 1, 2031
Mike Hernandez	Term Expires February 1, 2031
Kelley Sullivan Georgiades	Term Expires February 1, 2031
Jaquavous Doucette (Student Regent)	Term Expires May 31, 2026

Officers of the Board

Robert L. Albritton	Chairman
Jay Graham	Vice Chairman

Administrative Officers

Glenn Hegar	Chancellor
Ryan Griffin	Vice Chancellor and Chief Financial Officer
Joseph Duron	Chief Administrative Officer
Teresa L. Edwards	Controller

The Texas A&M University System

Chief Executive Officers

Texas A&M University	Tommy Williams, Interim President
Texas A&M University at Galveston	Col. Michael Fossum (Retired)
Texas A&M Health Science Center	Dr. Indra K. Reddy
Prairie View A&M University	Dr. Tomikia P. LeGrande, President
Tarleton State University	Dr. James L. Hurley, President
Texas A&M International University	Dr. Christopher Maynard, President
Texas A&M University - Central Texas	Dr. Richard M. Rhodes, President
East Texas A&M University	Dr. Mark Rudin, President
Texas A&M University - Corpus Christi	Dr. Kelly M. Miller, President
Texas A&M University - Kingsville	Dr. Robert H. Vela Jr., President
Texas A&M University - San Antonio	Dr. Salvador H. Ochoa, President
Texas A&M University - Texarkana	Dr. Ross C. Alexander, President
West Texas A&M University	Dr. Walter V. Wendler, President

The Texas A&M University System

Chief Executive Officers

Texas A&M AgriLife	Dr. Jeffrey W. Savell, Vice Chancellor and Dean of Agriculture and Life Sciences
Texas A&M AgriLife Research	Cliff Lamb, Director
Texas A&M AgriLife Extension Service	Dr. Rick Avery, Director
Texas A&M Forest Service	Al Davis, Director
Texas A&M Veterinary Medical Diagnostic Laboratory	Amy K. Swinford, DVM, Director
Texas A&M Engineering Experiment Station	Robert H. Bishop, Vice Chancellor and Dean of Engineering
Texas A&M Engineering Extension Service	David Coatney, Director
Texas A&M Transportation Institute	Gregory D. Winfree, Director
Texas Division of Emergency Management	W. Nim Kidd, Chief and Vice Chancellor for Disaster and Emergency Services
Texas A&M University System Offices	Glenn Hegar, Chancellor
Texas A&M System Shared Services Center	Ryan Griffin, Vice Chancellor and Chief Financial Officer
Texas A&M Research Foundation	Dr. Costas N. Georghiades, President for Research

The Texas A&M University System

Table of Contents

Reference	Report Title	Page
MD&A	Management's Discussion and Analysis	798-i
III	Combined Statement of Net Position	798-1
IV	Combined Statement of Revenues, Expenses, and Changes in Net Position	798-2
IV - 1	Combined Schedule of NACUBO Function to Natural Classification Matrix	798-3
V	Combined Statement of Cash Flows	798-4
VI	Combined Statement of Fiduciary Net Position	798-5
VII	Combined Statement of Changes in Fiduciary Net Position	798-6
Notes	Notes to the Combined Financial Statements	798-7
RSI	Required Supplementary Information	798-8
	Bond Schedules	
2A	Miscellaneous Bond Information	798-9
2B	Changes in Bonded Indebtedness	798-10
2C	Debt Service Requirements	798-11
2D	Analysis of Funds Available for Debt Service	798-12
2E	Defeased Bonds Outstanding	798-13
2F	Early Extinguishment and Refunding	798-14
Three	Combined Schedule of Proprietary Cash & Cash Equivalents	798-15
Three-F	Combined Schedule of Fiduciary Cash & Cash Equivalents	798-16

UNAUDITED

The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

Introduction

The Texas Legislature created the Texas A&M University System (A&M System) in 1948 to manage the evolution of a statewide educational, research and service system. Its roots lie in the founding of what are now Texas A&M University and Prairie View A&M University as land-grant colleges in 1876. The A&M System provides oversight and leadership for eleven universities, eight state agencies, a comprehensive health science center, a service unit for shared services and the System administrative offices. In June 2025 legislation was passed for University of Houston at Victoria to join the A&M System in fiscal year 2026, their annual financial report will be included in the fiscal year 2026. The A&M System includes the Texas A&M Research Foundation as a blended component unit.

The agencies of the A&M System include both engineering and agricultural research and extension agencies plus the Texas A&M Forest Service and the Texas Division of Emergency Management. The agencies provide research, public service, and instruction to benefit the state.

The A&M System educates over 172,000 students and reaches 21 million additional educational contacts through service and outreach programs each year. With more than 26,000 faculty and staff, the A&M System has a physical presence in 250 of the state's 254 counties and a programmatic presence in every county in Texas. The A&M System has real property holdings totaling more than 70,000 surface acres and 65,000 mineral acres.

A nine-member Board of Regents governs the A&M System with a total operating budget of \$7.3 billion. There is also a non-voting student member. The regents appoint the chancellor, who is the chief executive officer, who oversees the direction and operation of the system.

The A&M institutions of higher education offer a broad range of undergraduate and graduate degrees. The A&M System has many locations across Texas including Amarillo, Bryan, Canyon, College Station, Commerce, Corpus Christi, Corsicana, Dallas, Fort Worth, Frisco, Galveston, Houston, Killeen, Kingsville, Laredo, McAllen, McKinney, Mesquite, Prairie View, Round Rock, San Antonio, Stephenville, Temple, Texarkana, and Waco. In addition, A&M institutions have several international locations including Costa Rica, Mexico, and Qatar.

Overview of the Financial Statements and Financial Analysis

The objective of the Management's Discussion and Analysis (MD&A) is to provide an overview of the A&M System's financial position and activities for the fiscal year ended August 31, 2025, with comparative data to fiscal year 2024 and some data for fiscal year 2023. The emphasis of discussion will be on the current year. The MD&A should be reviewed in conjunction with the accompanying financial statements and notes. The financial section of this report includes:

- MD&A (this section)
- Basic Proprietary Financial Statements
 - Statement of Net Position,
 - Statement of Revenues, Expenses and Changes in Net Position, and

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The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

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- Statement of Cash Flows
 - Basic Fiduciary Financial Statements
 - Statement of Fiduciary Net Position, and
 - Statement of Changes in Fiduciary Net Position
 - Note disclosures related to the financial statements
 - Required Supplementary Information

The A&M University System's operational activity is included in the Texas Annual Comprehensive Financial Report (ACFR) in both the Proprietary or Business-Type Activity and the Fiduciary Activity financial statements. A&M System reports fiduciary activity for custodial funds. These fiduciary activities are reported separately from other financial activities since the A&M System member's cannot access these assets.

The accompanying financial statements for the A&M System are prepared in accordance with generally accepted accounting principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB) pronouncements, the financial reporting requirements of the Texas Comptroller of Public Accounts, and the guidelines from the National Association of College and University Business Officers (NACUBO).

Brief Summary

Below is a summary for fiscal year 2025 proprietary funds.

- Legislative Appropriations reported a \$1.4 billion ending asset balance which increased by \$547 million related to unspent state funding for construction, for more details see the Statement of Net Position section.
- Noncurrent investment balances reported on the Proprietary Statement of Net Position are \$7.089 billion, which was an increase of \$401 million from 2024's \$6.688 billion balance.
 - Equity markets produced a strong-performance for the twelve months ending August 2025. (See the *Economic Outlook section* for more details).
- There are two material, long-term liabilities which are not funded by state funds related to employees' retirement benefits, the A&M System is required to report on the financial statements. The first is the Other Post Employment Benefits (OPEB) which includes several health insurance plans and the second is the Teacher's Retirement System (TRS) Pension liability, see details below.
 - OPEB current and non-current liability balances totaled \$1.92 billion, which reported a minimal increase of \$40 million from the prior year. (See *Note 11 Postemployment Health Care and Life Insurance Benefits*)
 - Pension liability decreased by \$67 million totaling \$898 million compared to \$965 million reported in 2024. (See *Note 9 Pension and ORP*.)

UNAUDITED

The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

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- The A&M System's net position totaled \$11.6 billion, which is a \$1.5 billion increase from 2024, which was \$10.1 billion, due to the factors below.
 - An increase in Current and Noncurrent Assets including Deferred Outflows of Resources of \$1 billion
 - A decrease in Current and Noncurrent Liabilities including Deferred Inflows of Resources of \$393 million.
 - The net tuition and fee revenue increased by 3.6% totaling \$1.3 billion which was a \$50.3 million increase due to an increase in enrollment from 165,000 in 2024 to over 172,000 for 2025. The Texas A&M Regents continue to keep tuition and fees constant to assist with student success and affordability.
 - Federal, state, and other grant revenues increased over \$678 million totaling \$2.9 billion due to an increase in sponsor-funded research, disaster assistance, and student funding for Federal Pell Grants for student aid and Hazlewood Act.
 - Investment Income was \$694 million, which was a \$375 million decrease from 2024. The investment income components include the items below.
 - \$297 million in realized gains on investments,
 - \$294 million in interest, dividend, and royalty income, plus
 - \$103 million in unrealized gain on investments.
 - Operating expenses increased by 8.4% or \$631 million, primarily related to the increase in disaster funding needs by cities, counties, and local governments; although, there were also decreases related to rentals, materials, and supplies expenses.

Statement of Net Position

The Statement of Net Position presents a snapshot of assets, deferred outflows of resources, liabilities, deferred inflows of resources and net position for the A&M System as of the end of the fiscal year. The assets and liabilities are classified in the current and non-current format.

Increases or decreases in net position are one indicator of the overall condition of the A&M System's financial health when considered with nonfinancial factors such as enrollment, research, public service, patient levels, and the condition of facilities. The statement provides a picture of net position and the availability of funds for use by the A&M System.

UNAUDITED

The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

Below is the condensed Statement of Net Position.

Statement of Net Position (in millions)			
Assets and Deferred Outflows of Resources	2025	2024	2023
Current Assets	\$4,921	\$4,774	\$4,084
Capital Assets, Net	8,760	7,930	7,593
Non-Current Investments	7,089	6,688	5,928
Other Assets	2,109	1,992	2,022
Deferred Outflows	897	1,293	1,131
Total Assets and Deferred Outflows of Resources	\$23,776	\$20,677	\$20,758
Liabilities and Deferred Inflows of Resources			
Current Liabilities	\$2,531	\$2,604	\$2,449
Non-Current Liabilities	8,178	8,200	8,152
Deferred Inflows	1,429	1,727	1,217
Total Liabilities and Deferred Inflows of Resources	\$12,138	\$12,531	\$11,818
Net Position			
Net Investment in Capital Assets	\$3,239	\$2,368	\$2,359
Restricted			
Expendable	1,699	1,835	1,637
NonExpendable	475	477	467
Unrestricted	6,225	5,466	4,477
Total Net Position	\$11,638	\$10,146	\$8,940

The **Statement of Net Position** financial highlights are listed below.

- There was an increase in total assets and deferred outflows of 4.8%. This was a \$1 billion increase, primarily attributable to a \$401 million increase in non-current, restricted, and unrestricted investments; and an increase of \$830 million in net capital assets.
- Legislative Appropriations reported a \$1.4 billion ending asset balance which increased by \$547 million related to unspent state funding for construction projects and initiatives including the list below.
 - Texas A&M Forest Service increased \$511 million to fund firefighting aircraft plus fund the wildfire estimates and assistance for the Texas volunteer fire departments,

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The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

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- Texas A&M University System increased by \$83 million for the Bush Combat Development Complex which is a federal initiative to create autonomous wildland firefighting aircraft,
 - Several members reported reductions
 - Texas A&M University reduction of \$68 million was for the building of the Space Institute Facility adjacent to the Johnson Space Center in Houston and
 - Texas A&M University Health Science Center reduction of \$14 million was for building the education and research facility in McAllen, Texas.
 - There was a \$58 million increase in current payables \$22 million was related to the timing of payments due to vendors and \$27 million was related payroll payable.
 - Total bonds payable and notes payable decreased by \$58 million in 2025 totaling \$5.27 billion. See *Note 5 Long-term Liabilities* for more information.
 - There was a \$144 million increase in commercial paper.
 - Bonds payable decreased by \$202 million.
 - Highlights on the employee long-term liabilities. The A&M System OPEB plan is operated on a pay-as-you-go basis for various health plans, these plans are required to use the municipal bond market discount rate, which was 3.87% whereas TRS is allowed to use a discount rate equal to their investment rate which was 7%. The discount rates are used to measure these liabilities.
 - Other Post-Employment Benefits (OPEB)
 - Current and non-current liability balance is \$1.92 billion, which reported a minimal increase of \$40 million from the prior year.
 - OPEB expenses were \$20 million; an increase of \$8.5 million.
 - Deferred Outflows and Inflows decreased by \$510 million due to assumptions regarding the market and health care costs.
 - TRS Pension
 - The liability decreased by \$67 million totaling \$898 million for 2025 compared to \$965 million.
 - Pension expenses were \$51 million, a decrease of \$42 million.
 - Pension Deferred Outflows and Inflows decreased by \$176 million due to assumptions regarding investment returns and the employee population.

The net position reports three major categories. The **first** category, Net Investment in Capital Assets, provides equity in property, plant and equipment owned by the A&M System less the related debt.

The **second** category, Restricted, is divided into two categories, expendable and non-expendable. Expendable restricted resources are available for use by the A&M System but must be spent for purposes determined by donors. The corpus of the non-expendable restricted resources is available for investment purposes, and the earnings are used to support the institutions or agencies.

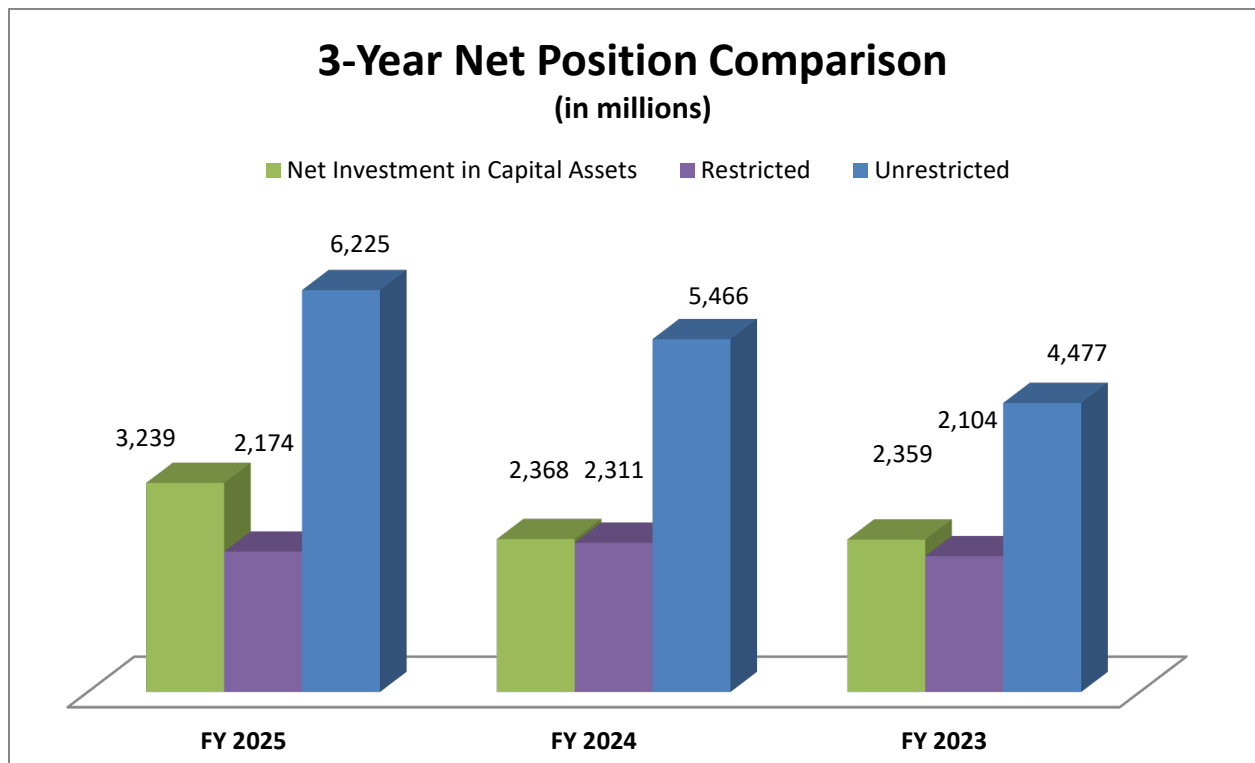
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The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

The **third** category, Unrestricted, is available for any lawful purpose. Although Unrestricted Net Position is not subject to externally imposed stipulations, it has internal designations for various academic, research, repair and maintenance future projects.

The net position of the A&M System totaled \$11.6 billion. Total net position reported an increase of \$1.5 billion or 14.9% from the 2024 balance.

Below is a graph with a 3-year net position comparison.



UNAUDITED

The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

The balances defined as unrestricted net position contain reserves and internal restrictions or allocations, as defined in the table below.

Reserves and Allocations for Unrestricted Net Position (in millions)	
Reserves For	
Unrealized Gain on Investments	\$1,288
Encumbrances	914
Portion of Annual Debt Service Payment	246
Inventories	30
Higher Education Fund	42
Self-Insured Plans	97
Tuition Set Asides, Deposits and Other Reserves	70
Other State Funds	679
Allocations For	
Capital Projects	953
Funds Functioning as Endowments	454
Scholarships and Faculty Initiatives	748
Operations	704
Total Unrestricted Reserves	\$6,225

The overall *unrestricted* net position was \$6.225 billion for fiscal year 2025 compared to \$5.466 billion in 2024.

Statement of Revenues, Expenses and Changes in Net Position

The Statement of Revenues, Expenses and Changes in Net Position presents the revenues earned and the expenses incurred during the year. Activities are reported as operating or non-operating. The Governmental Accounting Standards Board (GASB) requires state appropriations (Legislative Revenue), Federal Pell Grants and stimulus funding be reported as non-operating revenue. This will generally result in an operating loss for most public institutions. The utilization of long-lived assets, referred to as Capital Assets, is reflected in the financial statements which are reported net of depreciation or amortization, which amortize the cost of an asset over its expected useful life.

The purpose of this statement is to present the revenues of the A&M System, and the expenses incurred by the A&M System, both operating and non-operating, and any other revenues, expenses, gains and losses received or spent. The change in total net position as presented in the Statement of Net Position is a result of these activities.

Generally, operating revenues are received for providing goods and services to the various students, customers and constituencies of the A&M System. Operating expenses include

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**The Texas A&M University System
Management's Discussion and Analysis
For the Year Ended August 31, 2025**

instruction costs, research expertise plus costs for goods and services provided in return for operating revenues. Non-operating revenues are derived from sources not considered primary operations for an institution of higher education or state agency. State capital appropriations and capital grants and gifts are considered neither operating nor non-operating revenues and are reported after "Income Before Other Revenues and Transfers".

Statement of Revenues, Expenses and Changes in Net Position			
(in millions)			
	2025	2024	2023
Operating Revenues and Expenses			
Operating Revenues	\$3,662	\$3,644	\$3,540
Operating Expenses	(8,113)	(7,482)	(7,936)
Operating (Loss)	(4,451)	(3,838)	(4,396)
Non-Operating Revenues and Expenses	5,065	4,214	4,962
Income Before Other Revenues and Transfers	614	376	566
Other Revenues and Transfers	878	830	657
Change in Net Position	1,492	1,206	1,223
Net Position, Beginning of Year	\$10,146	\$8,940	\$7,717
Net Position, End of Year	\$11,638	\$10,146	\$8,940

The condensed Statement of Revenues, Expenses and Changes in Net Position reflects a \$1.492 billion increase in net position which is similar to the prior year.

The **Statement of Revenues, Expenses and Changes in Net Position** financial highlights are listed below.

- Tuition and fee revenue increased by 3.6% totaling \$1.3 billion which was a \$50.3 million increase due to an increase in enrollment from 165,000 in 2024 to over 172,000 for the Fall semesters.
- Federal, state, and other grant revenues increased over \$678 million totaling \$2.9 billion due to an increase in sponsor-funded research, disaster assistance, and student funding for Federal Pell Grants for student aid and Hazlewood Act.
- Investment Income was \$694 million on the Proprietary funds, which was a \$375 million decrease from 2024. The investment income components include the items below.

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The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

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- \$297 million in realized gains on investments,
 - \$294 million in interest, dividend, and royalty income, plus
 - \$103 million in unrealized gain on investments.
-
- Operating expenses reported an increase of 8.4% or \$631 million, totaling \$8.113 billion compared to \$7.482 billion from the prior year.
 - Other Operating Expenses increased by \$407 million, primarily attributable to several disaster payments including \$111 million for Hurricane Beryl, \$108 million to Greater Houston (Derecho) storm plus the close out of COVID-19 for \$133 million to cities, counties and local governments. Offset with \$7.2 million reductions from Texas Engineering Experiment Station.
 - Salaries & Wages increased by 8.4% or \$278 million due to employees hired to ensure institutions and agencies were able to assist students on campus and assist the public plus the impact for the 5% state mandated salary increases for A&M agencies.
 - Operating federal pass-through expenses increased by \$107 million due to an increase in disaster funding needed by other state agencies.
 - Rentals and Leases decreased by \$105 million primarily due to the demobilization of Operation Lone Star by Texas Division of Emergency Management.
 - Non-state funded TRS pension expenses reported a decrease of \$42 million based upon the Teacher's Retirement System's actuary report.
 - Depreciation and amortization expense reported a slight decrease of \$4 million totaling \$582 million. The primary reason for the decrease is related to the phase of construction projects, in 2024 more projects were completed where assets were placed into operations and depreciation was reported.
 - Capital Contributions, Endowments and Transfers increased by \$48 million from \$830 million to \$878 million in 2025. The main factor for the increase was related to the transfer from the University of Texas System, which increased by \$57 million.

Service Center or Internal Activities

Certain service center or internal activities are embedded in the Statement of Revenues, Expenses and Changes in Net Position. These centers provide goods and services to internal customers and to other A&M System members. These activities include self-insured programs (health, dental, auto, worker's compensation, property, etc.), repairs & maintenance, utilities, computer services, and other interdepartmental activities. The net operating revenues for these internal activities were eliminated to the extent of operating expenses. In 2025, there was a change in methodology for the elimination to improve the natural classification of expenses.

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The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

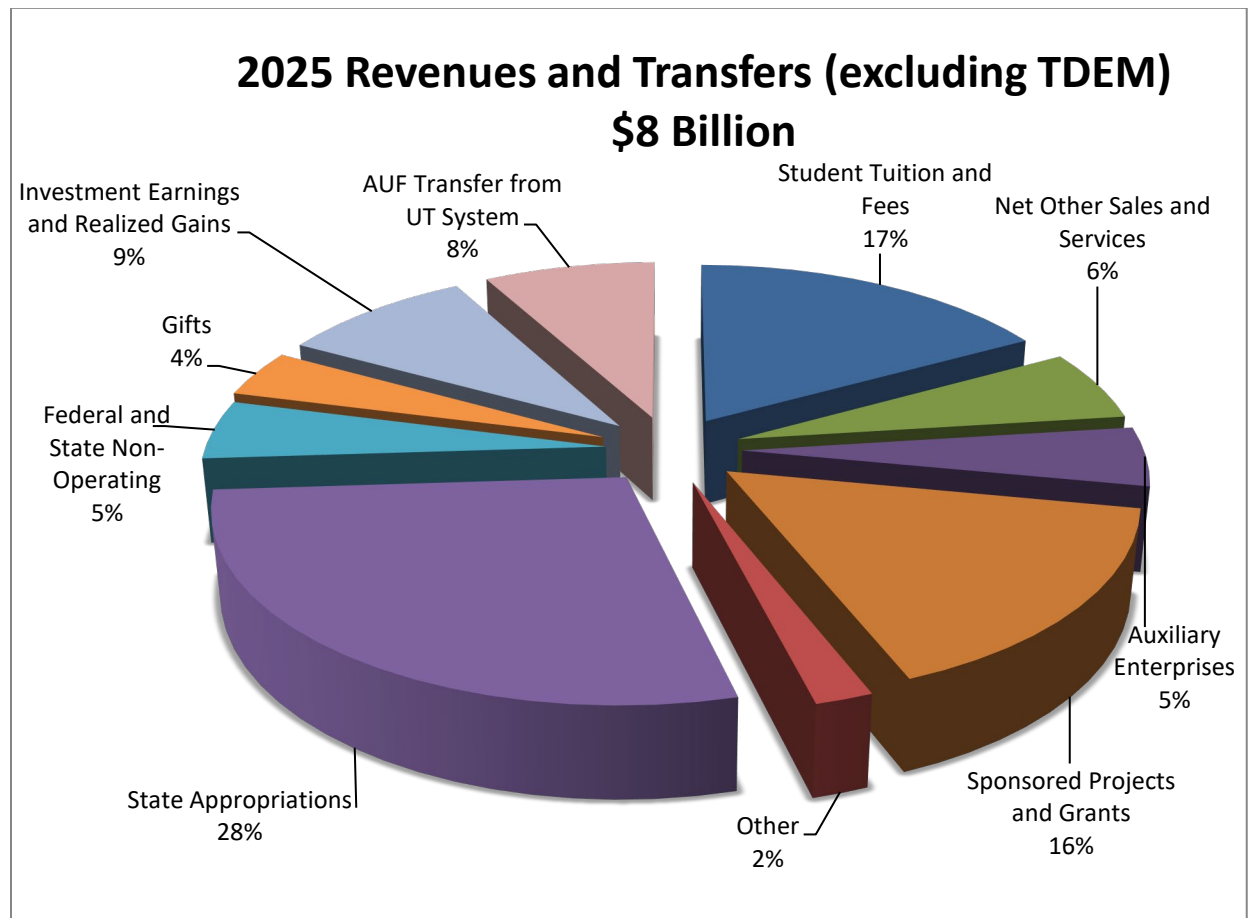
The elimination of expenses against revenues was approximately \$1 billion. An elimination entry was recorded for \$570 million related to self-insured health, dental, property and worker's compensation claims and losses. Of the remaining \$472 million in expenses eliminated, \$163 million was for salaries, wages and benefits and \$92 million in repairs and maintenance expenses.

Revenues and Transfers

To analyze the A&M System institutions and agencies, the graph below excludes the Texas Division of Emergency Management (TDEM) who receives various funding to assist the public with disasters; therefore, TDEM experiences unpredictable fluctuations.

There was a \$200 million increase in revenue totaling \$8 billion compared to \$7.8 billion in the prior year. The increases are related to the increase in investment income and legislative revenue.

TDEM's total revenues were \$1.7 billion for 2025 compared to \$1 billion for 2024.



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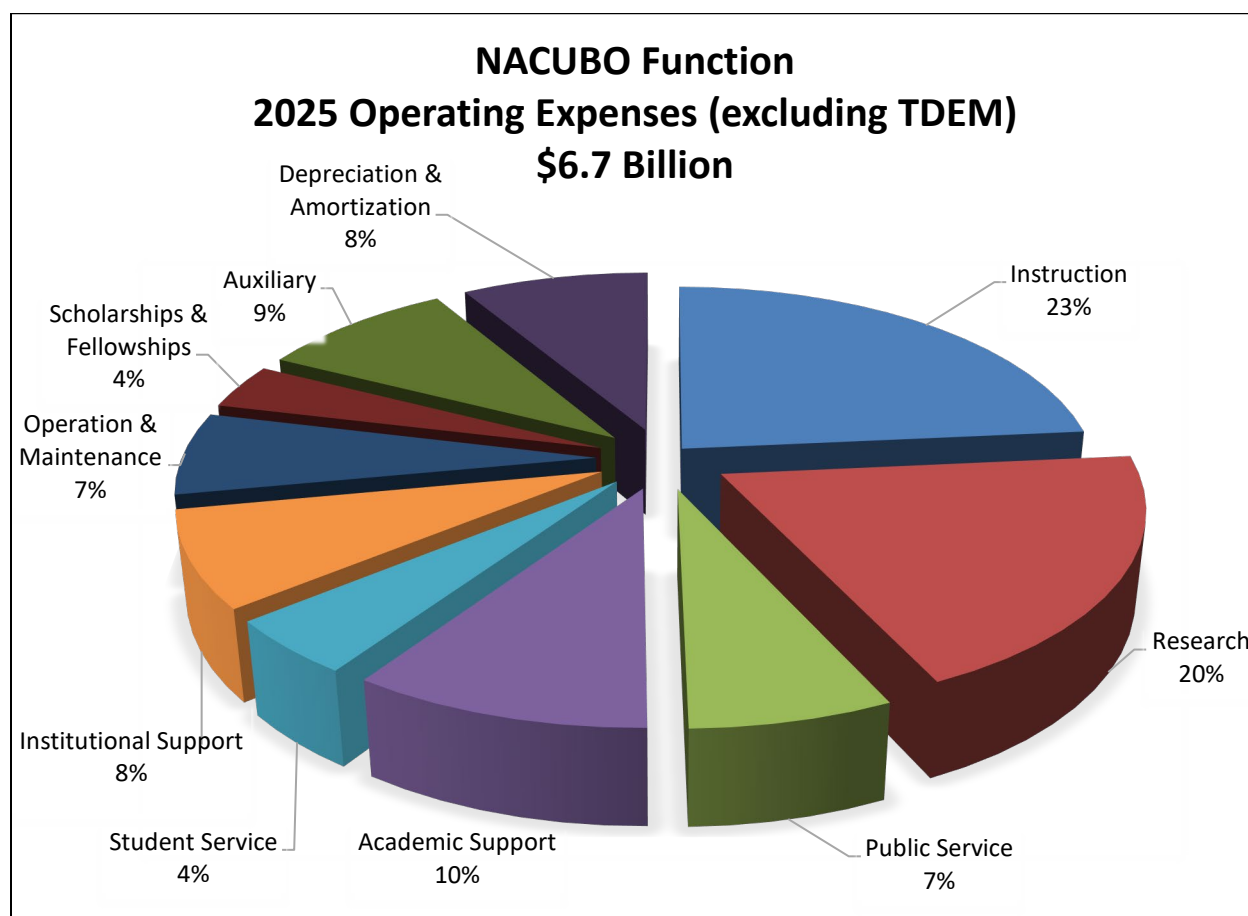
The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

Operating Expenses

To analyze the A&M System institutions and agencies, the graph below excludes the Texas Division of Emergency Management (TDEM).

The first graph presents the operating expenses in the National Association of College and University Business Officers (NACUBO) functional classification, and the second graph presents operating expenses in the natural classification. As presented below, instruction, research, academic support, auxiliary, depreciation/amortization of capital assets and institutional support are the primary expenses for the A&M System. For fiscal year 2025, total operating expenses were \$6.7 billion; instruction and research are the primary functions for A&M members.

TDEM reported \$1.4 billion Public Service operating expenses, \$1.1 billion was sent to other Texas state agencies and governmental entities; \$40 million was used for rental and lease expenses and \$133 million was spent on professional fees and services.

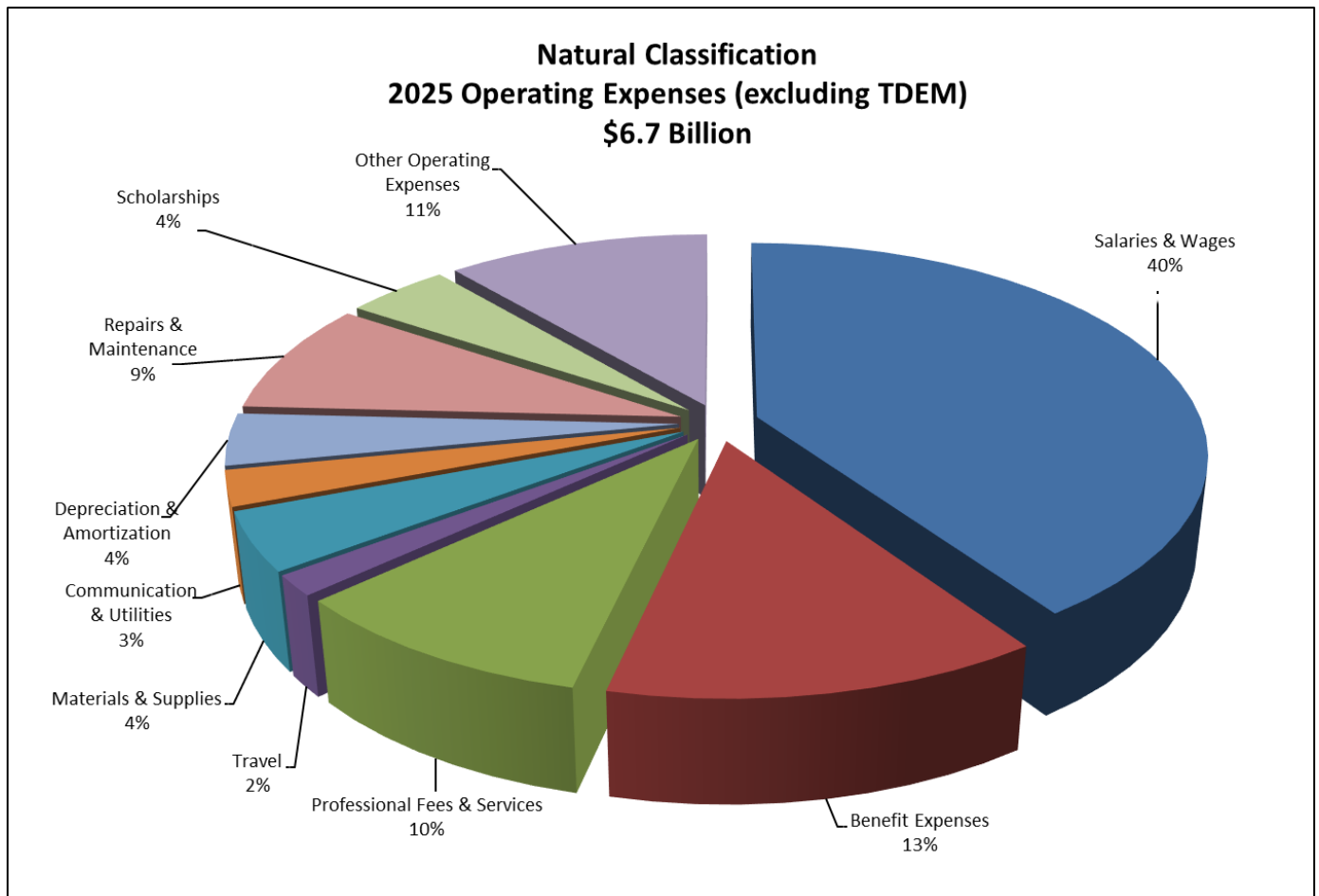


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**The Texas A&M University System
Management's Discussion and Analysis
For the Year Ended August 31, 2025**

To analyze the A&M System institutions and agencies, the graph below excludes the Texas Division of Emergency Management (TDEM) who receives various funding to assist the public with disasters; therefore, TDEM experiences unpredictable fluctuations.

For 2025, total operating expenses were \$6.7 billion. The A&M System salaries, wages and benefits are a critical part of the success of our students and the services provided. Each A&M member continues to analyze operating costs and ensure these expenses are appropriate.



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The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

Statement of Cash Flows

The final statement presented is the Statement of Cash Flows. This statement presents detailed information on the cash activity during the year.

- The first section presents operating cash flows, and the net cash used for operating activities.
- The second section presents the results of non-capital financing activities. This section includes the cash flows from state appropriations and other non-operating activities.
- The capital and related financing activities section includes cash used for acquisition and construction of capital assets.
- The investing activities section reports purchases, proceeds, and earnings from investments.

Statement of Cash Flows			
(in millions)			
	2025	2024	2023
Cash Flows From			
Operating Activities	\$(3,897)	\$(3,091)	\$(3,519)
Non-Capital Financing Activities	4,857	3,997	4,770
Capital and Related Financing Activities	(1,633)	(720)	(985)
Investing Activities	262	277	64
Net Change in Cash & Cash Equivalents	(411)	463	330
Cash & Cash Equivalents, Beginning of Year	2,835	2,372	2,042
Cash & Cash Equivalents, End of Year	\$2,424	\$2,835	\$2,372

Capital Assets

The A&M System is committed to continuous improvements in the quality of its academic, research, and service programs through the development and renewal of its capital assets and infrastructure. The A&M System continues to implement its long-range plan to modernize existing teaching and research facilities along with plans for new construction.

Construction in progress for 2025 was \$2.5 billion, which is a \$896 million increase from the prior year. Completed projects totaled \$244.5 million.

The construction projects are in various stages of completion including major projects mostly managed by the System Offices and minor projects managed by the members.

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The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

Below and on the following pages are a list of major construction projects by member; where the project exceeds \$4 million in total budgeted costs, some of these projects are debt financed. The projects are in progress and scheduled to be completed over the next two to three years. This list includes over \$3.4 billion in construction projects in various stages of completion subtotaled by each member.

Texas A&M Member and Project Name	Projected Fiscal Year Completion	Projected Budget (in Dollars)
Texas A&M University System		
Ft. Worth Law & Education Building	2026	\$ 227,500,000
STEM Education Center at RELLIS	2026	43,425,406
RELLIS Water Tower and Water Well	2026	27,555,000
Texas A&M Semiconductor Institute/Infrastructure/Equipment	2028	161,445,000
		\$ 459,925,406
Texas A&M University		
HVAC System Hart Hall	2026	\$ 9,450,470
Wastewater Treatment Plant (WWTP) Improvements	2026	6,500,000
Penberthy Road Expansion and Multiple-Use Path	2026	5,783,339
Penberthy Turf Replacement	2026	5,300,000
CUP Structural Repairs	2026	6,700,000
Interior Finishes Renovation Dunn Hall Phase II	2026	6,947,609
Railroad Quiet Zone	2026	5,500,000
Outdoor Competition Throws and Warmup Track	2026	9,559,456
Moses Hall HVAC Renovations	2026	9,218,500
Davis-Gary Hall HVAC Renovations	2026	9,218,500
Academic Building Renovations	2026	9,800,000
Space Collaboration Facility	2026	200,000,000
Clinical Veterinary Teaching and Research Complex	2027	181,000,000
CUP Generator Replacement Project	2026	26,408,348
Heldenfels 4th Floor Instructional Lab Renovation	2026	12,000,000
Aplin Center	2028	250,000,000
Satellite Utility Plant 1 (SUP1) Expansion	2028	30,000,000
Player Development Center at Blue Bell Park	2026	28,300,000
		\$ 811,686,222

UNAUDITED

**The Texas A&M University System
Management's Discussion and Analysis
For the Year Ended August 31, 2025**

Texas A&M Member and Project Name	Projected Fiscal Year Completion	Projected Budget (in Dollars)
Tarleton State University		
Dick Smith Library Renovation & Expansion	2026	\$ 9,500,000
Lillian Street Dorm	2028	120,000,000
Convocation Center	2026	110,000,000
Health Sciences & Human Services Building	2026	80,000,000
		\$ 319,500,000
Prairie View A&M University		
Teaching and Academic Student Support Services Facility	2027	\$ 45,117,833
Campus Wide Fire Alarm System Replacement	2026	12,102,000
		\$ 57,219,833
Texas A&M AgriLife Research		
Meat Sciences & Technology Center	2026	\$ 114,604,906
CEA Research Greenhouse	2026	7,500,000
AgriTech Innovation Farm Hub	2026	5,000,000
AgriLife Vernon Campus Storm Repairs	2026	15,570,330
Amarillo Research & Extension Center at Canyon	2026	30,580,000
		\$ 173,255,236
Texas A&M Engineering Extension Service		
Corpus Christi Workforce Development	2026	\$ 12,500,000
RELLIS Training Props	2028	25,300,000
South Texas Workforce Development	2026	30,000,000
		\$ 67,800,000
Texas A&M University-Galveston		
Campus Facility Improvements	2026	\$ 8,586,491
Infrastructure, Dock Improvements, and Ship FF&E - Phase II	2027	77,500,000
TAMMA Hall Building Envelope Repair	2027	35,000,000
Engineering Classroom & Research Building	2026	51,966,429
		\$ 173,052,920
Texas A&M University-Corpus Christi		
Chaparral Renovation - Phase I	2026	\$ 8,795,738
Arts & Media Building	2026	83,891,966
		\$ 92,687,704

UNAUDITED

**The Texas A&M University System
Management's Discussion and Analysis
For the Year Ended August 31, 2025**

Texas A&M Member and Project Name	Projected Fiscal Year Completion	Projected Budget (in Dollars)
Texas A&M University-Kingsville		
Deferred Maintenance	2026	\$ 45,172,833
Texas A&M International University		
Health Sciences Education & Research Center & Western Hemispheric Trade Center	2026	\$ 71,200,000
East Texas A&M University		
Renovate One-Stop - University Police Dept. Building	2026	\$ 9,500,000
Ag Multipurpose Education & Training Center	2026	48,494,868
New Event Center/Arena	2027	76,519,000
Morris Recreation Center Expansion	2026	17,500,000
Renovate and Re-Purpose Binnion Hall	2028	24,800,000
Student Dining Facility	2026	7,400,000
		\$ 184,213,868
West Texas A&M University		
Public Safety Facility	2026	\$ 9,975,070
Renovation of an Education Bldg. and Health/Safety Upgrade	2025	44,922,833
		\$ 54,897,903
Texas A&M University-Texarkana		
Athletics Complex	2026	\$ 23,000,000
Business, Engineering, & Technology Building	2026	44,922,833
		\$ 67,922,833
Texas A&M University Health Science Center		
Alkek IBT Building Lab Expansion/Renovation & EnMed Build-out	2029	\$ 100,000,000
Nursing Education & Research Building-McAllen	2026	47,248,556
School of Dentistry Main Building Reno	2026	22,400,000
Alkek Building Roof & Exhaust Fan Replacement (Houston)	2026	6,865,000
		\$ 176,513,556
Texas A&M University-Central Texas		
Central Operational Reliability & Efficiency Facility	2026	\$ 49,900,000

UNAUDITED

**The Texas A&M University System
Management's Discussion and Analysis
For the Year Ended August 31, 2025**

Texas A&M Member and Project Name	Projected Fiscal Year Completion	Projected Budget (in Dollars)
Texas A&M University-San Antonio		
Educare Building	2026	\$ 21,690,000
Multipurpose Field, Competition Track & Softball Field Upgrades	2026	10,000,000
Student Housing Phase III and Dining	2026	80,000,000
Public Health & Education Building	2026	54,922,833
		\$ 166,612,833
Texas A&M University System Shared Services		
RELLIS Avenue D South Extension and Utility Upgrades	2026	\$ 13,500,000
Texas A&M Engineering Experiment Station		
Propulsion Test Facility at TEES Turbomachinery Lab	2026	\$ 6,400,000
Hypersonic Wind Tunnel	2026	10,000,000
		\$ 16,400,000
Texas Division of Emergency Management		
Fort Worth Warehouse Modifications	2026	\$ 6,073,000
TDEM Headquarters and State Emergency Operations Center	2026	423,241,464
		\$ 429,314,464
	TOTAL	\$ 3,430,775,611

Debt Administration

The A&M System understands its role of financial stewardship and works to manage its resources effectively, including the prudent use of debt to finance capital projects.

During fiscal year 2025, the A&M System issued tax-exempt bonds under the Permanent University Fund debt program to refund a portion of previously outstanding bonds and commercial paper and to pay the costs of issuing the bonds. The Permanent University Fund Bonds, Series 2025A had a par amount of approximately \$379.08 million with a true interest cost of 4.16%. Refundings associated with this bond issue resulted in approximately \$23.76 million in total savings or approximately \$20.16 million of net present value savings equating to a net present value benefit of 7.30%.

In fiscal year 2025, there was a total of \$375 million in commercial paper issued. Revenue Financing System Commercial Paper Notes in the amount of \$85 million, Revenue Financing

UNAUDITED

The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

System Taxable Commercial Paper Notes in the amount of \$35 million and Permanent University Fund Commercial Paper Notes in the amount of \$255 million were issued to fund eligible projects.

The A&M System has sufficient debt capacity to finance planned facilities and other capital improvements. In addition, the State appropriated amounts are sufficient for the reimbursement of debt service on all outstanding and planned Capital Construction Assistance Program debt for the 2026-2027 biennium. For additional information concerning Capital Assets and Debt Administration, *see the Notes to the Financial Statements*.

Economic Outlook

Equity markets produced strong performance for the twelve months ended August 2025; however, performance was not linear. Periods of market declines occurred during the year as investors reacted to uncertainty around Federal policy and U.S. tariff announcements sparked sharp sell-offs across both equities and bonds. Positive performance was driven by a pause in tariff policies and advancement in trade discussions, better-than-expected corporate earnings, continued anticipation of interest rate cuts by the Federal Government, and high growth from mega-cap stocks.

The US economy began to show signs of slowing growth which is expected to remain modest for 2025. The geopolitical environment continues to be uncertain, driven by on-going conflicts in Ukraine and the Middle East.

The A&M System has invested in diversified portfolios that have the potential to grow over the long term. During shorter time periods, the portfolios may be impacted by market conditions and volatility driven by uncertainties around administrative policies and geopolitical events. The A&M System will continue to position the portfolios to take advantage of market volatility by acquiring assets at discounted valuations, which will help to enhance the long-term returns of the portfolios.

Fiduciary Funds

Statement of Net Fiduciary Net Position

The Statement of Fiduciary Net Position presents a snapshot of assets, liabilities, and net fiduciary position for the A&M System as of the end of the fiscal year. The Statement of Fiduciary Net Position assets and liabilities are presented in the liquidity format.

Statement of Changes in Fiduciary Net Position

The Statement of Changes in Fiduciary Net Position presents the additions and deductions incurred during the year. This statement reports on the contributions, investment earnings, additions and deductions which occurred in the custodial funds for the fiscal year.

UNAUDITED

The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

Financial Highlights for Fiduciary Funds

Below are financial highlights for fiduciary funds for fiscal year 2025. The A&M System Fiduciary statements include balances from several types of entities including Investments Held for Non-A&M Entities, Student Organizations, Foundation/Alumni Associations, Public Private Partnership entities and Other Entities.

- Investments in the Fiduciary Statement of Net Position are \$479 million, which was an increase of \$54 million from the prior year's total of \$425 million.
- Fiduciary funds reported an ending *Restricted for Other Individuals, Organizations and Other Entities* net position of \$568 million which was an increase of \$70 million from the prior year's net position of \$510 million.
- Gift contributions from various entities accounted for \$22 million.
- Investment Income was \$43.5 million with investment expenses of \$2.9 million.
- Other Additions totaled \$52 million, primarily from sales revenue from Public Private Partnerships and Miscellaneous Additions where West Texas A&M University worked with donors and general counsel to move true endowments to their Foundation.
- Other Deductions totaled \$57 million from various entities primarily related to the operational and event costs for Student Organizations and Foundation and Alumni Associations.

Leadership Changes in Fiscal Year 2025

Several leadership changes occurred in the A&M System during fiscal year 2025; these changes are included below.

- On March 28, 2025, Texas Comptroller Glenn Hegar '93 was confirmed as the next chancellor of the Texas A&M University System Board of Regents.
- On April 3, 2025, Kelley Sullivan Georgiades, a native Galvestonian rancher, was confirmed by the Senate to join the Texas A&M University System Board of Regents.
- On April 22, 2025, the Board of Regents elected Robert L. (Bob) Albritton of Fort Worth as the chairman and Jay Graham of Houston as the vice chairman.
- On June 2, 2025, the Governor Greg Abbott appointed Jaquavous Doucette of Fort Worth, a student at Prairie View A&M University, as the next student regent for the Texas A&M University System. His one-year term is effective June 1, 2025, and will expire May 31, 2026.
- On June 18, 2025, Chancellor Hegar recommended 3 leaders who were approved by the System Board of Regents.

UNAUDITED

The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

-
- Susan Ballabina, Ph.D., who is the Executive Vice Chancellor of the Texas A&M System, serving as Hegar's chief lieutenant.
 - Chris Bryan, who is the System's Vice Chancellor of Marketing and Communications. He most recently led the Communications and Information Services Department at the Office of the Comptroller of Public Accounts; and
 - Ryan Griffin, who is the Vice Chancellor and Chief Financial Officer at the System. Griffin joined the System from Cheniere Energy, Inc.

Leadership Changes in Fiscal Year 2026

- On September 2, 2025, Brooks Moore was named General Counsel, completing Chancellor Hegar's Leadership Team.
- On September 10, 2025, John A. Barton returned to Lead Operations at Texas A&M-RELLIS, the A&M System's premier applied research campus.
- On September 18, 2025, the Regents appointed Dr. Christopher Maynard as the President of Texas A&M International University.

Fiscal Year 2025 Announcements

During **October 2024**, new educational opportunities were announced for students across the Texas A&M University System through a partnership with the U.S. Army Test and Evaluation Command (ATEC). ATEC serves in a direct support role to Army Futures Command in its ongoing efforts to arm U.S. soldiers with the world's most advanced and reliable battlefield equipment. The agreement is focused on enhancing science, technology, engineering and mathematics (STEM) education and sharing federal career avenues with students at all System universities to ignite an interest in federal service.

"The Texas A&M System is honored to be selected for this partnership," Chancellor John Sharp said. "The Army recognizes the System's leadership and commitment to national security innovation and technology. Service to the nation is in our DNA."

During **February 2025**, it was announced the Texas A&M University System will be home to what is expected to be one of the highest-performance AI supercomputers at any North American university, an NVIDIA DGX SuperPOD that will triple the university's supercomputing capacity.

Under the agreement with World Wide Technology Inc., an NVIDIA channel partner, the A&M System will acquire the NVIDIA DGX SuperPOD with DGX H200 systems for \$45 million. This investment will make Texas A&M one of the world's premier destinations for students and faculty looking to develop state-of-the-art AI skills and conduct cutting-edge research.

"This investment will triple our computing capacity, which will support the A&M System's growing research initiatives, particularly in areas such as machine learning, generative AI applications, graphics rendering and scientific simulations," said Chancellor John Sharp.

During **February 2025**, the Texas A&M University targeted a long-term commitment to in-space research on the International Space Station. The Board authorized President Mark A. Welsh III to

UNAUDITED

The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

negotiate a contract with AEGIS Aerospace, which would allow Aggie engineering students to conduct in-space experiments.

The AEGIS agreement would create the Texas A&M/AEGIS Aerospace Multi-Use Space Platform Integrating Research & Innovative Technology facility, or TAMU-SPIRIT.

The research platform would be dedicated to activities such as in-space research, testing, advanced materials manufacturing, robotics testing, space surveillance and tracking methodologies. Researchers from the Texas A&M University System will have exclusive priority rights to send samples and experiments to be installed on the research platform.

During **February 2025**, the A&M University System provided the missing element needed to bring more nuclear power to the state's electric grid. Chancellor John Sharp announced he has offered land near the A&M University campus to four nuclear reactor companies so they can build the latest small modular reactors, or SMRs. Until now, reactor manufacturers – along with the most powerful names in Big Tech – have not been able to find a suitable place to build clusters of nuclear reactors that can supply the power needed for artificial intelligence endeavors, data centers and other projects.

“Plain and simple: the United States needs more power,” Sharp said. “And nowhere in the country, other than Texas, is anyone willing to step up and build the power plants we need. Thanks to the leadership of Governor Greg Abbott and others in Texas state government, Texas A&M System stands ready to step up and do what is necessary for the country to thrive.”

In **March 2025**, the Texas Comptroller Glenn Hegar '93 was confirmed as the next chancellor of The A&M University System by a unanimous vote of the Board of Regents.

“I am grateful and honored that the Board of Regents have entrusted me with the responsibility of leading one of the greatest university systems in the nation,” Hegar said. “Our core values unite us and set the Texas A&M System apart from the others, and I remain steadfastly committed to upholding and preserving those values.”

Hegar will begin leading the System upon retirement of Chancellor John Sharp, the longest serving chancellor in A&M System history. Sharp has announced he is stepping down as chancellor on June 30th after almost 14 years.

During **April 2025**, the A&M University System announced the establishment of the Center for Advanced Aviation Technologies (CAAT), a groundbreaking initiative aimed at advancing research and development in emerging aviation technologies. Texas A&M University-Corpus Christi (TAMU-CC) will lead the initiative, leveraging the Autonomy Research Institute's (ARI) extensive experience as an FAA-designated UAS System Test Site. The laboratory component of the Center will be located at Texas A&M-Fort Worth.

The CAAT will leverage the region's robust aviation sector and strong university network. The announcement comes because of a provision authored by U.S. Sen. Ted Cruz in the bipartisan FAA Reauthorization Act of 2024, which authorized the creation of a federal research center

UNAUDITED

The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

focused on innovative aviation technologies, including drones, air taxis, and supersonic and hypersonic aircraft.

“I’m grateful to see the Texas A&M System leading this initiative and cultivating the next generation of aviation leaders,” Cruz said. “When I authored the bipartisan FAA Reauthorization Act of 2024, I wrote the language creating the Center for Advanced Aviation Technologies with the express intention of bringing that Center to the Dallas-Fort Worth area because of the groundbreaking innovation occurring there. I’m confident this new research and testing center will help the private sector create thousands of high-paying jobs and grow the Texas economy through billions in new investments.”

During **May 2025**, Texas A&M inventor Dr. Simrit Parmar, an associate professor in the College of Medicine at Texas A&M University and founder of the clinical-stage biotech company Cellenkos Inc. in Houston, has invented a new cell therapy that shows strong promise for the treatment of Amyotrophic lateral sclerosis (ALS), aplastic anemia and other devastating diseases.

Dr. Parmar was in the lymphoma and myeloma department at MD Anderson Cancer Center in Houston until last fall and prior to that in the department of stem cell transplantation. She was attracted to the Texas A&M College of Medicine as part of a broader effort by the A&M University System to strengthen health sciences innovation among researchers.

“Dr. Parmar is working on absolutely transformational technology,” said John Sharp, chancellor of the A&M System. “We’re proud that she has brought her innovative skills and dedication to improving patients’ lives to the Texas A&M faculty.”

During **May 2025**, Texas A&M System was recognized for National Security Leadership with 2024 Jack Donnelly Excellence in Counterintelligence Award. The Defense Counterintelligence and Security Agency (DCSA) and the Office of Counterintelligence have named the Texas A&M University System’s Research Security Office (RSO) as a recipient of the prestigious 2024 Jack Donnelly Excellence in Counterintelligence Award.

The A&M System has been honored with this award a record four times (2017, 2019, 2023 & 2024), a feat no other academic institution has accomplished. The award recognizes cleared contractor companies and academic institutions that have demonstrated exceptional commitment to protecting U.S. proprietary, sensitive, and classified information and technology from foreign intelligence threats. The award highlights the A&M System RSO’s proactive measures in identifying and mitigating threats, fostering a culture of security and collaborating closely with U.S. government agencies to deter, detect and disrupt foreign intelligence activities.

“The Texas A&M University System has been on the forefront of defending our national security for a long time now,” said John Sharp, chancellor of the Texas A&M University System. “And when it comes to protecting sensitive research, we at the Texas A&M System take our mission very seriously, and we are grateful for the recognition.”

During **June 2025**, the Texas A&M–Victoria officially joined the Texas A&M University System. The University of Houston–Victoria became Texas A&M University–Victoria, the 12th university

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The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

in the Texas A&M University System. As part of this milestone, Texas A&M University System Chancellor John Sharp also announced that Texas A&M University-Victoria received \$25 million in the new state budget for the effort and commended the work of Victoria-area State Senator Lois W. Kolkhorst in the Senate Finance Committee for securing the funds needed to grow the university and its services to the region.

During **June 2025**, the U.S. Army awarded Chancellor Sharp the Meritorious Public Service Medal as he wrapped up his 14-year tenure as chancellor of The Texas A&M University System, this is one of the nation's highest military honors for civilians. The award was given to Sharp by General James E. Rainey, Commanding General of Army Futures Command (AFC), during a retirement reception. Sharp's last day as chancellor was June 30.

The Medal recognizes Sharp for his leadership in creating Texas A&M-RELLIS and devoting much of its innovative research capabilities to developing next-generation technologies for national defense.

During **July 2025**, it was announced the Texas A&M System will lead the Autonomous Helicopter Wildfire Response Initiative. The Texas Legislature recently appropriated \$59.8 million for the Texas A&M University System's George H.W. Bush Combat Development Complex to develop a way to use pilotless Blackhawk helicopters to combat wildfires.

The project is intended to revolutionize how Texas responds to wildfires that ravage the state every year. The Defense Advanced Research Projects Agency, or DARPA, selected the Texas A&M System to collaborate on the agency's Aircrew Labor In-Cockpit Automation System, better known as ALIAS.

"The Texas A&M System always steps up," Robert Albritton, chairman of the Texas A&M System's Board of Regents, said. "We have the know-how. We have the drive. And we are ready to do our part for the state."

During **August 2025**, the Texas A&M Regents approved keeping tuition and fees frozen for the next two years. The Regents approved next year's operating budget of \$8.1 billion and announced a two-year freeze on what Texas resident undergraduates pay for academics. Tuition and all academic fees will stay at current levels for the 2025–26 and 2026–27 academic years across all the universities of the Texas A&M University System.

"Groceries, gas and insurance may be up, but not what our Texas undergraduates pay to learn," said Board Chairman Robert Albritton. "Freezing academic costs for two full years takes discipline and long-term planning. Thanks to prudent, far-sighted management across the System and strong support from state leaders, we can keep college affordable without lowering our standards."

Upcoming Accounting Pronouncements

GASB is continuing their research on modifying the financial reporting model and the A&M institutions are analyzing the impact of changing the tuition discounting methodology. The A&M

UNAUDITED

The Texas A&M University System Management's Discussion and Analysis For the Year Ended August 31, 2025

System accounting staff is involved with GASB and NACUBO to ensure we understand the impacts of these future pronouncements.

Contact Information for the A&M University System Office of Budgets and Accounting Team

This annual financial report is designed to provide citizens, taxpayers, students, customers, investors and creditors with a general overview of the A&M System's finances and to demonstrate the A&M System's accountability for the funding it receives.

If you have questions about this report or need additional financial information, contact the A&M University System Office, Budgets and Accounting Office, located at 301 Tarrow Street, College Station, Texas 77840-7896.

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Exhibit III
The Texas A&M University System
Combined Proprietary Statement of Net Position
For the Year Ended August 31, 2025

	Current Year	Prior Year
Assets and Deferred Outflows		
Current Assets		
Cash and Cash Equivalents (Schedule Three)	\$2,232,561,520.00	\$2,256,474,582.32
Restricted		
Cash and Cash Equivalents (Schedule Three)	191,404,812.78	578,484,840.52
Legislative Appropriations	1,447,986,182.90	900,901,134.09
Receivables, Net (Note 24)		
Federal	243,408,697.90	263,021,707.35
Other Intergovernmental	10,262,258.47	10,898,389.82
Interest and Dividends	22,829,806.35	19,268,385.08
Gifts	27,393,691.21	31,817,386.15
Self-Insured Health and Dental	52,273,456.65	46,730,689.15
Student	57,945,053.84	62,244,061.50
Investment Trades	3,598,955.40	11,069,968.13
Accounts	207,462,776.47	187,884,590.46
Other	3,952,636.23	11,396,517.69
Lease Receivable (Note 8)	4,020,863.88	4,649,989.53
Due from Other Agencies	84,356,008.21	67,432,977.91
Consumable Inventories	22,807,043.03	21,599,599.42
Merchandise Inventories	7,285,409.43	8,106,233.78
Loans and Contracts	15,206,437.90	19,291,742.30
Interfund Receivables (Note 12)	69,742,152.79	67,028,256.87
Other Current Assets	216,412,961.88	205,650,262.51
Total Current Assets	\$4,920,910,725.32	\$4,773,951,314.58
Non-Current Assets		
Restricted		
Investments (Note 3)	\$1,346,800,245.89	\$1,292,970,981.98
Loans, Contracts and Other	5,730,489.78	5,419,806.35
Gifts Receivable	238,480,442.87	251,998,343.65
Public Private Partnership Asset Receivable	26,091,695.25	26,091,695.25
Loans and Contracts	6,275,451.63	12,844,473.57
Investments (Note 3)	5,742,645,800.61	5,394,590,970.96
Lease Receivable (Note 8)	199,867,053.95	199,528,781.09
Interfund Receivables (Note 12)	1,611,247,537.49	1,495,390,326.30
Capital Assets, Net (Note 2)	8,759,745,223.71	7,930,019,778.05
Assets Held in Trust	19,551,600.00	367,100.00
Other Non-Current Assets	1,137,225.88	1,051,316.83
Total Non-Current Assets	\$17,957,572,767.06	\$16,610,273,574.03

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Exhibit III
The Texas A&M University System
Combined Proprietary Statement of Net Position
For the Year Ended August 31, 2025

	Current Year	Prior Year
Deferred Outflows of Resources (Note 28)		
Unamortized Loss on Refunding Debt	\$49,753,717.55	\$53,299,741.39
Pension	278,396,606.00	425,256,135.00
Other Post Employment Benefits	569,283,842.00	814,650,175.00
Total Deferred Outflows of Resources (Note 28)	\$897,434,165.55	\$1,293,206,051.39
Total Assets and Deferred Outflows	\$23,775,917,657.93	\$22,677,430,940.00
Liabilities and Deferred Inflows		
Current Liabilities		
Payables		
Accounts	\$521,893,850.37	\$500,319,168.58
Payroll	245,879,728.51	219,050,634.93
Investment Trade	8,528,205.54	12,163,122.82
Self-Insured Health and Dental	28,622,000.00	21,804,000.00
Student	10,830,026.69	6,572,995.96
Other	9,442,680.31	7,669,501.05
Interfund Payable (Note 12)	1,178,919.44	1,178,919.44
Due to Other Agencies	120,742,481.57	278,880,086.90
Unearned Revenue	1,042,007,603.77	1,005,163,176.82
Employees Compensable Leave	15,895,635.10	16,894,365.89
Other Post Employment Benefits (Note 11)	58,788,438.00	61,207,877.00
Claims and Judgments	1,290,498.00	3,394,786.00
Notes and Loans Payable (Note 5)	13,180,000.00	9,895,000.00
Notes From Direct Borrowings (Note 5)	3,850,207.07	3,504,316.33
Bonds Payable (Note 6)	317,753,149.58	322,615,109.72
Lease Liability (Note 8)	21,293,565.82	18,700,018.57
Right to Use Software Subscription Liability (Note 8)	13,756,908.79	18,413,835.19
Liabilities Payable from Restricted Assets	49,002,006.09	45,050,456.00
Other Current Liabilities	46,297,065.04	51,494,476.33
Total Current Liabilities	\$2,530,232,969.69	\$2,603,971,847.53

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Exhibit III
The Texas A&M University System
Combined Proprietary Statement of Net Position
For the Year Ended August 31, 2025

	Current Year	Prior Year
Non-Current Liabilities		
Interfund Payable (Note 12)	\$10,952,587.60	\$12,103,599.27
Employees Compensable Leave	130,828,031.04	120,719,740.21
Other Post Employment Benefits (Note 11)	1,863,172,642.00	1,821,247,256.00
Pension Liability (Note 9)	898,361,344.00	965,213,562.00
Claims and Judgments	13,596,938.00	11,411,799.00
Notes and Loans Payable (Note 5)	411,307,000.00	270,529,000.00
Notes From Direct Borrowings (Note 5)	44,889,262.91	47,751,918.63
Bonds Payable (Note 6)	4,527,065,358.55	4,724,219,144.15
Assets Held in Trust	362,100.00	362,100.00
Liabilities Payable from Restricted Assets	24,053,793.77	10,137,393.28
Lease Liability (Note 8)	180,670,087.05	170,640,337.48
Right to Use Software Subscription Liability (Note 8)	36,721,714.28	9,320,179.13
Asset Retirement Obligations (Note 5)	13,326,635.27	13,326,635.27
Other Non-Current Liabilities	22,880,218.58	23,118,482.76
Total Non-Current Liabilities	\$8,178,187,713.05	\$8,200,101,147.18
Deferred Inflows of Resources (Note 28)		
Pension	\$44,135,652.00	\$73,445,773.00
Other Post Employment Benefits	1,166,907,119.00	1,431,360,344.00
Split-Interest Agreement	1,118,165.13	1,032,256.08
Lease Income	194,436,913.59	197,851,974.43
Public Private Partnership Asset	22,623,985.76	23,779,888.93
Total Deferred Inflows of Resources (Note 28)	\$1,429,221,835.48	\$1,727,470,236.44
Total Liabilities and Deferred Inflows	\$12,137,642,518.22	\$12,531,543,231.15
Net Position		
Net Investment in Capital Assets	\$3,238,878,581.34	\$2,368,525,633.36
Restricted for		
Capital Projects	687,835,214.93	841,838,129.05
Education	546,750,153.34	528,034,127.18
Endowment and Permanent Funds		
Nonexpendable	474,970,258.94	476,718,961.77
Expendable	465,092,381.46	465,238,531.78
Unrestricted	6,224,748,549.70	5,465,532,325.71
Total Proprietary Net Position (Exhibit IV)	\$11,638,275,139.71	\$10,145,887,708.85

The Accompanying Summary of Significant Accounting Policies and Notes to
Financial Statements are an integral part of this statement.

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Exhibit IV
The Texas A&M University System
Combined Proprietary Statement of Revenues, Expenses, and Changes in Net Position
For the Year Ended August 31, 2025

	Current Year	Prior Year
Operating Revenues		
Tuition and Fees	\$1,992,736,600.55	\$1,924,048,753.49
Discounts and Allowances	(661,127,286.27)	(542,179,993.84)
Professional Fees	755,754.29	1,030,588.04
Auxiliary Enterprises	512,313,742.46	486,071,690.31
Discounts and Allowances	(79,242,206.98)	(66,229,537.38)
Other Sales of Goods and Services	490,880,009.32	414,356,604.87
Discounts and Allowances	(9,715,269.95)	(11,152,826.36)
Interest Revenue - Loans	716,142.76	752,130.96
Federal Revenue	759,031,426.31	766,104,484.89
Federal Pass Through Revenue	54,581,187.27	48,854,824.49
State Grant Revenue	7,652,504.17	6,685,716.76
State Pass Through Revenue	183,162,249.04	149,624,960.10
Other Grants and Contracts	280,549,999.88	321,874,184.18
Other Operating Revenue	129,955,673.52	144,395,816.18
Total Operating Revenues	\$3,662,250,526.37	\$3,644,237,396.69
Operating Expenses		
Instruction	\$1,576,819,782.48	\$1,499,163,753.40
Research	1,313,295,589.83	1,291,325,626.67
Public Service	1,845,429,844.96	1,487,152,988.96
Academic Support	653,510,977.99	617,106,911.49
Student Service	306,077,709.98	282,430,498.38
Institutional Support	531,372,971.43	433,159,867.87
Operation & Maintenance of Plant	455,714,323.53	412,821,783.12
Scholarships & Fellowships	250,429,566.61	295,956,651.76
Auxiliary	598,763,366.26	576,937,882.67
Depreciation / Amortization	582,260,767.29	586,407,632.07
Total Operating Expenses (Schedule IV-1)	\$8,113,674,900.36	\$7,482,463,596.39
Total Operating Loss	(\$4,451,424,373.99)	(\$3,838,226,199.70)
Nonoperating Revenues (Expenses)		
Legislative Revenue	\$2,413,744,520.06	\$1,843,224,694.22
Federal Revenue	1,437,657,414.87	857,202,242.42
Federal Pass Through Revenue	161,026,477.46	25,829,734.81
State Pass Through Revenue	301,790,840.02	372,527,728.29
Gifts	345,762,124.26	283,196,995.99
Investment Income	693,613,959.44	1,068,460,789.30
Investing Activities Expense	(31,478,498.48)	(26,453,977.40)

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Exhibit IV
The Texas A&M University System
Combined Proprietary Statement of Revenues, Expenses, and Changes in Net Position
For the Year Ended August 31, 2025

	Current Year	Prior Year
Interest Expense	(\$209,910,800.59)	(\$197,250,330.38)
Borrower Rebates and Agent Fees	(2,513,843.41)	(2,262,903.51)
Gain (Loss) on Sale or Disposal of Capital Assets	696,867.87	(11,262,747.91)
Settlement of Claims	(1,529,358.10)	(4,238,071.32)
Other Nonoperating Revenues	43,844,230.50	62,407,448.41
Other Nonoperating Expenses	(87,095,790.17)	(57,464,044.96)
Total Nonoperating Revenues (Expenses)	\$5,065,608,143.73	\$4,213,917,557.96
Income Before Other Revenues and Transfers	\$614,183,769.74	\$375,691,358.26
Capital Contributions, Endowments and Transfers		
Capital Contributions	\$7,130,497.87	\$29,314,020.48
Capital Appropriation - Higher Education Fund	49,880,728.00	49,880,728.00
Additions to Permanent and Term Endowments	4,785,418.62	6,189,746.07
Transfers In		
Transfers From State Agencies	770,665,427.51	714,179,447.80
Transfers From State Agencies - Capital Assets	194,364.71	769,553.74
Transfers Out		
Transfers To State Agencies	(3,617,324.56)	(8,939,143.55)
Transfers To State Agencies - Capital Assets	(217,658.78)	(150,477.58)
Legislative Transfers - In	49,935,207.51	38,263,643.00
Legislative Appropriations Lapsed	(552,999.76)	1,083,229.72
Total Capital Contributions, Endowments and Transfers	\$878,203,661.12	\$830,590,747.68
Change in Net Position	\$1,492,387,430.86	\$1,206,282,105.94
Net Position, Beginning of Year	\$10,145,887,708.85	\$8,939,605,602.91
Net Position, End of Year (Exhibit III)	\$11,638,275,139.71	\$10,145,887,708.85

The Accompanying Summary of Significant Accounting Policies and Notes to
Financial Statements are an integral part of this statement.

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Schedule IV-1

The Texas A University System

Combined Proprietary Statement of NACUBO Function to Natural Classification Matrix
For the Year Ended August 31, 2025

	Instruction	Research	Public Service	Academic Support
Natural Classification				
Salaries and Wages	\$1,000,196,141.97	\$598,021,793.90	\$255,250,272.45	\$330,798,976.04
Payroll Related Costs	322,089,045.72	169,478,562.90	99,737,566.86	102,498,603.84
Cost of Goods Sold	1,396,652.35	531,004.08	278,554.99	588,356.45
Professional Fees and Services	94,063,811.03	126,350,181.08	159,816,201.11	66,348,098.36
Travel	22,332,513.71	28,685,319.05	11,383,912.23	9,853,735.71
Materials and Supplies	38,994,488.22	93,198,360.04	38,471,235.40	54,740,547.44
Communications and Utilities	5,040,821.79	14,975,500.32	10,399,081.61	12,342,179.71
Repairs and Maintenance	10,270,250.30	34,864,485.20	9,017,839.09	11,866,698.81
Rentals and Leases	27,513,069.88	24,427,679.08	52,892,148.13	20,047,112.81
Printing and Reproduction	2,412,005.56	4,374,642.16	2,551,862.61	1,997,050.29
Federal Pass Through	2,913,525.55	23,013,032.81	243,266,555.57	19,247.96
State Pass Through		630,471.66	7,247,132.51	
Depreciation and Amortization		0.00		
Bad Debt Expense			3,000,000.00	
Interest	16,455.24	41,431.35	32,083.77	18,131.92
Scholarships	3,364,960.90	44,950,398.97	1,225,548.39	2,584,173.53
Claims and Losses				
Other Operating Expenses	46,216,040.26	149,752,727.23	950,859,850.24	39,808,065.12
Total Proprietary Operating Expenses	\$1,576,819,782.48	\$1,313,295,589.83	\$1,845,429,844.96	\$653,510,977.99

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Schedule IV-1

The Texas A University System

Combined Proprietary Statement of NACUBO Function to Natural Classification Matrix
For the Year Ended August 31, 2025

	Student Service	Institutional Support	Operation & Maintenance of Plant	Scholarships & Fellowships
Natural Classification				
Salaries and Wages	\$131,779,223.87	\$219,699,419.47	\$45,800,212.26	\$26,480,681.53
Payroll Related Costs	49,749,221.66	92,209,108.82	18,586,046.02	3,198,774.92
Cost of Goods Sold	16,344.80	30,533.59	3,399.56	950.00
Professional Fees and Services	33,874,485.25	70,198,659.59	96,744,373.48	6,819,046.92
Travel	6,273,064.75	3,720,899.76	341,843.33	1,792,228.02
Materials and Supplies	21,574,084.01	14,808,545.76	18,728,860.46	1,735,667.87
Communications and Utilities	2,375,334.96	5,274,085.92	91,705,448.23	946,462.48
Repairs and Maintenance	4,506,630.11	13,958,383.09	140,088,242.91	432,613.45
Rentals and Leases	15,005,883.21	12,619,682.66	9,940,553.26	965,370.08
Printing and Reproduction	2,162,161.07	916,189.92	44,684.63	74,752.18
Federal Pass Through				
State Pass Through		525,522.59		512,577.91
Depreciation and Amortization				
Bad Debt Expense	727,551.62			
Interest	18,395.65	35,029.45	24,251.05	184.22
Scholarships	7,027,131.60	17,713,096.54	132,454.21	200,534,869.27
Claims and Losses	0.00	43,792,822.89		
Other Operating Expenses	30,988,197.42	35,870,991.38	33,573,954.13	6,935,387.76
Total Proprietary Operating Expenses	\$306,077,709.98	\$531,372,971.43	\$455,714,323.53	\$250,429,566.61

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Schedule IV-1

The Texas A University System

Combined Proprietary Statement of NACUBO Function to Natural Classification Matrix
For the Year Ended August 31, 2025

	Auxiliary	Depreciation / Amortization	Current Year	Prior Year
Natural Classification				
Salaries and Wages	\$160,201,193.14	\$0.00	\$2,768,227,914.63	\$2,575,405,999.43
Payroll Related Costs	37,502,098.82		895,049,029.56	843,063,178.14
Cost of Goods Sold	3,339,306.72		6,185,102.54	5,259,733.97
Professional Fees and Services	123,770,854.48		777,985,711.30	781,216,333.05
Travel	22,923,858.73		107,307,375.29	107,308,370.28
Materials and Supplies	30,318,195.97		312,569,985.17	367,785,760.19
Communications and Utilities	41,358,798.52		184,417,713.54	176,609,267.57
Repairs and Maintenance	42,497,033.81		267,502,176.77	248,624,400.79
Rentals and Leases	32,183,191.06		195,594,690.17	300,525,998.72
Printing and Reproduction	926,722.72		15,460,071.14	12,657,536.13
Federal Pass Through			269,212,361.89	162,021,942.83
State Pass Through			8,915,704.67	3,317,185.84
Depreciation and Amortization		582,260,767.29	582,260,767.29	586,407,632.07
Bad Debt Expense	0.00		3,727,551.62	537,330.15
Interest	41,858.69		227,821.34	232,100.69
Scholarships	17,856,243.93		295,388,877.34	338,667,715.27
Claims and Losses			43,792,822.89	41,999.83
Other Operating Expenses	85,844,009.67		1,379,849,223.21	972,781,111.44
Total Proprietary Operating Expenses	\$598,763,366.26	\$582,260,767.29	\$8,113,674,900.36	\$7,482,463,596.39

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Exhibit V
The Texas A&M University System
Combined Proprietary Statement of Cash Flows
For the Year Ended August 31, 2025

	Current Year	Prior Year
Cash Flows From Operating Activities		
Proceeds Received From Tuition and Fees	\$1,322,478,057.62	\$1,454,079,341.45
Proceeds Received From Customers	465,462,832.22	364,147,370.12
Proceeds From Grants and Contracts	1,282,082,880.11	1,326,332,047.30
Proceeds From Auxiliary Enterprises	442,294,837.99	426,373,483.39
Proceeds From Loan Programs	623,502,942.73	637,069,704.49
Proceeds From Other Operating Revenues	205,743,960.98	144,789,683.64
Payments to Suppliers for Goods and Services	(3,262,695,761.68)	(2,935,336,329.89)
Payments to Employees	(3,548,108,967.73)	(3,269,797,041.50)
Payments for Loans Provided	(623,128,794.94)	(641,522,756.93)
Payments for Other Operating Expenses	(804,907,068.88)	(597,561,828.97)
Net Cash Used By Operating Activities	(\$3,897,275,081.58)	(\$3,091,426,326.90)
Cash Flows From Noncapital Financing Activities		
Proceeds From State Appropriations	\$1,955,285,834.92	\$1,757,742,642.73
Proceeds From Gifts	361,289,063.60	305,255,739.75
Proceeds From Endowments	4,785,418.62	6,189,746.07
Proceeds From Transfers From Other Funds	662,495,279.04	740,037,864.70
Proceeds From Other Grant Receipts	1,924,730,395.27	1,205,946,777.87
Proceeds From Other Noncapital Financing Activities	56,874,037.05	48,830,239.12
Payments for Transfers to Other Funds	(3,567,129.56)	(18,743,105.26)
Payments for Other Noncapital Financing Uses	(104,948,157.55)	(47,961,891.75)
Net Cash Provided By Noncapital Financing Activities	\$4,856,944,741.39	\$3,997,298,013.23
Cash Flows From Capital and Related Financing Activities		
Proceeds From Sale of Capital Assets	\$4,436,485.53	\$1,597,780.72
Proceeds From Debt Issuance	779,106,386.11	956,820,491.06
Proceeds From Interfund Payables	-	10,007,803.99
Proceeds From Other Financing Activities	935,713.19	28,282,147.69
Payments for Additions to Capital Assets	(1,358,999,035.05)	(920,150,736.05)
Payments of Principal On Debt	(837,059,131.85)	(613,865,951.75)
Payments for Leases/SBITA	(10,742,935.36)	(8,781,129.00)
Payments of Interest on Capital Debt and Other Obligations	(207,077,931.87)	(168,471,512.49)
Payments for Interfund Receivables	(1,151,011.67)	(1,551,196.61)
Payments of Other Costs On Debt Issuance	(2,513,843.41)	(3,592,937.89)
Net Cash Used By Capital & Related Financing Activities	(\$1,633,065,304.38)	(\$719,705,240.33)
Cash Flows From Investing Activities		
Proceeds From Sales of Investments	\$3,031,313,005.23	\$2,769,437,574.47
Proceeds From Interest and Investment Income	262,850,739.48	270,810,874.80
Payments to Acquire Investments	(3,031,761,190.20)	(2,762,961,893.23)
Net Cash Provided By Investing Activities	\$262,402,554.51	\$277,286,556.04
Net Increase (Decrease) In Cash and Cash Equivalents	(\$410,993,090.06)	\$463,453,002.04
Proprietary Cash and Cash Equivalents, Beginning of Year	\$ 2,834,959,422.84	\$2,371,506,420.80
Proprietary Cash and Cash Equivalents, End of Year (Schedule Three)	\$2,423,966,332.78	\$2,834,959,422.84

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Exhibit V
The Texas A&M University System
Combined Proprietary Statement of Cash Flows
For the Year Ended August 31, 2025

	Current Year	Prior Year
Reconciliation of Operating Loss to Net Cash Used By Operating Activities		
Operating Loss	(\$4,451,424,373.99)	(\$3,838,226,199.70)
Adjustments to Reconcile Operating Loss to Net Cash Used By Operating Activities		
Amortization and Depreciation	\$582,260,767.29	\$586,407,632.07
Bad Debt Expense	13,691,689.20	9,611,806.97
Pension Expense	142,570,843.00	176,508,587.00
OPEB Expense	69,023,035.00	68,337,135.00
Changes In Assets and Liabilities		
(Increase) Decrease In Receivables	(12,823,544.95)	20,859,048.02
(Increase) Decrease In Due From Agencies/Funds	(16,721,663.29)	(737,783.52)
(Increase) Decrease In Inventories	(386,619.26)	(4,442,457.43)
(Increase) Decrease In Prepaid Expenses	(13,818,061.96)	(4,579,261.93)
(Increase) Decrease In Loans and Contracts	9,637,588.95	(2,999,965.60)
(Increase) Decrease In Other Assets	1,447,803.43	(2,734,855.81)
(Increase) Decrease In Deferred Outflows - Pensions	146,859,529.00	(68,468,637.00)
(Increase) Decrease In Deferred Outflows - OPEB	245,366,333.00	(97,070,126.00)
Increase (Decrease) In Payables	50,678,973.05	(6,707,704.87)
Increase (Decrease) In Due to Other Agencies/Funds	(158,296,681.85)	(61,506,050.54)
Increase (Decrease) In Unearned Revenue	18,087,798.94	105,043,900.48
Increase (Decrease) In Deposits	(1,226,947.72)	518,645.39
Increase (Decrease) In Employees Compensable Leave	9,109,560.04	10,414,866.04
Increase (Decrease) In OPEB Liability	(29,517,088.00)	(453,158,515.00)
Increase (Decrease) In Pension Liability	(209,423,061.00)	101,090,162.00
Increase (Decrease) In Self Insured Accrued Liability	6,898,851.00	(1,875,107.00)
Increase (Decrease) In Other Liabilities	49,335.79	2,266,329.48
Increase (Decrease) In Deferred Inflows - Pensions	(29,310,121.00)	(116,334,373.00)
Increase (Decrease) In Deferred Inflows - OPEB	(264,453,225.00)	493,844,040.00
Increase (Decrease) in Deferred Inflows of Resources – Leases	(5,555,801.25)	(7,487,441.95)
Total Adjustments	\$554,149,292.41	\$746,799,872.80
Net Cash Used By Operating Activities	(\$3,897,275,081.58)	(\$3,091,426,326.90)
Non-Cash Transactions		
Donation of Capital Assets	\$7,130,497.87	\$29,314,020.48
Net Change In Fair Value of Investments	102,465,231.26	649,630,815.00
Amortization of Bond Premiums and Discounts	31,277,877.59	22,206,412.44
Borrowing Under Lease Purchase	84,254,942.28	21,980,860.81
Other	59,106,814.55	(1,754,485.00)

The Accompanying Summary of Significant Accounting Policies and Notes to
Financial Statements are an integral part of this statement.

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Exhibit VI
The Texas A&M University System
Combined Statement of Fiduciary Net Position - Custodial Funds
For the Year Ended August 31, 2025

	Current Year	Prior Year
Assets		
Cash and Cash Equivalents (Schedule Three-F)	\$947,185.59	\$1,295,364.92
Investments (Note 3)		1,970,940.91
Restricted Cash and Cash Equivalents		
Cash and Cash Equivalents (Schedule Three-F)	48,357,575.40	40,995,403.17
Investments (Note 3)	479,028,342.33	422,700,456.75
Receivables, Net (Note 24)		
Interest and Dividends	1,267,713.41	1,024,403.32
Gifts	47,084,394.71	46,934,516.40
Student	1,444,534.45	1,416,669.02
Accounts	1,467,294.92	590,710.43
Investment Trades	236,529.15	691,125.50
Other		411,739.08
Other Assets		12,452.05
Total Assets	\$579,833,569.96	\$518,043,781.55
Liabilities		
Payables (Note 24)		
Accounts	\$1,710,667.81	\$1,280,682.05
Investment Trades	573,858.23	767,610.47
Other	3,602,871.71	345,422.20
Other Liabilities	5,715,823.75	5,511,537.94
Total Liabilities	\$11,603,221.50	\$7,905,252.66
Net Position		
Restricted for		
Individuals, Organizations, & Other Entities	\$568,230,348.46	\$510,138,528.89
Total Fiduciary Net Position (Exhibit VII)	\$568,230,348.46	\$510,138,528.89

The Accompanying Summary of Significant Accounting Policies and Notes to
Financial Statements are an integral part of this statement.

UNAUDITED

Exhibit VII
The Texas A&M University System
Combined Statement of Changes in Fiduciary Net Position - Custodial Funds
For the Year Ended August 31, 2025

	Current Year	Prior Year
Additions		
Contributions		
Contributions from Foundations/Alumni Associations	\$17,372,665.73	\$18,824,205.67
Contributions from External Entities to Student Organizations	4,418,688.35	4,184,142.11
Contributions from Other Organizations	383,261.67	374,486.36
Total Contributions	\$22,174,615.75	\$23,382,834.14
Investment Income		
Interest/Dividends/Other Income	\$9,318,209.17	\$8,289,571.73
Realized Gain Sale of Investments	16,765,608.27	3,243,453.72
Net Increase (Decrease) in Fair Value of Investments	17,423,348.40	38,389,228.76
Total Investment Income	\$43,507,165.84	\$49,922,254.21
Less: Investment Activity Costs	(2,944,120.29)	(2,180,528.42)
Total Net Investment Income	\$40,563,045.55	\$47,741,725.79
Other Additions		
Receipts for Sales Revenue from Public Private Partnerships	\$13,821,127.29	\$13,126,528.95
Receipts for Dues and Event Revenues from Student Organizations	17,811,381.39	16,907,920.84
Receipts from Other Organizations	18,198,378.01	1,980,193.26
Miscellaneous Additions	2,363,764.17	2,657,317.99
Total Other Additions	\$52,194,650.86	\$34,671,961.04
Total Additions	\$114,932,312.16	\$105,796,520.97
Deductions		
Payments of Operational Costs for Public Private Partnerships	\$12,393,928.76	\$8,753,879.72
Payments of Operational and Event Costs for Student Organizations	22,246,136.31	18,461,555.74
Payments of Operational Costs for Foundations/Alumni Associations	18,125,368.40	17,421,159.95
Miscellaneous Deductions	4,075,059.12	4,229,453.75
Total Deductions	\$56,840,492.59	\$48,866,049.16
Net Increase in Fiduciary Net Position	\$58,091,819.57	\$56,930,471.81
Net Position, Beginning of Year	\$510,138,528.89	\$453,208,057.08
Fiduciary Net Position, End of Year (Exhibit VI)	\$568,230,348.46	\$510,138,528.89

The Accompanying Summary of Significant Accounting Policies and Notes to
Financial Statements are an integral part of this statement.

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The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Notes to the Combined Financial Statements

Note 1 - Summary of Significant Accounting Policies	2
Note 2 - Capital Assets.....	9
Note 3 - Deposits, Investments and Repurchase Agreements	11
Note 4 - Short-Term Debt	26
Note 5 - Long-Term Liabilities	27
Note 6 – Bonded Indebtedness.....	32
Note 7 - Derivatives.....	42
Note 8 – Leases and Software Subscriptions	43
Note 9 - Pension Plans and Optional Retirement Program.....	47
Note 10 - Deferred Compensation	53
Note 11 - Postemployment Health Care and Life Insurance Benefits.....	54
Note 12 - Interfund Activity and Transactions	61
Note 13 - Continuance Subject to Review.....	62
Note 14 - Restatement of Net Position.....	63
Note 15 - Commitments and Contingencies.....	64
Note 16 - Subsequent Events.....	65
Note 17 - Risk Management.....	66
Note 18 - Management’s Discussion and Analysis (MD&A).....	69
Note 19 - The Financial Reporting Entity	70
Note 20 - Stewardship, Compliance and Accountability	71
Note 21 - Tobacco Settlement	72
Note 22 - Donor Restricted Endowments.....	73
Note 23 - Extraordinary and Special Items	74
Note 24 - Disaggregation of Receivable and Payable Balances.....	75
Note 25 - Termination Benefits.....	77
Note 26 - Segment Information	78
Note 27 – Public-Private and Public-Public Partnerships	79
Note 28 - Deferred Outflows of Resources and Deferred Inflows of Resources.....	81
Note 29 - Troubled Debt Restructuring	84
Note 30 - Non-Exchange Financial Guarantees	85
Note 31 - Tax Abatements.....	86
Note 32 - Fund Balances.....	87

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Note 1 - Summary of Significant Accounting Policies

The accompanying financial statements of the A&M System are prepared in accordance with generally accepted accounting principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB) pronouncements, the requirements of the Texas Comptroller of Public Accounts, and the guidelines from the National Association of College and University Business Officers.

Financial Reporting Structure, Basis of Accounting and Measurement Focus

Proprietary Funds

For financial reporting purposes, the A&M System is considered a special-purpose government engaged in business-type activities for the State of Texas Annual Comprehensive Financial Report (ACFR). Accordingly, the A&M System's proprietary financial statements are presented using the economic resources measurement focus and the full accrual basis of accounting. Under the accrual basis, revenues are recognized when earned, and expenses are recorded when an obligation is incurred. Operating items are distinguished from non-operating items. Operating revenues and expenses result from providing services or producing and delivering goods in connection with ongoing operations.

Fiduciary Funds

The A&M System is a fiduciary entity for several different types of custodial funds. These fiduciary activities are reported separately from other financial activities since the A&M System cannot access the assets to finance its operations. The A&M System's fiduciary responsibilities include ensuring assets reported in these funds are secure and outflows occur based upon the custodial entity's intended purposes. Fiduciary funds also use the economic resources measurement focus and the full accrual basis of accounting; additions are recognized in the reporting period they are earned, and deductions are recognized in the reporting period they are incurred.

The A&M System reports on several types of fiduciary custodial funds: investments held for other non-A&M institutions, student organizations, foundation/alumni associations, public private partnerships and other.

Assets

Cash and Cash Equivalents

All highly liquid investments with a maturity of three months or less at the time of purchase are considered cash and cash equivalents. With the exception of residual cash which results from the management of investment portfolios, the A&M System maintains cash and cash equivalents for the purpose of meeting short-term disbursement requirements.

Investments

Current and non-current investments are reported at fair value. Fair value is defined as the price received if an investment were sold in an orderly transaction between market participants at the measurement date. Measuring fair value requires gathering information, or inputs, about the asset or liability being measured. The fair value hierarchy categorizes the inputs used to measure fair value into three levels. Level 1 inputs

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

are quoted prices in active markets for assets or liabilities identical to the ones being measured, Level 2 inputs are observable for similar assets or liabilities, and Level 3 inputs are unobservable inputs.

The notes to the financial statements disclose the input levels used to determine fair value, and also display the deposit and investment risks related to credit risk, concentration of credit risk, interest rate risk, and foreign currency risk.

Current Assets

On the proprietary Statement of Net Position, items classified as current are defined as resources expected to be realized or consumed within one year.

Receivables

Receivable balances are grouped into several receivable categories. Accounts receivable reflect amounts owed for goods and services provided, or the value of a Public Private Partnership (P3) Asset to be transferred. Refer to Note 27 - Public-Private and Public-Public Partnerships for additional details.

Self-insured health and dental receivable represents August premiums for the A&M System's self-insured arrangement for group health and dental plan insurance coverage. The investment trades category reports pending security sales which have been traded and not settled as of the end of the reporting period. Other receivables include items such as travel advances, returned checks, and various items accrued.

Receivable balances are presented net of an allowance for uncollectible accounts. The allowance is based on management's judgment of potential uncollectible amounts, which includes such factors as historical experience and type of receivable. Refer to Note 24 - Disaggregation of Receivable and Payable Balances, for additional details.

Lease Receivables

Lease receivables are recorded by the A&M System as the present value of lease payments expected to be received under leases meeting the \$100,000 threshold per contract excluding short-term. Lease receivables are subsequently reduced over the life of the lease as cash is received in the applicable reporting period. Short-term leases, those with a maximum period of 12 months, are recognized as collected. Additional details are provided in Note 8 – Leases.

Other Assets

Balances reported as Other Assets consist mostly of prepaid expenses along with other miscellaneous deposit balances. The Other Assets reported in the Non-Current section include the A&M System's share of a split interest agreement.

Capital Assets

Capital assets are recorded at cost at the date of acquisition or fair value at the date of donation in the case of gifts. Livestock held for educational purposes is recorded at estimated fair value. The capitalization threshold for personal property is \$5,000; this threshold will change to match the federal threshold for several members in fiscal year 2026. The capitalization threshold is \$100,000 for buildings and building improvements, facilities and other improvements, purchased software, land use rights with terms, and leasehold improvements. Infrastructure has a capitalization threshold of \$500,000. Internally developed software has a capitalization threshold of \$1,000,000. All land, land improvements, permanent land use rights, library books/materials, museums/collections, and works of art/historical treasures are capitalized.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Depreciation and amortization is computed using the straight-line method over the estimated useful lives of the assets; generally, 10 to 30 years for buildings and building improvements, 10 to 45 years for infrastructure, 4 to 15 years for equipment, and 15 years for library books.

Right-to-Use-Assets

Right-to-Use (RTU) assets represent the right to use another entity's nonfinancial asset (building, land, equipment, subscription software, etc.) for a specified period of time as defined in the lease contract. RTU assets and the related lease liability are recognized at the lease commencement date and measured based on the present value of future lease payments. The minimum threshold for capitalizing RTU assets is based on the net present value of future payments, \$100,000 per unit for leases (building, land, equipment) and \$500,000 per contract for software-based information technology arrangements (SBITA).

Liabilities

Payables

Payable balances are grouped into various payable categories on the Statement of Net Position. Accounts payable represents the liability for the value of assets or services received, as of the date of the financial statements, for which payment is pending. Payroll payable includes accrued salary, wages, and benefits. The investment trades category reports pending security purchases traded and not settled as of the end of the reporting period. Self-insured health and dental payable represents a liability for self-insured group health and dental insurance plan coverage. Other payables include a variety of items, including payables for investment manager fees, sales taxes, and student liabilities.

Lease Liabilities

Lease liabilities represent the A&M System's obligation to make lease payments arising from leases meeting the \$100,000 threshold per RTU asset, excluding short-term leases. Lease liabilities are recognized at the lease commencement date based on the present value of future lease payments over the remaining lease term. Present value of lease payments is discounted based on a borrowing rate determined by the A&M System. Short-term leases, those with a maximum period of 12 months, are expensed as incurred. Additional details are provided in Note 8 - Leases and Software Subscriptions.

Software Subscriptions

Subscription-Based Information Technology Arrangements (SBITA) are contracts that involve control over the right to use another party's IT software or IT software combined with tangible capital assets for a specified period. Software subscription liabilities represent the A&M System's obligation to make software payments arising from contracts meeting the \$500,000 threshold per contract, excluding short-term contracts with a term of less than 12 months.

Software subscription liabilities are recognized at the commencement date based on the present value of future payments over the remaining term of the contract. The present value of future payments is discounted based on a borrowing rate determined by the A&M System. Short-term leases, those with a maximum period of 12 months, are expensed as incurred. See Note 8 - Leases and Software Subscriptions for additional details.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Asset Retirement Obligations (AROs)

An ARO is a legally enforceable liability associated with the retirement of a tangible capital asset. AROs result from the normal operations of tangible capital assets and include legally enforceable liabilities associated with the asset's retirement, disposal, and any associated environmental remediation. The A&M System is reporting AROs related to radioactive material licenses and nuclear research facilities, as detailed in Note 5 - Long-Term Liabilities.

Notes from Direct Borrowings

Notes from Direct Borrowings are reported in the liabilities section of the proprietary Statement of Net Position and represent debt from contractual obligations to make one or more payments over time to settle a contractual obligation. For the A&M System, this is for financed purchases for capital assets. See Note 5 - Long-Term Liabilities for additional details.

Pension Liability, and related Deferred Outflows and Deferred Inflows of Resources

The pension values provided by the Texas Comptroller's Office define the Texas A&M System's proportional share of the Teacher Retirement System of Texas (TRS) unfunded pension liability. TRS is a public employee retirement system (PERS) which is a multiple-employer, cost sharing, defined benefit pension plan. The plan is administered through a trust. For more information, see Note 9 - Pension Plans and Optional Retirement Program.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of TRS plan and additions to/deductions from TRS' fiduciary net position have been determined on the full accrual basis. Benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms.

Other Post-Employment Benefits (OPEB), and related Deferred Outflows and Deferred Inflows of Resources

In addition to providing pension benefits, the State provides certain health care and life insurance benefits for retired employees in accordance with State statutes. These benefits are provided to the A&M System's retirees under the A&M System group insurance program, which is a single-employer defined benefit Other Post-Employment (OPEB) plan. The State contributes to the cost of each participant's insurance coverage.

The total current and non-current OPEB liability, deferred outflows of resources and deferred inflows of resources is measured based on a calculation prepared by the A&M System's actuary. For more information, see Note 11 – Postemployment Health Care and Life Insurance Benefits.

Unearned Revenue

The A&M System members record receivables when revenue is earned but not collected. Unearned revenue is recognized when cash is received prior to revenue recognition and is considered a liability.

Deferred Outflows of Resources and Deferred Inflows of Resources

The proprietary Statement of Net Position includes separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources are defined as the consumption of net assets applicable to a future reporting period, and have a positive effect on net position, similar to assets. Deferred inflows of resources are defined as the acquisition of net assets applicable to a future reporting period, and have a negative effect on net position, similar to liabilities.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Revenues and Expenses

Operating revenues include activities such as student tuition and fees, net sales and services of auxiliary enterprises, and most federal, state and local grants and contracts. Operating expenses include salaries and wages, payroll related costs, professional fees and services, materials and supplies, and scholarships.

Nonoperating revenues include activities such as State appropriations, gifts and contributions, investment income and other revenue sources which are defined as nonoperating revenues by the GASB (Governmental Accounting Standards Board). Nonoperating expenses include activities such as interest expense on capital asset financing, and other expenses.

Net Position

Net Position is the difference between assets plus deferred outflows of resources, less liabilities plus deferred inflows of resources.

Net Investment in Capital Assets

Net investment in capital assets, consists of capital assets, net of accumulated depreciation/amortization and reduced by outstanding balances for bond, notes and other debt attributed to the acquisition, construction or improvement of those assets.

Restricted Net Position

Restricted net position results when constraints placed on net resources are either externally imposed by creditors, grantors, contributors, and the like, or imposed by law through constitutional provisions or enabling legislation. When both restricted and unrestricted assets are available for use, restricted resources are used first, then unrestricted resources are used as needed.

Unrestricted Net Position

Unrestricted net position consists of net resources not meeting the definition of the two preceding categories. Unrestricted net position balances often have constraints on resources imposed by legislation or management.

Other Significant Accounting Policies

The combined financial statements for the A&M System include the proprietary and fiduciary financial statements of each member of the A&M System, including the A&M System Offices, as well as the Texas A&M Research Foundation (Research Foundation). Due to/from, transfers, federal and state pass throughs between A&M System members have been eliminated.

Certain operations provide goods and services to internal customers. These operations include activities such as self-insured programs, repairs & maintenance, utilities, computer services, and other services with interdepartmental activities. The revenues were eliminated to the extent of expenses for these internal transactions in the proprietary Statement of Revenues, Expenses, and Changes in Net Position to avoid inflating revenues and expenses. Receivables and payables between A&M System members were eliminated except those arising from service department operations and auxiliary enterprises, which are considered to be exchange in nature.

An endowment appreciation reserve was created in the fiscal year 1997 for the purpose of providing a consistent and predictable income stream for the System Endowment Fund. The appreciation reserve is administered by the A&M System Offices. All realized gains and losses are deposited to or funded from

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

the appreciation reserve, and distributions from the reserve are used to supplement current income when the income received is insufficient to meet the required distribution in accordance with the System Endowment Fund spending policy.

GASB Statement Implementations in Fiscal Year 2025

GASB Statement 101, *Compensated Absences*, is effective for fiscal year 2025. This statement updates the recognition and measurement guidance for compensated absences by aligning the recognition and measurement guidance under a unified model and by amending certain previously required disclosures.

A liability should be recognized when the leave is attributable to services already rendered, the leave accumulates and is carried forward to a future reporting period, **and** the leave is “*more likely than not*” (MLTN) to be used for time off or otherwise paid in cash or settled through noncash means.

For the A&M System, full-time State employees earn eight to twenty-one hours per month annual leave depending on years of State employment. Under the State's policy, an employee with 35 or more years of State service may carry up to 532 hours accrued leave forward from one fiscal year to another. All unused annual leave is paid upon termination, the amounts of these liabilities and the related benefits are reported as a liability on the statement of net position. There is no change with GASB 101 implementation.

The A&M sick leave benefit was analyzed for GASB 101 impacts. Sick leave policy states leave is earned each month and carries forward without limits; any unused sick leave is **not** paid upon termination. To determine the liability, an estimate is required on how much leave is “more likely than not” to be used. GASB defines MLTN as a likelihood of more than 50 percent. For financial accounting and reporting purposes, leave taken comes first out of hours earned in the current reporting period, also known as the last in first out (**LIFO**) **flows assumption**, with calculations made at the end of the reporting period. Under LIFO the employee uses the current reporting period hours earned before using the accumulated balance from prior fiscal years.

If the total sick leave hours used do not exceed hours earned in the current reporting period, **no** liability is recognized. However, if the sick leave liability decreases because employees use more leave than is accrued for the current reporting period, a liability is calculated and recognized.

Based on the A&M System’s sick leave data for fiscal year 2025, the sick leave hours used **do not** exceed the sick leave hours earned. Based on this review, **no sick leave liability** accrual is reported for fiscal year 2025. An annual review will be performed to determine if a liability accrual is required.

Upcoming Accounting Pronouncements

GASB Statement No. 103, *Financial Reporting Model Improvements*, effective fiscal year 2026, improves key components of the financial reporting model to enhance its effectiveness in providing information essential for decision making. New or modified information requirements relate to MD&A, unusual or infrequent items, and changes to the presentation of proprietary fund statement including a new section for “Noncapital Subsidies” which will include State Appropriations and Federal Revenue.

GASB Statement No. 104, *Disclosure of Certain Capital Assets*, effective fiscal year 2026, provides essential information about certain types of capital assets by requiring separate disclosure and additional disclosures for capital assets held for sale.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Federal Government Impact

During 2025, U.S. colleges and universities were subjected to numerous federal policy and regulatory changes affecting federally funded research and other programs. While management continues to closely monitor these actions, the A&M System is not aware of any significant loss of funding or pending investigations which would have a material financial statement impact.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Note 2 - Capital Assets

The proprietary fund summary of changes in Capital Assets for the year ended August 31, 2025 is presented below.

Capital Asset Activity							
	Beginning Balance	Adjustments	Completed CIP	Interagency Transactions	Additions	Deletions	Ending Balance
Non-Depreciable/Amortizable Assets							
Land and Land Improvements	\$ 271,832,830.72	\$ -		\$ -	\$ 48,956,242.01	\$ (94,413.03)	\$ 320,694,659.70
Construction in Progress	1,639,498,562.66	144,429.00	(244,507,640.06)	-	1,140,206,737.03	(253,758.31)	2,535,088,330.32
Other Tangible Capital Assets	73,880,466.90	-		-	940,600.94	(19,199,466.00)	55,621,601.84
Land Use Rights	119,070.00	-	-	-	-	-	119,070.00
Non-Depreciable/Amortizable Assets	1,985,330,930.28	144,429.00	(244,507,640.06)	-	1,190,103,579.98	(19,547,637.34)	2,911,523,661.86
Depreciable Assets							
Buildings	8,640,717,441.68		157,843,797.72		27,860,526.63	(21,030,674.34)	8,805,391,091.69
Infrastructure	1,157,868,471.48	-	31,815,324.15	-	525,167.55	(6,859.58)	1,190,202,103.60
Facilities and Other Improvements	1,164,047,811.75	-	42,253,463.65	-	4,855,311.50	(558,773.33)	1,210,597,813.57
Furniture and Equipment	1,334,381,230.27	14,469.43	12,022,297.42	76,724.86	109,607,225.49	(43,306,276.50)	1,412,795,670.97
Vehicles, Boats and Aircraft	204,818,589.26	(144,429.00)	572,757.12		24,201,235.82	(6,821,936.46)	222,626,216.74
Other Capital Assets	218,963,097.61			-	7,142,023.82	(5,093,007.06)	221,012,114.37
Total Depreciable Assets	12,720,796,642.05	(129,959.57)	244,507,640.06	76,724.86	174,191,490.81	(76,817,527.27)	13,062,625,010.94
Less Accumulated Depreciation							
Buildings	(4,524,098,190.95)		-		(329,006,813.97)	15,954,333.37	(4,837,150,671.55)
Infrastructure	(636,176,889.44)	-	-	-	(43,900,254.83)	-	(680,077,144.27)
Facilities and Other Improvements	(540,488,534.67)	-	-	-	(43,646,826.40)	283,902.41	(583,851,458.66)
Furniture and Equipment	(985,224,096.23)	(14,469.43)	-	(100,018.93)	(93,109,399.34)	35,956,121.61	(1,042,491,862.32)
Vehicles, Boats and Aircraft	(143,219,020.94)		-		(15,513,389.53)	5,643,801.36	(153,088,609.11)
Other Capital Assets	(172,836,098.18)		-	-	(7,061,796.48)	4,196,771.28	(175,701,123.38)
Total Accumulated Depreciation	(7,002,042,830.41)	(14,469.43)	-	(100,018.93)	(532,238,480.55)	62,034,930.03	(7,472,360,869.29)
Depreciable Assets, Net	5,718,753,811.64	(144,429.00)	244,507,640.06	(23,294.07)	(358,046,989.74)	(14,782,597.24)	5,590,264,141.65
Amortizable Assets - Intangible							
Land Use Rights	255,457.00	-	-	-	-	-	255,457.00
Computer Software	134,488,581.65	-		-	538,682.00	(600,533.83)	134,426,729.82
Total Intangible Assets- Amortizable	134,744,038.65	-	-	-	538,682.00	(600,533.83)	134,682,186.82
Less Accumulated Amortization							
Land Use Rights	(255,457.00)	-	-	-	-	-	(255,457.00)
Computer Software	(123,544,295.25)	-	-	-	(3,948,623.95)	600,533.83	(126,892,385.37)
Total Accumulated Amortization	(123,799,752.25)	-	-	-	(3,948,623.95)	600,533.83	(127,147,842.37)
Amortizable Intangible Assets, Net	10,944,286.40	-	-	-	(3,409,941.95)	-	7,534,344.45
Total Capital Assets, Net	\$7,715,029,028.32	\$ -	\$ -	\$ (23,294.07)	\$ 828,646,648.29	\$ (34,330,234.58)	\$ 8,509,322,147.96

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Capital Asset Activity-Continued								
	Beginning Balance	Adjustments	Completed CIP	Interagency Transactions	Additions	Deletions	Ending Balance	
Right-to-Use Assets								
RTU-Land and Land Improvements	\$ 5,154,781.35	\$ -	\$ -	\$ -		\$ -	\$	5,154,781.35
RTU-Building and Building Improvements	227,357,536.58	418,385.14	-	-	34,442,426.96	(2,714,950.40)		259,503,398.28
RTU-Equipment	2,090,180.98	-	-	-				2,090,180.98
RTU-Software Subscription	70,131,581.11				47,303,626.28	(4,963,604.42)		112,471,602.97
Total Right-to-Use Assets	304,734,080.02	418,385.14	-	-	81,746,053.24	(7,678,554.82)		379,219,963.58
Less Accumulated Amortization for RTU Assets								
RTU-Land and Land Improvements	(176,329.50)	-	-	-	(268,442.40)	-		(444,771.90)
RTU-Building and Building Improvements	(53,146,784.66)	(418,385.14)	-	-	(24,509,806.69)	2,474,885.97		(75,600,090.52)
RTU-Equipment	(803,987.88)		-	-	(412,237.56)			(1,216,225.44)
RTU-Software Subscription	(35,616,228.25)	-	-	-	(20,883,176.14)	4,963,604.42		(51,535,799.97)
Total Accumulated Amortization- RTU Assets	(89,743,330.29)	(418,385.14)	-	-	(46,073,662.79)	7,438,490.39		(128,796,887.83)
Right-to-Use Assets, Net								
	\$ 214,990,749.73	\$ -	\$ -	\$ -	\$ 35,672,390.45	\$ (240,064.43)	\$	250,423,075.75
Total Capital and Right-to-Use Assets, Net								
	\$7,930,019,778.05	\$ -	\$ -	\$ (23,294.07)	\$ 864,319,038.74	\$(34,570,299.01)	\$	8,759,745,223.71

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Note 3 - Deposits, Investments and Repurchase Agreements

The *Texas Education Code*, Title III, Chapter 51.0031 grants authority for a governing board to invest funds under prudent person standards “if a governing board has under its control at least \$25 million in book value of endowment funds.”

The A&M System’s investment policy authorizes the following types of investments: U.S. Government obligations, U.S. Government Agency obligations, other government obligations, corporate obligations, equity, international obligations, international equity, certificates of deposit, banker’s acceptances, negotiable certificates of deposit, money market mutual funds, mutual funds, repurchase agreements, venture capital, private equity, hedge funds, Real Estate Investment Trusts (REITs), securities lending, derivatives, timber, bank loans, energy and real estate.

Deposits of Cash in Bank

Cash in bank consists of all cash in local and foreign banks. These amounts are reported on the Proprietary and Fiduciary Combined Statements of Net Position as part of the “Cash and Cash Equivalents” line items. The table below summarizes cash balances as of August 31, 2025.

Cash in Bank		
Balance	Proprietary Funds	Fiduciary Funds
Bank Balance	\$9,893,388.61	\$348,027.67
Carrying Amount	\$9,131,447.29	\$348,027.67

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the agency will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The A&M System’s policy requires collateral of 102% pledged against all deposits and limits the amounts of funds which may be deposited with any bank to the lesser of \$100,000,000 or 10% of total deposits. The A&M System regulation applicable to working fund bank accounts requires the Chancellor, or designee, to approve a working fund in any bank with which the A&M System does not have a depository agreement. As permitted by the Texas Education Code, Title III, Chapter 51.003, the A&M System maintained foreign bank accounts to accommodate operational needs for educational programs in Qatar. During fiscal year 2025, the A&M System held bank accounts in Doha, Qatar for the operation of Texas A&M University at Qatar and Texas A&M Engineering Experiment Station research centers that have locations in Qatar. The daily average exposure during fiscal year 2025 was \$832,798.22. No appropriated or tuition funds other than those collected from students enrolled in the affected programs are deposited with the foreign bank. The funds held in Qatar were not insured or collateralized. As of August 31, 2025, the balance was \$522,438.64 all of which is proprietary and included in the Bank Balances Exposed to Custodial Credit Risk table on the following page.

Incidental amounts of various foreign currencies are temporarily held through Bank of New York (BNY), its foreign branches, and/or foreign subcustodian banks. These amounts represent funds related to trade settlement, interest, and/or dividend payments received in foreign currencies that are not yet converted to U.S. dollars. Such deposits of foreign currency are not insured or collateralized and are subject to custodial risk and the risk of fluctuations in exchange rates. As of August 31, 2025, uncollateralized foreign currency

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

held by or through BNY included proprietary funds of \$227,766.83 and fiduciary funds of \$15,261.91. These amounts are included in the Bank Balances Exposed to Custodial Credit Risk table below.

Funds received by the A&M System's investment custodian after the cut-off time for investment in the money market fund (due to late wire deposits and/or failed transactions) remain as cash and are not invested until the following business day. For each occurrence during fiscal year 2025, the first \$250,000.00 of uninvested cash was insured by the FDIC. All balances in excess of the FDIC coverage, were fully collateralized by pledged securities held in a separate pool by the pledging financial institution, BNY. As of August 31, 2025, the uninvested cash balance included \$3,490,280.22 of proprietary funds and \$174,029.79 of fiduciary funds, of which \$250,000.00 was covered by FDIC insurance and the remaining was collateralized as described above.

The bank balances (including foreign currency balances), exposed to custodial credit risk as of August 31, 2025, are presented in the table below.

Bank Balances Exposed to Custodial Credit Risk	
	Uninsured and Uncollateralized
Proprietary Funds	\$750,205.47
Fiduciary Funds	\$15,261.91

Foreign currency risk for deposits is the risk that changes in exchange rates will adversely affect the deposits. The A&M System does not have a deposit policy for foreign currency risk. The exposure to foreign currency risk for deposits as of August 31, 2025, is presented in the following table.

Bank Balances Exposed to Foreign Currency Risk		
Currency	Proprietary Funds	Fiduciary Funds
Brazilian Real	\$ 116,563.63	\$ 7,802.12
Qatar Riyal	522,438.64	-
South Koren Won	111,203.20	7,459.79
Total	<u>\$ 750,205.47</u>	<u>\$ 15,261.91</u>

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Investments

Investments are presented according to the hierarchy of inputs used to measure fair value.

- Level 1 has been assigned to investments for which quoted prices (unadjusted) are available for identical assets in active markets on the measurement date. These assets include equities (common stock, listed ADRs and listed preferred stock), exchange-traded mutual funds, exchange-traded options, money market funds and U.S. Treasury securities.
- Level 2 has been assigned to investments for which there are inputs, other than quoted prices, that are observable for an asset or liability, either directly or indirectly. These assets include cash equivalents, collateralized mortgage obligations, corporate bonds, mortgage-backed securities, municipal bonds, non-exchange traded options, short-term obligations, U.S. agency securities.
- Level 3 has been assigned to assets to which there are unobservable inputs. Examples of these assets are certain commingled funds and private equity partnerships (discussed below).

The net asset value per share (NAV), or its equivalent, may be used for an investment that does not have a readily determined fair value, provided the NAV is calculated consistent with the Financial Accounting Standards Board's (FASB) measurement principles for investment companies. The NAV is commonly used for certain alternative investments (such as private equity funds, hedge funds and certain commingled funds). The A&M System invests in private investments and limited partnerships including hedge funds, private equity, commingled funds, venture capital, natural resources, energy, and real estate. The fair value of these investments is based on the investment manager determined NAV as allowed by the standard. The valuations at the date provided by the investment managers have been adjusted by rolling forward to August 31, 2025, to include the following events: capital contributions or distributions since the most recent investment manager valuation date reported to the A&M System, changes in the composition of assets or liabilities reported by the investment manager since the valuation date of the NAV, and fair value changes of assets or liabilities reported since the investment manager valuation date. In the case of certain hedge funds, the A&M System has adjusted the reported July 31, 2025, NAV by the estimated performance as of August 31, 2025, as reported by the investment manager and by any cash inflows and outflows since the investment manager valuation date.

The repurchase agreements held by Texas Treasury Safekeeping Trust Company (TTSTC) are reported at amortized cost.

Mineral rights held for the purpose of generating income are reported at fair value based on three times the previous twelve months of income. The fair value reported as of August 31, 2025, is \$98,573,279.58 (\$98,547,399.54 Proprietary and \$25,880.04 Fiduciary).

The A&M System invests in private equity technology partnerships through A&M System Technology Commercialization. The fair value of these investments is estimated based on the cost (pro-rata share of contributed capital based on percentage ownership in the company) or 3rd party pricing of stock (based on fund raising). Adjustments are made for impairments, such as the termination of a license agreement or inactivity of the company. The fair value reported as of August 31, 2025, is \$4,693,660.12, all of which is proprietary.

Texas Woman's University (TWU) invests in the A&M System investment pools as authorized by Chapter 51.0031 of the Texas Education Code. As of August 31, 2025, the A&M System Cash Concentration Pool

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

and System Endowment Fund included investments valued at \$259,961,907.76 for TWU. These amounts are categorized as fiduciary funds.

The following tables display the fair value of investments as of August 31, 2025, as reported in the financial statements and detailed by investment type. The investment type table includes categories to show the level of inputs used in determining the fair value of investments.

Proprietary Investments per Financial Statements

Schedule of Cash & Cash Equivalents

Cash Equivalents	\$ 742,127,117.16
Restricted Cash Equivalents	187,217,125.35

Statement of Net Position

Non-Current Investments	5,742,645,800.61
Non-Current Restricted Investments	1,346,800,245.89
Total Investments	<u>\$ 8,018,790,289.01</u>

Fiduciary Investments per Financial Statements

Schedule of Cash & Cash Equivalents

Cash Equivalents	\$ 944,671.95
Restricted Cash Equivalents	48,002,061.37

Statement of Net Position

Investments	
Restricted Investments	479,028,342.33
Total Investments	<u>\$ 527,975,075.65</u>

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Proprietary Funds - Investment Fair Value						
Investment Type	Fair Value Hierarchy					Total Fair Value
	Level 1 Inputs	Level 2 Inputs	Level 3 Inputs	Amortized Cost	Net Asset Value	
U.S. Treasury Securities	\$ 356,150,170.70	\$ -	\$ -	\$ -	\$ -	\$ 356,150,170.70
U.S. Treasury Stripes	6,183,066.64					6,183,066.64
U.S. Treasury TIPS	3,736,612.17		-	-	-	3,736,612.17
U.S. Government Agency Obligations	-	384,526,519.53	-	-	-	384,526,519.53
Corporate Obligations	-	566,347,443.66	98,077,005.13	-	-	664,424,448.79
Corporate Asset and Mortgage Backed Securities	-	240,173,228.11	-	-	-	240,173,228.11
U.S. Equity	1,230,277,305.26	-	-	-	-	1,230,277,305.26
International Obligations	-	241,316,461.76	4,211,947.90	-	-	245,528,409.66
International Equity	652,174,018.33	-	-	-	-	652,174,018.33
Repurchase Agreements - TTSTC	-	-	-	404,560.70	-	404,560.70
Fixed Income Money Market & Bond Mutual Fund	1,035,514,760.96	-	-	-	-	1,035,514,760.96
Mutual Funds - U.S. Equity	61,271.38	-	-	-	-	61,271.38
Mutual Funds - International Equity	19,801.49	-	-	-	-	19,801.49
Other Commingled Funds - Fixed Income	57,300,374.79	-		-	-	57,300,374.79
International Other Commingled Funds - Equity	728,217,403.04	-	322,197,111.37	-		1,050,414,514.41
Real Estate - Mineral Rights	-	-	98,547,399.54	-	-	98,547,399.54
Alternative Investments - Hedge Funds						
Domestic	-	-	-	-	1,004,030,862.89	1,004,030,862.89
International	-	-	-	-	580,546,363.15	580,546,363.15
Alternative Investments - Limited Partnerships						
Private Equity	-	-	4,693,660.12	-	114,930,332.95	119,623,993.07
International Private Equity	-	-	-	-	91,895,105.41	91,895,105.41
Real Estate	-	-	-	-	47,061,768.61	47,061,768.61
International Real Estate	-	-	-	-	24,110,425.35	24,110,425.35
Natural Resources	-	-	-	-	74,537,571.57	74,537,571.57
International Natural Resources	-	-	-	-	36,801,328.01	36,801,328.01
Other Investments						
Political Subdivisions	-	14,746,408.49	-	-	-	14,746,408.49
Total Investments	\$ 4,069,634,784.76	\$ 1,447,110,061.55	\$ 527,727,124.06	\$ 404,560.70	\$ 1,973,913,757.94	\$ 8,018,790,289.01

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Fiduciary Funds - Investment Fair Value						
Investment Type	Fair Value Hierarchy				Total Fair Value	
	Level 1 Inputs	Level 2 Inputs	Level 3 Inputs	Net Asset Value		
U.S. Treasury Securities	\$ 19,928,092.03	\$ -	\$ -	\$ -	\$ 19,928,092.03	
U.S. Treasury Strips	380,204.41				380,204.41	
U.S. Treasury - TIPS	227,730.55	-	-	-	227,730.55	
U.S. Government Agency Obligations	-	23,064,457.55	-	-	23,064,457.55	
Corporate Obligations	-	33,400,171.65	6,276,908.99	-	39,677,080.64	
Corporate Asset and Mortgage Backed Securities	-	13,352,085.14	-	-	13,352,085.14	
U.S. Equity	81,217,456.54	-	-	-	81,217,456.54	
International Obligations	-	14,477,219.52	272,735.00	-	14,749,954.52	
International Equity	43,605,784.47	-	-	-	43,605,784.47	
Fixed Income Money Market & Bond Mutual Fund	56,840,368.75	-	-	-	56,840,368.75	
Mutual Funds - U.S. Equity	2,142,290.59	-	-	-	2,142,290.59	
Mutual Funds - International Equity	59,971.98	-	-	-	59,971.98	
Other Commingled Funds - Fixed Income	3,591,832.89	-	-	-	3,591,832.89	
International Other Commingled Funds - Equity	48,372,612.96	-	21,517,090.85	-	69,889,703.81	
Real Estate -Mineral Rights	-	-	25,880.04	-	25,880.04	
Alternative Investments - Hedge Funds						
Domestic	-	-	-	65,258,799.12	65,258,799.12	
International	-	-	-	37,827,389.03	37,827,389.03	
Alternative Investments - Limited Partnerships						
Private Equity	-	-	-	16,273,456.90	16,273,456.90	
International Private Equity	-	-	-	13,011,804.62	13,011,804.62	
Real Estate	-	-	-	6,663,668.71	6,663,668.71	
International Real Estate	-	-	-	3,413,893.95	3,413,893.95	
Natural Resources	-	-	-	10,554,080.26	10,554,080.26	
International Natural Resources	-	-	-	5,210,850.87	5,210,850.87	
Other Investments						
Political Subdivisions	-	822,623.16	-	-	822,623.16	
Annuity	185,615.12	-	-	-	185,615.12	
Total Investments	\$ 256,551,960.29	\$ 85,116,557.02	\$ 28,092,614.88	\$ 158,213,943.46	\$ 527,975,075.65	

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

The investments measured at Net Asset Value (NAV) as of August 31, 2025, including unfunded commitments, are presented in the following tables.

Proprietary Funds - Investments Reported at Net Asset Value (NAV)						
		Redemption				
Investment Strategy	Fair Value	Frequency Range Low	Frequency Range High	Notice Period Range Low	Notice Period Range High	Unfunded Commitment
Hedge Funds*						
Domestic	\$ 1,004,030,862.89	Quarterly	Semi-Annually	65 days	1.75 years	
International	580,546,363.15	Quarterly	Semi-Annually	65 days	1.75 years	
Limited Partnerships						
Private Equity	114,930,332.95	N/A	N/A	N/A	N/A	\$ 75,889,357.46
International Private Equity	91,895,105.41	N/A	N/A	N/A	N/A	76,152,442.71
Real Estate	47,061,768.61	N/A	N/A	N/A	N/A	21,279,074.43
International Real Estate	24,110,425.35	N/A	N/A	N/A	N/A	5,065,374.12
Natural Resources	74,537,571.57	N/A	N/A	N/A	N/A	66,171,832.49
International Natural Resources	36,801,328.01	N/A	N/A	N/A	N/A	12,970,646.53
Total	<u>\$1,973,913,757.94</u>					<u>\$257,528,727.74</u>

*Of the total Hedge Fund Fair Value, \$37,626,185.24 is invested in funds that are considered illiquid and not immediately eligible for redemption. The Frequency Range and Notice Period ranges for this portion of Hedge Funds are not applicable. The illiquid portion of Hedge Funds is fully funded.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Fiduciary Funds - Investments Reported at Net Asset Value (NAV)						
		Redemption				
Investment Strategy	Fair Value	Frequency Range Low	Frequency Range High	Notice Period Range Low	Notice Period Range High	Unfunded Commitment
Hedge Funds*						
Domestic	\$ 65,258,799.12	Quarterly	Semi-Annually	65 days	1.75 years	
International	37,827,389.03	Quarterly	Semi-Annually	65 days	1.75 years	
Limited Partnerships						
Private Equity	16,273,456.90	N/A	N/A	N/A	N/A	\$ 10,745,485.18
International Private Equity	13,011,804.62	N/A	N/A	N/A	N/A	10,782,733.65
Real Estate	6,663,668.71	N/A	N/A	N/A	N/A	3,012,991.37
International Real Estate	3,413,893.95	N/A	N/A	N/A	N/A	717,227.08
Natural Resources	10,554,080.26	N/A	N/A	N/A	N/A	9,369,540.98
International Natural Resources	5,210,850.87	N/A	N/A	N/A	N/A	1,836,567.00
Total	<u><u>\$ 158,213,943.46</u></u>					<u><u>\$ 36,464,545.26</u></u>

*Of the total Hedge Fund Fair Value, \$4,212,348.76 is invested in funds that are considered illiquid and not immediately eligible for redemption. The Frequency Range and Notice Period ranges for this portion of Hedge Funds are not applicable. The illiquid portion of Hedge Funds is fully funded.

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty, the agency will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The A&M System's investment policy requires that direct repurchase agreements and security lending transactions be fully collateralized by obligations authorized under the A&M System investment policy and such collateral be held by a third party. There was no custodial credit risk related to securities lending or repurchase agreements as of August 31, 2025. The A&M System did not participate in a securities lending program during fiscal year 2025 and the only direct repurchase agreement investments were held through Texas Treasury Safekeeping Trust Company.

Foreign investments are administered in book entry form by the A&M System's custodian, Bank of New York (BNY) Asset Servicing, through a network of international securities depositories and subcustodians. Non-U.S. securities held at international securities depositories are processed through those entities (Euroclear Bank and Clearstream). Securities held at local non-U.S. market depositories are processed through BNY's subcustodian network. Subcustodians settle transactions based on instructions from BNY Asset Servicing. BNY Asset Servicing settles transactions directly in the U.K., the U.S., Germany, France, the Netherlands, Ireland, Italy, Belgium, the Cayman Islands and the Channel Islands. Funds are received upon the delivery of securities in connection with sale transactions and funds are paid in connection with purchase transactions upon receipt of securities, unless contrary to market practice or client instruction. In the event that funds are not received or delivered on the settlement date, the settlement "fails." Failed trades are monitored daily, weekly, or monthly (as appropriate) via the applicable custody system to help facilitate resolution in a timely manner. On a daily basis, the subcustodians send confirmations of settlement to the custodian which are reconciled to the custody system. Subcustodians are evaluated by the custodian prior to selection and reviewed throughout the year to ensure overall service performance is maintained and verify

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

compliance with various regulatory requirements. Subcustodians must meet high standards and have stringent controls. BNY identifies subcustodians who are leaders in the securities processing industry in their respective countries. Subcustodians are initially selected and annually monitored on operational risk, financial risk, legal/regulatory risk and reputational risk. A full credit review is performed prior to selection and annually thereafter.

Foreign currency risk for investments is the risk that changes in exchange rates will adversely affect the investments. The A&M System's policy authorizes the utilization of derivatives for the purpose of hedging currency risk but does not otherwise address foreign currency risk. The exposure to foreign currency risk as of August 31, 2025, is presented in the following tables.

Proprietary Funds - Investments Exposed to Foreign Currency Risk					
Currency	International Obligations	International Equity	International Equity Mutual Funds	International Equity Commingled Funds	International Alternative Investments
U.S. Dollar Foreign Securities	\$ 245,528,409.66	\$ 270,795,822.54	\$ 19,801.49	\$ 1,050,414,514.41	\$ 721,841,378.29
Brazil Real		7,504,883.90			
British Pound		51,763,801.92			9,126,212.10
Euro		186,332,343.84			2,385,631.53
Indonesian Rupiah		3,732,742.12			
Japanese Yen		61,795,314.96			
Mexican Peso		12,877,963.10			
Norwegian Krone		3,642,564.20			
South African Comm Rand		2,484,792.04			
South Korean Won		15,027,558.61			
Swedish Krona		7,669,131.96			
Swiss Franc		28,547,099.14			
Total	<u>\$ 245,528,409.66</u>	<u>\$ 652,174,018.33</u>	<u>\$ 19,801.49</u>	<u>\$ 1,050,414,514.41</u>	<u>\$ 733,353,221.92</u>

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Fiduciary Funds - Investments Exposed to Foreign Currency Risk					
Currency	International Obligations	International Equity	International Equity Mutual Funds	International Equity Commingled Funds	International Alternative Investments
U.S. Dollar Foreign Securities	\$14,749,954.52	\$18,102,668.33	\$ 59,971.98	\$69,889,703.81	\$ 57,833,929.34
Brazil Real		503,412.96			
British Pound		3,460,050.29			1,292,217.78
Euro		12,441,453.35			337,791.35
Indonesian Rupiah		250,398.81			
Japanese Yen		4,145,118.75			
Mexican Peso		863,826.03			
Norwegian Krone		244,349.73			
South African Comm Rand		166,686.01			
South Korean Won		1,008,086.63			
Swedish Krona		514,446.65			
Swiss Franc		1,905,286.93			
Total	<u>\$14,749,954.52</u>	<u>\$43,605,784.47</u>	<u>\$ 59,971.98</u>	<u>\$69,889,703.81</u>	<u>\$ 59,463,938.47</u>

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The A&M System's investment policy requires that traditional fixed income securities have a long-term rating of B or better at the time of purchase and traditional fixed income portfolios maintain an overall credit rating of A or better. Securities using short-term credit ratings must be rated at least A-2, P-2, F-2 or equivalent. As of August 31, 2025, the A&M System's credit quality distribution for securities with credit risk exposure is presented in the following tables.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Proprietary Funds								
Investments Exposed to Credit Risk - Standard & Poor's (in thousands)								
Investment Type	AAA	AA	A	BBB	BB	B	CCC	Not Rated by S&P
U.S. Government Agency Obligations		375,611		7,052				1,864
Corporate Obligations	2,237	2,783	98,098	327,888	144,125	84,666	1,038	3,591
Corporate Asset and Mortgage Backed Securities	117,826	30,247	17,306	20,922	2,815			51,057
International Obligations	4,117	1,847	31,718	153,579	33,944	7,353		12,971
Repurchase Agreements (TTSTC)		405						
Fixed Income Money Market and Bond Mutual Fund	1,035,515							
Other Commingled Funds - Fixed Income								57,300
Other Investments (Municipals)	2,964	4,123	5,338					2,321

Fiduciary Funds								
Investments Exposed to Credit Risk - Standard & Poor's (in thousands)								
Investment Type	AAA	AA	A	BBB	BB	B	CCC	Not Rated by S&P
U.S. Government Agency Obligations		22,621		350				93
Corporate Obligations	125	156	5,757	18,981	8,849	5,420	69	321
Corporate Asset and Mortgage Backed Securities	6,754	1,798	922	1,200	140			2,538
International Obligations	249	110	1,776	9,257	2,035	456		867
Fixed Income Money Market and Bond Mutual Fund	56,840							
Other Commingled Funds - Fixed Income								3,592
Other Investments (Municipals)	147	252	308					115

Concentration of credit risk is the risk of loss attributable to the magnitude of investment in a single issuer. As of August 31, 2025, no single issuer represented more than 4.9% of the A&M System's total investments.

The A&M System's investment policy states that no more than 4.9% of the voting stock of any one corporation be owned by the A&M System at any given time. The A&M System maintained compliance with this policy throughout fiscal year 2025.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Through its investment policy, the A&M System manages its exposure to fair value losses arising from changing interest rates by requiring traditional fixed income managers to maintain duration of +/- 30% of the effective duration of the appropriate index. In addition, the A&M System's policy limits the duration of its short-term investment portfolio to a maximum of one year. The A&M System's exposure to interest rate risk is presented on the following page using the effective duration method.

Investments Exposed to Interest Rate Risk				
Investment Type	Proprietary Funds		Fiduciary Funds	
	Effective Duration	Fair Value	Effective Duration	Fair Value
U.S. Treasury Securities	8.786	\$ 356,150,170.70	9.191	\$ 19,928,092.03
U.S. Treasury Strips	27.757	6,183,066.64	27.722	380,204.41
U.S. Treasury TIPS	20.571	3,736,612.17	20.563	227,730.55
U.S. Government Agency Obligations	5.426	384,526,519.53	5.459	23,064,457.55
Corporate Obligations	3.442	664,424,448.79	3.474	39,677,080.64
Corporate Asset and Mortgage Backed Securities	2.574	240,173,228.11	2.562	13,352,085.14
International Obligations	4.114	245,528,409.66	4.187	14,749,954.52
Repurchase Agreements (TTSTC)	0.005	404,560.70	-	-
Other Commingled Funds - Fixed Income	6.038	57,300,374.79	5.940	3,591,832.89
Other Investments - Municipals	5.316	14,746,408.49	5.415	822,623.16
Total		<u>\$ 1,973,173,799.58</u>		<u>\$ 115,794,060.89</u>

Securities Lending

The A&M System did not participate in any securities lending programs during fiscal year 2025.

Derivative Investing

The A&M System Investment Policy allows investment in certain derivative securities to modify risk/return characteristics or to cost-effectively implement a change in asset allocation. A derivative security is a financial instrument which derives its value from another security, currency, commodity or index.

The A&M System entered into forward currency contracts for the purpose of hedging international currency risk on certain non-U.S. dollar denominated investment securities. When entering into a forward currency contract, the A&M System agrees to receive or deliver a fixed quantity of foreign currency for an agreed-upon price on a certain future date. These contracts are valued daily and the A&M System's net equity in the contracts, representing unrealized gain or loss on the contracts, as measured by the differences between the forward foreign exchange rates at the dates of entry into the contracts and the forward rates at the reporting date is recognized on the Statement of Revenues, Expenses, and Changes in Net Position as investment income or loss. The unrealized gain on open foreign currency exchange contracts is reported as

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

an investment derivative and the unrealized loss is included with trade payables. The foreign currency forwards are traded over-the-counter and categorized as Level 2 of the fair value hierarchy.

These investments involve market and/or credit risk in excess of the amount recognized in the consolidated Statement of Net Position. Risks arise from the possibility that counterparties will be unable to meet the terms of their contracts and from movement in currency, securities values and interest rates. There were no open forward currency exchange derivative contracts as of August 31, 2025.

Several investment strategies in which the A&M System invests may employ the use of forward currency exchange contracts as a hedge in connection with portfolio purchases and sales of securities denominated in foreign currencies. Risks are consistent with those described in the above paragraph regarding direct currency hedging. The contracts are valued at the prevailing forward exchange rate of the underlying currencies and the unrealized gain (loss) is recorded daily. Unrealized gains and losses that represent the difference between the value of the forward contract to buy and the forward contract to sell are included in the net unrealized gain (loss) from the forward contracts.

During the fiscal year the A&M System has also invested in Treasury futures. The instruments are used only for the purpose of managing interest rate risk in the fixed income portfolios. As of August 31, 2025, there were no open Treasury futures in the portfolios.

The A&M System has invested in hedge funds with external managers who invest in equity and fixed income securities of both domestic and international entities. These investment managers may invest in both long-term and short-term securities and may utilize leverage in their portfolios. They may also utilize credit default swaps and total return swaps as part of their investment strategies. The investments may be subject to a lock-up restriction of one or more years before the investment may be withdrawn from the manager without penalty, which in some cases may be significant. There are certain risks associated with these private funds, some of which include investment manager risk, market risk and liquidity risk, as well as the risk of utilizing leverage in the portfolios. When credit default swaps or total return swaps are used, there is additional risk of counterparty non-performance and unanticipated movements in the fair value of the underlying securities.

The A&M System's investment in hedge funds as of August 31, 2025, is presented in the table below:

Hedge Fund Investments		
Net Asset Value	Proprietary Funds	Fiduciary Funds
Hedge Funds	\$ 1,584,577,226.04	\$103,086,188.15

Private Investments

Private investments in limited partnerships are managed by external investment managers or general partners who invest primarily in private companies. These investments, both domestic and international, are illiquid and may not be realized for a period of several years after the investments are made. There are certain risks associated with these investments, some of which are liquidity risk, market risk, event risk and investment manager risk. As of August 31, 2025, the A&M System has committed to various private investments as shown in the table below. The valuations for the limited partnerships are based on the most recent investment

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

manager determined Net Asset Value (NAV) rolled forward to August 31, 2025, to include the following events: capital contributions or distributions, changes in the composition of assets or liabilities, and fair value changes reported since the last valuation date of the NAV.

The A&M System has also invested directly in companies and partnerships to promote research commercialization. The fair value of the investments in research commercialization is estimated based on the cost (pro-rata share of contributed capital based on percentage ownership in the company) or third-party pricing of stock (based on fund raising). Adjustments are made for impairments, such as the termination of a license agreement or inactivity of the company. Associated risks include those applicable to other private investments as well as the risk of enterprise failure.

Private Investments		
Description	Proprietary Funds	Fiduciary Funds
Commitments to Limited Partnerships	\$ 839,947,236.16	\$118,931,571.84
Funded Amount to Limited Partnerships	626,123,240.15	88,655,355.85
Net Asset Value (NAV) of Limited Partnerships	389,336,531.90	55,127,755.31
Research Technology Investments	4,693,660.12	

Hedge funds, private investment and public market funds including investments in private placement vehicles, are subject to risks, which could include the loss of invested capital. The risks include the following:

- Non-regulation risk – The A&M System’s general partners and investment managers are registered as required with the Securities and Exchange Commission (SEC). Seven investment managers are exempt reporting advisers. One investment manager, not registered with the SEC, is a United Kingdom LLP and registered with the Financial Conduct Authority of the United Kingdom.
- Key personnel risk – The success of certain funds is substantially dependent upon key investment professionals and the loss of those individuals may adversely impact the fund’s performance.
- Liquidity risk – The A&M System’s investment funds may impose lock-up periods, which may cause the A&M System to incur penalties to redeem its investment prior to a certain period of time elapsing.
- Limited transparency – As private investment vehicles, these funds may not fully disclose the holdings of their portfolios.
- Investment strategy risk – These funds often employ sophisticated investment strategies and the use of leverage, which could result in the loss of invested capital.

Permanent University Fund

The Permanent University Fund (PUF) is administered by the University of Texas System and is not reflected in the financial statements of the A&M System. Prior to changes in the arbitrage laws, bond proceeds were appropriated only after the bonds had been sold and cash was on hand. Currently, receipt of cash may or may not precede appropriations of bond or note proceeds.

The total carrying value of the PUF assets at August 31, 2025, was \$33,966,038,839.82, excluding PUF land grants. By acts of the Legislature and provisions of the State Constitution, the net income of the PUF is divided one-third to the A&M System and two-thirds to the University of Texas System. The A&M System's

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

one-third share of the net distributions and other revenues was \$555,356,597.76 for the fiscal year ended August 31, 2025, and was credited to the A&M System Available University Fund.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 4 - Short-Term Debt

There was no reportable activity for short-term debt during the year ended August 31, 2025.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 5 - Long-Term Liabilities

The proprietary funds' long-term liabilities are defined as liabilities whose average maturity is greater than one year. The table below presents a summary of changes in these liabilities.

Long-Term Liabilities Activity						
	Beginning Balance	Additions	Reductions	Ending Balance	Amounts Due Within One Year	Amounts Due Thereafter
Employees' Compensable Leave	\$ 137,614,106.10	\$ 10,202,177.30	\$ (1,092,617.26)	\$ 146,723,666.14	\$ 15,895,635.10	\$ 130,828,031.04
Claims & Judgments	14,806,585.00	2,185,139.00	(2,104,288.00)	14,887,436.00	1,290,498.00	13,596,938.00
Notes and Loans Payable	280,424,000.00	375,000,000.00	(230,937,000.00)	424,487,000.00	13,180,000.00	411,307,000.00
Direct Borrowings - Notes	51,256,234.96	1,859,357.93	(4,376,122.91)	48,739,469.98	3,850,207.07	44,889,262.91
Bonds Payable	5,046,834,253.87	379,080,000.00	(581,095,745.74)	4,844,818,508.13	317,753,149.58	4,527,065,358.55
Lease Liability	189,340,356.05	35,296,164.08	(22,672,867.26)	201,963,652.87	21,293,565.82	180,670,087.05
Subscription Liability	27,734,014.32	47,099,420.27	(24,354,811.52)	50,478,623.07	13,756,908.79	36,721,714.28
Liabilities Payable from Restricted Assets	55,187,849.28	17,867,950.58	-	73,055,799.86	49,002,006.09	24,053,793.77
Asset Retirement Obligations	13,326,635.27		-	13,326,635.27	-	13,326,635.27
Pollution Remediation Obligations (Other Liabilities)	16,842.00		(16,842.00)	-	-	-
Total	<u>\$ 5,816,540,876.85</u>	<u>\$868,590,209.16</u>	<u>\$(866,650,294.69)</u>	<u>\$5,818,480,791.32</u>	<u>\$ 436,021,970.45</u>	<u>\$ 5,382,458,820.87</u>

Notes and Loans Payable

The proprietary funds' notes payable consists of amounts used to make permanent improvements at various institutions in the A&M System, to refund and retire the Board's Permanent University Fund Commercial Paper Notes, to provide interim financing for capital improvements and acquisition of equipment and land, to pay interest on the notes, to refund outstanding notes as they mature and to pay the costs of issuing the notes. In the event of default or failure to make required note payments, the A&M System will be required to perform any conditions or obligations described in the note agreement. The A&M System is responsible for all reasonable expenses related to the enforcement.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Notes and Loans Payable-Debt Service Requirements				
Description	Balances		Increases	Balances
	September 1, 2024			August 31, 2025
Permanent University Fund Commercial Paper Notes	\$ 60,000,000.00	\$ 255,000,000.00	\$ 190,000,000.00	\$ 125,000,000.00
Revenue Financing System Commercial Paper Notes, Series B	114,774,000.00	85,000,000.00	18,550,000.00	181,224,000.00
Revenue Financing System Commercial Paper Taxable Notes, Series B	105,650,000.00	35,000,000.00	22,387,000.00	118,263,000.00
Total	<u>\$ 280,424,000.00</u>	<u>\$ 375,000,000.00</u>	<u>\$ 230,937,000.00</u>	<u>\$ 424,487,000.00</u>

Fiscal Year	Principal	Interest*	Total
2026	\$ 13,180,000.00	\$ 20,163,132.50	\$ 33,343,132.50
2027	13,807,000.00	19,537,082.50	33,344,082.50
2028	14,462,000.00	18,881,250.00	33,343,250.00
2029	15,150,000.00	18,194,305.00	33,344,305.00
2030	15,869,000.00	17,474,680.00	33,343,680.00
2031-2035	91,393,000.00	75,324,692.50	166,717,692.50
2036-2040	115,262,000.00	51,456,417.50	166,718,417.50
2041-2045	145,364,000.00	21,354,622.50	166,718,622.50
Total	<u>\$ 424,487,000.00</u>	<u>\$ 242,386,182.50</u>	<u>\$ 666,873,182.50</u>

** For this schedule, assumption is that Permanent University Fund Commercial Paper Notes, Revenue Financing System Commercial Paper Notes and Revenue Financing System Commercial Paper Taxable Notes in the amount of \$424.487 million will be refunded into long-term bonds. For estimated debt service on this exhibit, the rate of 4.75% corresponds to the municipal market data published on August 29, 2025. Notes are remarketed in commercial paper mode at current market rates with maturities between 1 and 270 days.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Direct Borrowings – Notes

The A&M System has various leases for the purchase of capital assets where the A&M System takes ownership at the end of the lease. These direct financing arrangements are reported as Direct Borrowings - Notes. The related assets are capitalized at the present value of future minimum payments. The future payment requirements and the cost of the leased assets are presented in the following tables below.

Future Minimum Payments			
Fiscal Year	Principal	Interest	Total
2026	\$ 3,850,207.07	\$ 2,057,283.23	\$ 5,907,490.30
2027	4,030,724.96	1,905,260.27	5,935,985.23
2028	4,264,608.31	1,744,510.92	6,009,119.23
2029	4,272,656.78	1,573,720.33	5,846,377.11
2030	4,443,688.10	1,392,562.21	5,836,250.31
2031-2035	22,579,832.75	3,883,855.48	26,463,688.23
3034-2040	3,997,635.66	829,721.23	4,827,356.89
2041-2045	1,300,116.35	139,717.22	1,439,833.57
Total	<u>\$ 48,739,469.98</u>	<u>\$ 13,526,630.89</u>	<u>\$ 62,266,100.87</u>

Cost of Assets Financed with Direct Borrowings			
Asset Description	Cost	Accumulated Depreciation/ Amortization	Total
Buildings	\$ 74,161,534.42	\$ 30,269,345.74	\$ 43,892,188.68
Infrastructure	730,759.97	216,182.93	514,577.04
Facilities & Other Improvements	259,196.66	102,238.58	156,958.08
Equipment	3,968,328.87	1,906,611.82	2,061,717.05
Total	<u>\$ 79,119,819.92</u>	<u>\$ 32,494,379.07</u>	<u>\$ 46,625,440.85</u>

The outstanding notes from direct borrowings for equipment and facilities contain provisions where, in the event of default, all remaining payments may be declared immediately due or the lessor may repossess the assets or, in the case of software, render the asset unusable, or the lessor may proceed with court action to enforce performance.

The financing arrangements for capital improvements contain provisions that, in the event of default, the lessor has the right to take one or any combination of several options. These options include demand immediate payment for all remaining payments, retake possession of the leased asset, or require the A&M System to return the leased asset at the A&M System's expense. The A&M System has no unused lines of credit.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Compensated Absences

Vacation or Annual Leave

Full-time State employees earn eight to twenty-one hours per month annual leave depending on years of State employment. Under the State's policy, an employee with 35 or more years of State service may carry up to 532 hours accrued leave forward from one fiscal year to another.

Employees with at least six months of State service who terminate employment are entitled to payment for all accumulated annual leave up to the maximum allowed. The A&M System accrues the dollar value of annual leave benefits which are payable upon retirement, termination, or death of its employees. The amounts of these liabilities and their related benefits are reported in the statement of net position. The estimated liability, \$146,723,666.14 as of August 31, 2025, is based on calculations from the A&M System centralized leave tracking system and employer estimates. The A&M System made lump sum payments of \$17,070,571.09 for accrued vacation to employees who separated from State service during the fiscal year ended August 31, 2025.

Sick Leave

This is the first year to implement GASB 101 Compensated Absences which required analysis of the sick leave accruals. Sick leave is earned at the rate of eight hours per month and is used only when an employee is absent due to illness. Sick leave accumulation is not limited. There is only one situation where sick leave is paid, and this is when an employee has passed away then sick leave is paid to the employee's estate. The maximum sick leave payment to an employee's estate is the lesser of one-half of the employee's accumulated entitlement or 336 hours.

The A&M System sick leave policy requires data to be analyzed from the A&M System centralized leave tracking system multiplied by the salary data as of the end of the fiscal year. If the total sick leave hours used do not exceed hours earned in the current reporting period, then no liability is recognized. However, if the sick leave liability decreases because employees use more leave than is accrued for the current reporting period, a liability is calculated and recognized.

Based on the A&M System's sick leave data for fiscal year 2025, the sick leave hours used do not exceed the sick leave hours earned. Based on this analysis, no sick leave liability accrual is reported for fiscal year 2025. Data will be analyzed annually to determine if a sick leave liability accrual is required.

Claims and Judgments

Claims and judgments related to the A&M System self-insured worker's compensation plan include a current portion of \$1,290,498.00 and a non-current portion of \$13,596,938.00 for a total worker's compensation liability of \$14,887,436.00. This liability represents the current and non-current portion of the incurred but not reported (IBNR) liability based on actuarial analysis of the plan. The IBNR represents claims that will be paid out over future fiscal years. This current portion was estimated based on actual claims paid out over the last five fiscal years.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Asset Retirement Obligations

An Asset Retirement Obligation (ARO) is a legally enforceable liability associated with the retirement of a tangible capital asset. The A&M System's non-current liabilities include AROs related to radioactive material licenses and nuclear research facilities.

The A&M System has two nuclear reactors which were placed in service in 1957 and 1965, respectively. The U.S. Nuclear Regulatory Commission (NRC) requires a decommissioning plan for the retirement of these assets. The estimated liability for the decommissioning plan is \$9,724,884.50. The estimate was calculated using NRC publications NUREG/CR-1756 and NUREG-1307 Rev. 15, adjusted using the consumer price index inflation calculator. A 25% contingency is also included in the estimate.

The A&M System has four radioactive material licenses authorizing the possession and use of radioactive materials. The A&M System is financially accountable for any decommissioning or decontamination costs as required by the Texas Department of State Health Services (Texas Administrative Code, Title 25, Part 1, Chapter 289, Subchapter F, Rule 289.252), and the U.S. Nuclear Regulatory Commission (10 CFR 30.35). The estimated liability related to these licenses is \$3,601,750.77.

Pollution Remediation Obligations (Other Liabilities)

The A&M System has reviewed activities for potential pollution remediation obligations and determined no reportable obligations exist as of August 31, 2025.

Liabilities Payable from Restricted Assets

Liabilities payable from restricted assets reported on the proprietary Statement of Net Position represent payables at year-end from assets with external restrictions. The balance reported represents payables from bond proceeds.

Pledged Future Revenues

Sources of proprietary fund pledged revenues include tuition and fees, auxiliary enterprises, sales of goods and services, and other non-operating activities. The table below provides the pledged future revenue information for the Texas A&M University System Permanent University Fund and Revenue Financing System bonds.

Pledged Future Revenue Information	
Pledged revenue required for future principal and interest on existing revenue bonds	\$6,589,188,169.46
Term of commitment year ending 8/31	2057
Percentage of revenue pledged	100%
Current year pledged revenue	\$4,408,906,732.46
Current year principal and interest paid	\$484,981,251.85

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Note 6 – Bonded Indebtedness

A. Financial Reporting

The A&M System has established a financing program known as the Revenue Financing System. Members of the A&M System may use the Revenue Financing System as a long-term debt program to finance capital assets or as a short-term debt program to finance equipment or to interim finance construction projects. Members' financing requests are evaluated for adequate revenue streams and bonding capacity.

Assets created as a result of the expenses of Permanent University Fund and Revenue Financing System Bonds and Notes (see Note 5) proceeds, which are subsequently capitalized, are reported on the applicable members' Statement of Net Position in the Capital Assets category. The associated bond liability is reported in total on the A&M System Offices financial statements.

As of August 31, 2025, \$586,299,585.33 of Revenue Financing System debt proceeds had been appropriated prior to the receipt of the proceeds. As of August 31, 2025, \$514,632,033.46 of Permanent University Fund debt proceeds had been appropriated prior to the receipt of the proceeds.

B. General Information

At August 31, 2025, the A&M System had outstanding bonds payable of \$4,697,270,000.00 as detailed below, which does not include unamortized premium of \$147,548,508.13.

Bonds payable are due in annual installments varying from \$60,000.00 to \$55,740,000.00 with interest rates ranging from 1.023% to 5.50%, with the final installment due in 2057. The debt service requirements table summarizes the principal and interest expense for the next five years and beyond for bonds issued and outstanding.

Revenue for debt service on the Permanent University Fund Bonds and Notes is derived from liens on and pledges of payout distributions from the Permanent University Fund allocable to the A&M System.

Sources of revenue for debt service on the Revenue Financing System Bonds and Notes are pledged revenues from any and all of the revenues, funds, and balances now or hereafter lawfully available to the Board and derived from or attributable to any participant of the Revenue Financing System which are lawfully available to the Board for the payment of Parity Obligations, including unrestricted funds and reserve balances.

All bonds are for the benefit of business-type activities. General information related to bonds payable is summarized in the following tables.

Bonds Payable			
	<u>Interest Rates</u>	<u>Maturity Dates</u>	<u>Outstanding Principal</u>
Permanent University Fund Bonds	2.06-5.50%	2026-2054	\$ 1,503,020,000.00
Revenue Financing System Bonds	1.023-5.25%	2026-2057	3,194,250,000.00
			<u>\$ 4,697,270,000.00</u>

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Debt Service Requirements			
Fiscal Year	Principal	Interest	Total
2026	\$ 294,270,000.00	\$ 180,609,511.12	\$ 474,879,511.12
2027	306,095,000.00	169,134,074.80	475,229,074.80
2028	290,175,000.00	157,440,793.44	447,615,793.44
2029	295,800,000.00	146,410,447.44	442,210,447.44
2030	274,430,000.00	135,400,120.24	409,830,120.24
2031-2035	1,102,285,000.00	532,048,867.72	1,634,333,867.72
2036-2040	989,570,000.00	331,258,158.36	1,320,828,158.36
2041-2045	666,245,000.00	155,676,043.62	821,921,043.62
2046-2050	338,325,000.00	64,491,246.44	402,816,246.44
2051-2055	134,555,000.00	19,115,506.28	153,670,506.28
2056-2057	5,520,000.00	333,400.00	5,853,400.00
Total	<u>\$ 4,697,270,000.00</u>	<u>\$ 1,891,918,169.46</u>	<u>\$ 6,589,188,169.46</u>

Permanent University Fund Bonds, Series 1998

- Issued September 9, 1998, to refund \$65,000,000.00 of the Board's previously issued and outstanding Permanent University Fund Variable Rate Notes, Series B, and \$27,860,000.00 of Permanent University Fund Bonds, Series 1992B then outstanding in the aggregate principal amount of \$36,360,000.00; and to pay the costs of issuing the bonds.
- \$92,520,000.00 authorized; all authorized bonds have been issued. \$12,335,000.00 was refunded by Permanent University Fund Bonds, Series 2006. \$9,735,000.00 was refunded by Permanent University Fund Bonds, Series 2009AB. \$1,015,000.00 was refunded by Permanent University Fund Bonds, Series 2011. Outstanding balance at August 31, 2025 was \$10,305,000.00.

Permanent University Fund Bonds, Series 2009AB

- Issued April 7, 2009, to refund \$100,000,000.00 of the Board's previously issued and outstanding Permanent University Fund Commercial Paper Notes; to currently refund \$9,735,000.00 of Permanent University Fund Bonds, Series 1998; to provide funding for project costs of approximately \$113,700,000.00; and to pay the costs of issuing the bonds.
- \$218,895,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$0.00.

Permanent University Fund Bonds, Taxable Series 2012B

- Issued July 18, 2012, to refund \$125,000,000.00 of the Board's previously issued and outstanding Permanent University Fund Commercial Paper Notes; and to pay the cost of issuing the bonds.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

- \$125,750,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$50,025,000.00.

Permanent University Fund Bonds, Series 2013

- Issued December 11, 2013, to currently refund \$76,965,000.00 of Permanent University Fund Bonds, Series 2003; to provide funding for eligible projects; and to pay the costs of issuing the bonds.
- \$208,465,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$50,805,000.00.

Permanent University Fund Bonds, Series 2015A

- Issued April 23, 2015, to advance refund \$103,880,000.00 of Permanent University Fund Bonds, Series 2006; to provide funding for eligible projects; and to pay the costs of issuing the bonds.
- \$143,555,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$0.00.

Permanent University Fund Bonds, Taxable Series 2015B

- Issued April 23, 2015, to advance refund \$8,175,000.00 of Permanent University Fund Bonds, Series 2006; to provide funding for eligible projects; and to pay the costs of issuing the bonds.
- \$145,445,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$77,685,000.00.

Permanent University Fund Bonds, Series 2017A

- Issued October 31, 2017, to refund \$30,000,000.00 of the Board's previously issued and outstanding Permanent University Fund Commercial Paper Notes; to advance refund \$61,760,000.00 of Permanent University Fund Bonds, Series 2011; and to pay the costs of issuing the bonds.
- \$90,365,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$70,865,000.00.

Permanent University Fund Bonds, Taxable Series 2017B

- Issued October 31, 2017, to refund \$69,350,000.00 of the Board's previously issued and outstanding Permanent University Fund Commercial Paper Notes; to advance refund \$675,000.00 of Permanent University Fund Bonds, Series 2011; to provide funding for eligible projects and to pay the costs of issuing the bonds.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

- \$310,515,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$310,220,000.00.

Permanent University Fund Bonds, Taxable Series 2019

- Issued December 17, 2019, to refund \$125,000,000.00 of the Board's previously issued and outstanding Permanent University Fund Commercial Paper Notes; to provide funding for eligible projects; and to pay the costs of issuing the bonds.
- \$351,890,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$333,190,000.00.

Permanent University Fund Bonds, Series 2023

- Issued March 9, 2023, to refund \$125,000,000.00 of the Board's previously issued and outstanding Permanent University Fund Commercial Paper Notes, Series A; to provide funding for eligible projects; and to pay the cost of issuing the bonds.
- \$245,595,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$223,815,000.00.

Permanent University Fund Bonds, Series 2025A

- Issued April 16, 2025, to refund \$125,000,000.00 of the Board's previously issued and outstanding Permanent University Fund Commercial Paper Notes; to advance refund \$116,245,000 of Permanent University Fund Bonds, Series 2009A; to advance refund \$42,480,000 of Permanent University Fund Bonds, Series 2009B; to advance refund \$117,430,000 of Permanent University Fund Bonds, Series 2015A; and to pay the cost of issuing the bonds.
- \$379,080,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$376,110,000.00.

Revenue Financing System Bonds, Series 2013B

- Issued July 3, 2013, to refund \$267,675,000.00 of the Board's previously issued and outstanding Revenue Financing System Commercial Paper Notes; to refund \$3,989,119.00 of Revenue Financing System Bonds, Series 2002; to refund \$26,775,000.00 of Revenue Financing System Bonds, Series 2003B; to pay capitalized interest; and to pay the costs of issuing the bonds.
- \$265,405,000.00 authorized; all authorized bonds have been issued. \$135,010,000.00 was refunded by Revenue Financing System Bonds, Series 2017E. Outstanding balance at August 31, 2025 was \$27,865,000.00.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Revenue Financing System Bonds, Series 2015A

- Issued February 18, 2015, to currently refund \$71,240,000.00 of Revenue Financing System Bonds, Series 2005A and to pay the cost of issuing the bonds.
- \$64,670,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$0.00.

Revenue Financing System Bonds, Series 2015B

- Issued February 18, 2015, to currently refund \$155,972,000.00 of the Board's previously issued and outstanding Revenue Financing System Commercial Paper Notes and to pay the cost of issuing the bonds.
- \$142,155,000.00 authorized; all authorized bonds have been issued. \$65,290,000.00 was refunded by Revenue Financing System Bonds, Series 2017E. Outstanding balance at August 31, 2025 was \$46,775,000.00.

Revenue Financing System Bonds, Taxable Series 2015C

- Issued January 27, 2015, to currently refund \$149,395,000.00 of Revenue Financing System Bonds, Series 2005B; to refund \$24,115,000.00 of the Board's previously issued and outstanding Revenue Financing System Commercial Paper Notes; and to pay the cost of issuing the bonds.
- \$176,925,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$30,610,000.00.

Revenue Financing System Bonds, Taxable Series 2015D

- Issued July 23, 2015, to provide funding for eligible projects and to pay the cost of issuing the bonds.
- \$67,250,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$51,595,000.00.

Revenue Financing System Bonds, Taxable Series 2016A

- Issued April 12, 2016, to advance refund \$82,670,000.00 of Revenue Financing System Bonds, Series 2008 and to pay the cost of issuing bonds.
- \$91,520,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$29,380,000.00.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Revenue Financing System Bonds, Taxable Series 2016B

- Issued April 12, 2016, to refund \$139,405,000.00 of the Board's previously issued and outstanding Revenue Financing System Commercial Paper Notes; to provide funding for eligible projects; and to pay the cost of issuing the bonds.
- \$325,575,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$235,775,000.00.

Revenue Financing System Bonds, Series 2016C

- Issued July 20, 2016, to advance refund \$132,540,000.00 of Revenue Financing System Bonds, Series 2009A; to advance refund \$49,420,000.00 of Revenue Financing System Bonds, Series 2009B; to advance refund \$43,225,000.00 of Revenue Financing System Bonds, Series 2009D; and to pay the cost of issuing the bonds.
- \$207,445,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$115,425,000.00.

Revenue Financing System Bonds, Taxable Series 2016D

- Issued July 20, 2016, to advance refund \$13,885,000.00 of Revenue Financing System Bonds, Series 2009A; to advance refund \$2,925,000.00 of Revenue Financing System Bonds, Series 2009B; to advance refund \$5,995,000.00 of Revenue Financing System Bonds, Series 2009C; to advance refund \$60,495,000.00 of Revenue Financing System Bonds, Series 2009D; to provide funding for eligible projects; and to pay the cost of issuing the bonds.
- \$176,860,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$113,315,000.00.

Revenue Financing System Bonds, Series 2016E

- Issued July 20, 2016, to advance refund \$21,300,000.00 of Revenue Financing System Bonds, Series 2009C; to advance refund \$122,735,000.00 of Revenue Financing System Bonds, Series 2009D; and to pay the cost of issuing the bonds.
- \$139,350,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$70,840,000.00.

Revenue Financing System Bonds, Taxable Series 2017A

- Issued January 31, 2017, to refund approximately \$5,000,000.00 of the Board's previously issued and outstanding Revenue Financing System Commercial Paper Notes, Series B; to provide funding for eligible projects; and to pay the cost of issuing the bonds.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

- \$388,705,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$184,050,000.00.

Revenue Financing System Bonds, Taxable Series 2017B

- Issued June 21, 2017, to advance refund \$4,580,000.00 of Revenue Financing System Bonds, Series 2010A; to advance refund \$10,890,000.00 of Revenue Financing System Bonds, Series 2010B; to provide funding for eligible projects; and to pay the cost of issuing the bonds.
- \$398,670,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$182,800,000.00.

Revenue Financing System Bonds, Series 2017C

- Issued June 21, 2017, to advance refund \$35,915,000.00 of Revenue Financing System Bonds, Series 2010A; to advance refund \$69,965,000.00 of Revenue Financing System Bonds, Series 2010B; to pay the cost of issuing the bonds.
- \$97,425,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$68,210,000.00.

Revenue Financing System Bonds, Taxable Series 2017D

- Issued December 20, 2017, to refund \$157,885,000.00 of the Board's previously issued and outstanding Revenue Financing System Commercial Paper Notes; and to pay the cost of issuing the bonds.
- \$158,680,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$127,345,000.00.

Revenue Financing System Bonds, Series 2017E

- Issued December 20, 2017, to advance refund \$83,850,000.00 of Revenue Financing System Bonds, Series 2011B; to advance refund \$135,010,000.00 of Revenue Financing System Bonds, Series 2013B; to advance refund \$46,470,000.00 of Revenue Financing System Bonds, Series 2013D; to advance refund \$65,290,000.00 of Revenue Financing System Bonds, Series 2015B; to provide funding for eligible projects; and to pay the cost of issuing the bonds.
- \$341,995,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$275,415,000.00.

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The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Revenue Financing System Bonds, Taxable Series 2019A

- Issued January 29, 2019 to refund \$175,215,000.00 of the Board's previously issued and outstanding Revenue Financing System Commercial Paper Notes; to provide funding for eligible projects; and to pay the cost of issuing the bonds.
- \$223,730,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$170,570,000.00.

Revenue Financing System Bonds, Taxable Series 2019B

- Issued August 14, 2019, to advance refund \$230,525,000.00 of Revenue Financing System Bonds, Taxable Series 2013C; to refund \$159,118,000.00 of the Board's previously issued and outstanding Revenue Financing System Commercial Paper Notes; to provide funding for eligible projects; and to pay the cost of issuing the bonds.
- \$429,645,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$381,960,000.00.

Revenue Financing System Bonds, Taxable Series 2020A

- Issued July 30, 2020, to provide funding for eligible projects; and to pay the cost of issuing the bonds.
- \$157,780,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$132,520,000.00.

Revenue Financing System Bonds, Taxable Series 2021A

- Issued April 6, 2021, to refund \$141,090,000.00 of the Board's previously issued and outstanding Revenue Financing System Commercial Paper Notes, Series B; to provide funding for eligible projects; and to pay the cost of issuing the bonds.
- \$189,425,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$169,900,000.00.

Revenue Financing System Bonds, Taxable Series 2021B

- Issued April 7, 2021, to provide funding for eligible projects; and to pay the cost of issuing the bonds.
- \$226,375,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$194,500,000.00.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Revenue Financing System Bonds, Series 2022

- Issued October 18, 2022, to refund \$167,784,000.00 of the Board's previously issued and outstanding Revenue Financing System Commercial Paper Notes, Series B; to provide funding for eligible projects; and to pay the cost of issuing the bonds.
- \$208,520,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$187,340,000.00.

Revenue Financing System Bonds, Series 2024A

- Issued May 30, 2024, to refund \$84,552,000.00 of the Board's previously issued and outstanding Revenue Financing System Commercial Paper Notes, Series B; to provide funding for eligible projects; and to pay the cost of issuing the bonds.
- \$427,395,000.00 authorized; all authorized bonds have been issued. Outstanding balance at August 31, 2025 was \$398,060,000.00.

C. Advance Refunding Bonds

The A&M System has defeased certain revenue bond issues by placing the proceeds of new bond issues in irrevocable trusts to provide for all future debt service payments on the issues. Accordingly, the liability for the bonds is not included in the financial statements. At August 31, 2025, the principal balance outstanding for the defeased bonds is \$0.00.

Permanent University Fund Bonds, Series 2025A

- Advance refunding of \$116,245,000 of Permanent University Fund Bonds, Series 2009A, \$42,480,000 of Permanent University Fund Bonds, 2009B and \$117,430,000 of Permanent University Fund Bonds, Series 2015A to allow the Board of Regents of the Texas A&M University System to reduce its debt service requirements and realize a present value debt service savings.
- Refunded by Permanent University Fund Bonds Series, 2025A issued April 16, 2025.
- Average interest rate of bonds refunded was 4.76%.
- Net proceeds from refunding bonds of \$0.00 after payment of \$1,869,883.35 which represents issuance costs and underwriter's discount.
- Advance refunding of the bonds reduced The Texas A&M University System's debt service payments over the next twelve years by approximately \$23,759,718.94.
- Economic gain was \$20,155,032.68, the difference between the net present value of the old and new debt service payments.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

- Advance refunding resulted in the removal of \$276,155,000.00 of bond liability from the balance sheet and the addition of \$258,555,000.00 of bond liability, the net of which is an accounting loss of \$17,600,000.00.

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The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Note 7 - Derivatives

The A&M System Investment Policy allows investment in certain derivative securities. A derivative security is a financial instrument which derives its value from another security, currency, commodity or index. Investment derivatives are used to manage transaction, interest rate, or currency exchange risk in purchasing, selling or holding investments.

At the fiscal year-end the A&M System did not have any exchange traded futures contracts or any derivative forward currency contracts.

Hedging Derivatives

The A&M System did not enter into hedging derivatives in fiscal year 2025.

Investment Derivatives

Investment derivatives expose the A&M System to certain investment-related risks. More detail about investment derivatives is disclosed in Note 3.

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The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Note 8 – Leases and Software Subscriptions

GASB Statement No. 87, Leases, effective 2022, and GASB Statement No. 96, Subscription-Based Information Technology Arrangements, effective 2023, both establish a unified model for financial reporting based on the common principle that leases and subscription-based IT arrangements (SBITAs) represent financings of the right to use underlying assets. Under GASB 87, lessees must recognize a lease liability and an intangible right-to-use lease asset, while lessors recognize a lease receivable and a deferred inflow of resources. Similarly, GASB 96 requires governments to recognize a liability and an intangible right-to-use subscription asset for SBITAs. Limited exceptions are provided for both standards for short-term arrangements, lasting a maximum of twelve months at inception (including extension options) and financed purchases. The recognition and measurement of these arrangements are based on the circumstances existing at the beginning of the reporting period. The State of Texas Comptroller's Office has established materiality thresholds for these standards (\$100,000 per asset for GASB 87-Leases and \$500,000 per contract for GASB 96-SBITAs), which the A&M System has adopted.

The A&M System has executed various lease contracts for land, buildings, equipment, vehicles, software subscriptions, and other assets, all of which have been assessed in accordance with GASB 87 and 96, along with the State Comptroller Office's requirements. As of August 31, 2025, the net right-to-use (RTU) assets and corresponding lease/SBITA liabilities associated with future lease payments reported on the statement of net position totaled \$250 million and \$252 million, respectively.

Detailed information regarding these identified lease and subscription agreements are provided in their respective sections.

Lessee Leases

A comprehensive summary of changes for these RTU assets is presented in the table in Note 2 - Capital Assets.

For fiscal year 2025, the total lease payment for RTU assets was \$25,902,017.53. The principal and interest expense payments for the next 5 years and beyond are projected on the Future Lease Payment table.

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The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Future Lease Payments			
Fiscal Year	Principal	Interest	Total
2026	\$ 21,293,565.82	\$ 4,816,720.45	\$ 26,110,286.27
2027	17,397,202.08	4,971,621.66	22,368,823.74
2028	16,507,247.30	3,881,470.85	20,388,718.15
2029	15,021,746.39	3,378,325.51	18,400,071.90
2030	13,926,469.62	3,050,318.89	16,976,788.51
2031-2035	55,901,416.57	10,954,458.18	66,855,874.75
2036-2040	44,505,742.89	4,368,425.63	48,874,168.52
2041-2045	14,631,033.78	765,663.72	15,396,697.50
2046-2050	2,779,228.42	34,771.58	2,814,000.00
Total	<u>\$ 201,963,652.87</u>	<u>\$ 36,221,776.47</u>	<u>\$ 238,185,429.34</u>

For the year ended August 31, 2025, the A&M System has no reportable activities for leases with variable payments.

Subleases

For the year ended August 31, 2025, the A&M System has no reportable activities for subleases.

Future Leases

For the year ended August 31, 2025, the A&M System has no reportable activities for future leases.

Lessor Leases

The A&M System has various leases for land and buildings where the A&M System is the lessor. As of August 31, 2025, the lease receivables and the corresponding deferred inflow of resources included on the statement of net position were \$204 million and \$194 million, respectively.

For the year ended August 31, 2025, the A&M System received lease payments of \$9,041,309.40 related to lessor leases. The total expected payments for the next five years and beyond are presented below.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Future Lease Income			
Fiscal Year	Principal	Interest	Total
2026	\$ 4,020,863.88	\$ 5,714,261.95	\$ 9,735,125.83
2027	4,087,497.17	5,824,643.48	9,912,140.65
2028	4,291,362.86	5,634,692.44	9,926,055.30
2029	4,447,314.56	5,536,591.03	9,983,905.59
2030	3,120,939.08	5,449,962.61	8,570,901.69
2031-2035	14,107,208.00	26,226,954.31	40,334,162.31
2036-2040	14,547,236.36	24,343,305.28	38,890,541.64
2041-2045	17,669,348.82	22,186,296.87	39,855,645.69
2046-2050	20,899,639.34	19,619,025.95	40,518,665.29
2051-2055	25,717,298.17	16,535,280.11	42,252,578.28
2056 and beyond	90,979,209.59	35,141,009.03	126,120,218.62
Total	<u>\$ 203,887,917.83</u>	<u>\$ 172,212,023.06</u>	<u>\$ 376,099,940.89</u>

The Future Lease Income details above include a total of 39 leases. There is one lease related to medical and engineering technology which accounts for 41% of the totals above. This income is generated from the new EnMed program, which was founded in 2019 as a collaboration between Texas A&M's School of Engineering Medicine and the state's top-ranked Houston Methodist Hospital established to transform health care through the development and training of physicians, the creation of medical technologies, and translational research. This lease extends until the year 2080, with noteworthy payments concentrated in the latter part of the term.

The A&M System has a total of 4 leases with payments which are completely or partially variable and were not included in lease receivables or deferred inflows of resources. These variable payments were derived from a percentage of sales, facility or classroom usage, or the amount of net cash flow. Total revenue recognized as a result of these variable payments was \$6,085,926.18 for the year ended August 31, 2025.

Residual Value Guarantees, Termination Penalties, Sales-Leaseback and Lease-Leaseback

For the year ended August 31, 2025, the A&M System has no reportable activities for residual value guarantees, termination penalties, sale-lease back, or lease-leaseback related to leases where the A&M System is the lessee or the lessor.

Regulated Leases

For certain lease agreements related to airport gates and aprons, specific terms are regulated by the Federal Aviation Administration (FAA). The A&M System entered into various lease agreements to grant the right to use these airport gates and aprons to third parties in accordance with the provisions set by the FAA.

Specified regulated terms include limits on lease rates, consistency of lease rates for all lessees, and leasing opportunities made available to any potential lessees if the facilities are vacant. The lease revenue related to these regulated agreements amounted to \$322,427.40 for the year ended August 31, 2025, this amount includes exclusive and joint use of terminal building space.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Currently there is a holdover provision in place which allows a tenancy to continue month-to-month until a new contract is established, or the tenant may terminate with 30 days' written notice.

Subscription Based Information Technology Arrangements

The A&M System has entered into subscription arrangements for various software. As of August 31, 2025, the net RTU Subscription Asset and the corresponding Subscription liability included on the statement of net position were \$60.9 million and \$50.5 million, respectively.

For fiscal year 2025, the total lease payment for RTU subscription assets was \$24,744,909.06. The future principal and interest expense payments are shown in the table below.

Future Subscription Payments			
Fiscal Year	Principal	Interest	Total
2026	\$ 13,756,908.79	\$ 1,674,099.81	\$ 15,431,008.60
2027	7,720,369.93	1,276,463.04	8,996,832.97
2028	5,309,344.85	1,033,576.13	6,342,920.98
2029	3,300,143.02	847,054.98	4,147,198.00
2030	3,542,547.33	729,065.67	4,271,613.00
2031-2035	16,849,309.15	1,557,660.85	18,406,970.00
Total	<u>\$ 50,478,623.07</u>	<u>\$ 7,117,920.48</u>	<u>\$ 57,596,543.55</u>

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Note 9 - Pension Plans and Optional Retirement Program

Teacher Retirement System (TRS)

Teacher Retirement System is the administrator of the TRS plan, a cost-sharing, multiple-employer defined benefit pension plan with a special funding situation. All employees of the A&M System who are employed for one-half or more of the standard workload and not exempted from membership under the Texas Government Code, Title 8, Section 822.002 are covered by the plan.

The TRS plan provides retirement, disability annuities and death and survivor benefits. The benefit and contribution provisions of the TRS Plan are authorized by state law and may be amended by the Legislature. The pension benefit formulas are based on members' average annual compensation and years of service credit. The standard annuity is 2.3% of the average of the five highest annual salaries multiplied by years of service credit. For grandfathered employees who were hired on or before August 31, 2005 and meet certain criteria, the standard annuity is based on the average of the three highest annual salaries. The plan does not provide an automatic cost of living adjustments (COLAs).

Audited Annual Comprehensive Financial Report (ACFR) for Teacher Retirement System may be obtained from their website at www.trs.texas.gov and searching for financial reports.

During the measurement period of 2024 for the fiscal year 2025 reporting, the amount of the A&M System contributions recognized by the plan was \$92,335,042. The contribution rates are based on a percentage of the monthly gross compensation for each member. The contribution requirements for the state and the A&M System in the measurement period are presented in the table below.

Contribution Rates for	TRS Plan
Employer	8.25%
Employees	8.25%

The total pension liability is determined by the annual actuarial valuation. The table on the following page presents the actuarial methods and assumptions used to measure the total pension liability as of the August 31, 2024 measurement date for the fiscal year 2025.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Summary of Actuarial Methods and Assumptions*-TRS Plan	
Actuarial Valuation Date	August 31, 2023 rolled forward to August 31, 2024
Actuarial Cost Method	Individual Entry Age Normal
Amortization Method	Level Percentage of Payroll, Floating
Asset Valuation Method	Fair Market
Actuarial Assumptions:	
Discount Rate	7.00%
Long-term Expected Rate of Return	7.00%
Municipal Bond Rate	3.87%*
Inflation	2.30%
Salary Increase	2.95% to 8.95% including inflation
Mortality	
Active	PUB (2010) Mortality Tables for Teachers, below median, with full generational mortality.
Post-Retirement	2021 TRS Healthy Pensioner Mortality Tables with full generation projection using Scale U-MP
Ad Hoc Post-Employment Benefit Changes	None

* Source for the rate is the Bond Buyers 20 Index, which represents the estimated yield of a portfolio of 20 general obligation bonds maturing in 20 years based on a survey of municipal bond traders. The rate used is as of August 30, 2024 the rate closest to but not later than the Measurement Date.

The actuarial valuation was performed as of August 31, 2023. Update procedures were used to roll forward the total pension liability to August 31, 2024.

The actuarial assumptions used in the determination of the total pension liability were primarily based on the result of an actuarial experience study for the four-year period ending August 31, 2021 and adopted in July 2022.

Due to the timing of the previously mentioned one-time stipend and ad hoc COLA, the legislation and payments were not reflected in the August 31, 2023 actuarial valuation. Under the roll forward method, an adjustment was made to reflect the legislation in the rolled forward liabilities for the current measurement year, August 31, 2024. SB 10 and House Joint Resolution 2 (HJR 2) of the 88th Regular Legislative Session appropriated payments of \$1.645 billion for one-time stipends and \$3.355 billion for COLAs. This appropriation is treated as a supplemental contribution and included in other additions. Since the Legislature appropriated funds for this one-time stipend and COLA, there was no impact on the Net Pension Liability of TRS.

The discount rate of 7% was applied to measure the total pension liability. The discount rate was based on the expected rate of return on pension plan investments of 7%. The projected cash flows into and out of the pension plan assumed that active members, employers, and non-employer contributing entity make their contributions at the statutorily required rates. It is assumed that future employer and state contributions will be 9.54% of payroll in fiscal year 2025 and thereafter. This includes a factor for all employer and state contributions for active and rehired retirees. Based on these assumptions, the pension plan's fiduciary net position and future contributions were sufficient to finance the benefit payments of current plan members. As a result, the long-term expected rate of return on pension plan investments was applied to all projected benefit payments to determine the total pension liability.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

The long-term expected rate of return on plan investments was developed using a building-block method in which best estimate ranges of expected future real rates of return (net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The target allocation and best estimates of geometric real rates of return for each major asset class for the plan's investment portfolio are presented below.

TRS Asset Class*	TRS Target Allocation**	TRS Long-term Expected Geometric Real Rate of Return***
Global Equity		
USA	18%	4.4%
Non-US Developed	13%	4.2%
Emerging Markets	9%	5.2%
Private Equity	14%	6.7%
Stable Value		
Government Bonds	16%	1.9%
Absolute Return	0%	4.0%
Stable Value Hedge Funds	5%	3.0%
Real Return		
Real Assets	15%	6.6%
Energy, Natural Resources and Infrastructure	6%	5.6%
Commodities	0%	2.5%
Risk Parity		
Risk Parity	8%	4.0%
Asset Allocation Leverage		
Cash	2%	1%
Asset Allocation Leverage	(6)%	1.3%
Total	100%	
Notes: * Absolute Return includes Credit Sensitive Investments. ** Target allocations are based on fiscal year 2024 policy model. *** Capital Market assumptions come from 2024 SAA Study CAM Survey (as of 12/31/2023)		

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Sensitivity analysis was performed on the impact of changes in the discount rate on the proportionate share of the A&M System's net pension liability. The result of the analysis is presented in the table below.

Sensitivity of A&M System's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate		
1% Decrease (6%)	Current Discount Rate (7%)	1% Increase (8%)
\$1,434,910,699	\$898,361,344	\$ 453,792,059

The pension plan's fiduciary net position is determined using economic resources measurement focus and the accrual basis of accounting, which is the same basis used by TRS. Benefits and refunds of contributions are recognized when due and payable in accordance with the terms of the plan. Investments are reported at fair value. Fair value is a market-based measurement, not an entity-specific measurement. TRS utilizes one or more of the following valuation techniques in order to measure fair value: the market approach, the cost approach, and the income approach. More detailed information on the plan's investment policy, assets, and fiduciary net position may be obtained from TRS' fiscal 2024 ACFR.

On August 31, 2025, the A&M System reported a liability of \$898,361,344 for its proportionate share of the collective net pension liability in the proprietary fund statements. The collective net pension liability was measured as of August 31, 2024, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The A&M System's proportion on August 31, 2025 was 1.4706940569% which was an increase from the 1.4051661528% measured at the prior measurement date. The A&M System's proportion of the collective net pension liability was based on its contributions to the pension plan relative to the contributions of all the employers and non-employer contributing entities to the plan for the period September 1, 2023 through August 31, 2024.

For the year ending August 31, 2025, the A&M System recognized pension expense of \$142,570,843 in the proprietary fund statements. On August 31, 2025, the A&M System reported on the proprietary fund statement deferred outflows of resources and deferred inflows of resources related to pensions from the sources listed on the table.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Elements of Deferred Outflows and Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ 49,516,453	\$ 7,013,966
Changes of assumptions or other inputs	46,384,320	6,218,550
Net difference between projected and actual investment return	5,460,826	-
Effect of change in proportion and contribution difference	84,699,965	30,903,136
Contributions Subsequent to the measurement date	92,335,042	-
Total	\$ 278,396,606	\$ 44,135,652

The \$892,335,042 reported as deferred outflows of resources resulting from contributions subsequent to the measurement date will be recognized as a reduction in the net pension liability for the year ending August 31, 2026.

Amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense in the following years.

Deferred Outflows and Inflows Recognized in Pension Expense	
Future Years	Amounts
2026	\$17,016,062
2027	107,785,828
2028	21,470,218
2029	(11,279,117)
2030	6,932,921
Thereafter	-

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Optional Retirement Program (ORP)

The State has also established an Optional Retirement Program (ORP) for institutions of higher education. Participation in the Optional Retirement Program is in lieu of participation in the Teacher Retirement System. The Optional Retirement Program provides for the purchase of annuity contracts and mutual funds. The contributory percentages of participant salaries during the fiscal year provided by the State and by each participant who was enrolled in the plan on or before August 31, 1995 were 8.5% and 6.65%, respectively. The 8.5% is composed of 6.6% contributed by the State and an additional 1.90% contributed by the A&M System. For participants who enrolled on or after September 1, 1995, the State and participant contributions were 6.6% and 6.65%, respectively.

The contributions for the A&M System ORP retirement program are presented below.

ORP Contributions for the Plan Year Ended August 31, 2025	
Employer	\$ 51,405,229.17
Employee	\$ 49,589,399.07
Total	\$ 100,994,628.24

Since contributions are invested in individual annuity contracts, neither the State nor the System have any additional or unfunded liability for this program.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Note 10 - Deferred Compensation

State employees may elect to defer a portion of their earnings for income tax and investment purposes pursuant to authority granted in *Texas Government Code*, Section 609.001. All payroll deductions have been invested in approved plans during the fiscal year. Two deferred compensation plans are available for A&M System employees.

The State's 457 Plan complies with *Internal Revenue Code* Section 457. This plan is referred to as the TexaSaver Deferred Compensation Plan (DCP) and is available to all employees. The DCP is an employer-sponsored plan administered by the Employees Retirement System of Texas (ERS). A&M System employees are permitted to participate in the plan as an agency of the State. The deductions purchased investments and earnings attributed to the 457 Plan are held in trust and belong to the participants. The State has no liability under the 457 Plan beyond the administrative requirements outlined in the corresponding provisions of the IRC.

The A&M System also administers a Tax-Deferred Account (TDA) Program, created in accordance with IRC Section 403(b). All employees are eligible to participate. The TDA is an employer-sponsored plan. The deductions, purchased investments, and earnings attributed to each employee's 403(b) plan are held by vendors chosen by the employee from an approved vendor list provided by the A&M System. The funds held in the accounts belong to the individual participants. The vendors can include insurance companies, banks, or approved non-bank trustees such as mutual fund companies. The assets of this plan do not belong to the A&M System or the State and thus do not have a liability related to this plan beyond the administrative requirements outlined in the corresponding provisions of the IRC.

The 457(f) Deferred Compensation Plan allows the A&M System to defer income for eligible participants without regard to the amount deferred or an adverse impact on other retirement plans in which the participant is enrolled. The plan is structured under Section 457(f) of the *Internal Revenue Code* of 1986, as amended. It is authorized for use by Texas institutions of higher education in Title 109, Article 6228a-5, Section 3 of Vernon's Texas Civil Statutes. All employees of the A&M System are eligible to participate in this plan subject to the approval of the Board of Regents, the Chancellor, or any Chancellor-designated A&M System member Chief Executive Officer.

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The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Note 11 - Postemployment Health Care and Life Insurance Benefits

Plan Description and Funding Policy

In addition to providing pension benefits, state employees have certain health care and life insurance benefits for retired employees in accordance with State statutes. These benefits are provided by the A&M System and reported in the proprietary fund statements. The A&M System is a single-employer with a defined benefit Other Post Employment (OPEB) plan.

OPEB is provided to the A&M System's retirees under the A&M System group insurance program. The authority under which the obligations of the plan members and the A&M System are established, and may be amended, is Chapter 1601, *Texas Insurance Code*. Retiree eligibility for insurance continuation is determined by the Legislature and is subject to change. The plan does not provide automatic cost of living adjustments (COLAs).

Substantially all of the employees may become eligible for those benefits if they reach normal retirement age while working for the State. Those and similar benefits for active employees are provided through the group insurance program, and premiums are based on benefits and administrative costs expected to be incurred. The rates are determined annually by the System in consultation with actuary.

Proportionate Share

The A&M System and the State of Texas calculate a proportional share of all elements of the OPEB liability and record their proportional share. Per Chapter 1551 of the *Texas Insurance Code*, Sections 310 and 311, it requires the State to contribute to the cost of each participant's insurance coverage. The funds are appropriated under the General Appropriations Act under the Higher Education Employees Group Insurance (HEGI) Contributions.

The A&M System's proportional share as of August 31, 2025 was 64.64 percent and it was 65.76 percent in fiscal year 2024. The State of Texas' proportional share was 35.36 percent for fiscal year 2025 and 34.24 for fiscal year 2024. Below is a table with the total current and noncurrent OPEB liability. This percentage was applied to all elements of OPEB accounting event including the OPEB liability, deferred outflows and inflows and OPEB expense.

	A&M System Proportional Share	State of Texas Proportional Share*	Total OPEB Liability*
Current OPEB Liability	\$ 58,788,438	\$ 32,152,963	\$ 90,941,401
NonCurrent OPEB Liability	1,863,172,642	1,019,018,745	2,882,191,387
Total per the AFR	\$ 1,921,961,080	\$ 1,051,171,708	\$2,973,132,788

*Total column matches the current actuary report. Adjustments will be needed for the State of Texas Proportional Share to adjust for the funding percentage which is adjusted annually, based upon the prior year funding.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Employees Covered by Benefit Terms

At the measurement dates below, the following employees were covered by the benefit terms.

Employee Type	Valuation Date
	09/01/2023
a. Inactive employees or beneficiaries currently receiving benefit payments	11,496
b. Inactive employees entitled to but not yet receiving benefit payments	3,629
c. Active employees	25,506
Total	40,631

The employer and retiree contribution rates are presented below. The rates increased from the prior fiscal year for employer but remained the same for retiree

Required Contribution Rates Retiree Health and Basic Life Premium		
Level of Coverage	Employer	Retiree (Health Premium only)
Retiree Only	\$890.04	\$0.00
Retiree/Spouse	\$1,452.12	\$281.04
Retiree/Children	\$1,280.56	\$195.26
Retiree/Family	\$1,681.04	\$395.50

The A&M System and member contribution rates are determined annually by the A&M System based on the recommendations of the A&M System Office of Risk Management and Benefits Administration staff and consulting actuary. The contribution rates are determined based on the benefit and administrative costs expected to be incurred, the funds appropriated for the plans, and the funding policy established by the Texas Legislature in connection with benefits provided through the plan. The A&M System revises benefits when necessary to match expected benefit and administrative costs with available revenue.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Actuarial Assumptions and Other Inputs

The collective OPEB liability for Fiscal Year was determined by an actuarial valuation as of September 1, 2023 using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified.

Summary of Actuarial Assumptions and Other Inputs	
Actuarial Valuation Date (Biennial Valuation)	September 1, 2023
Inflation	2.30%
Salary Increases	2.95% to 8.95% (includes inflation)
Discount Rate	3.87%
Healthcare Cost Trend Rates	
Medical	A&M Care/A&M Care 65+: 5.60% for FY25, 5.50% for FY26, 5.25% for FY27, 5.00% for FY28, 4.75% for FY29, 4.60% for FY30, 4.50% for FY31, 4.40% for FY32 and 4.30% for FY33 and later years 65 Plus Medicare Advantage: 0.00% for FY25, 0.00% for FY26, 5.25% for FY27, 5.00% for FY28, 4.75% for FY29, 4.60% for FY30, 4.50% for FY31, 4.40% for FY32 and 4.30% for FY33 and later
Pharmacy	11.00% for FY25, 10.00% for FY26, 9.50% for FY27, 9.00% for FY28, 8.00% for FY29, 7.00% for FY30, 6.00% for FY31, 5.00% for FY32 and 4.30% for FY33 and later years
Mortality	a. <u>Service Retirees, Survivors and other Inactive Members:</u> Tables based on TRS experience with Ultimate MP-2021 Projection Scale from the year 2021. b. <u>Disability Retirees:</u> Tables based on TRS experience with Ultimate MP-2021 Projection Scale from the year 2021 using a 3-year set forward and minimum mortality rates of four per 100 male members and two per 100 female members. c. <u>Active Members:</u> Sex Distinct RP-2010 Amount-Weighted Below-Median Income Teacher Mortality with a 2-year set forward for males with Ultimate MP-2021 Projection Scale from the year 2010.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

* Discount Rate

- a. The discount rate used to measure the OPEB liability as of September 1, 2024 was 3.87%
- b. Municipal Bond Rate: 3.87% as of September 1, 2024; the source of the municipal bond rate is the Bond Buyer Index of general obligation bonds with 20 years to maturity and mixed credit quality. In describing their index, the Bond Buyer notes that the bonds' average credit quality is roughly equivalent to Moody's Investors Service's Aa2 rating and Standard & Poor's Corp.'s AA.

Other Information

As of the measurement date of September 1, 2024, no changes in benefit terms have occurred. Accordingly, the benefit terms used in this valuation have not been changed since the prior valuation.

Medicare Part D

In fiscal year 2025 the plan received payments from the federal government pursuant to the retiree drug subsidy provisions of Medicare Part D. These on-behalf payments were recorded as revenues and expenses of each plan.

In fiscal year 2025 the A&M System received \$29,297,393.40 of Medicare Part D payments from the federal government.

Sensitivity of the A&M System's Proportionate Share of the OPEB Liability to Changes in the Discount Rate

The following presents the A&M System's proportionate share of the OPEB liability reported as of August 31, 2025 and measured as of September 1, 2024, as well as what the A&M System's proportionate share of the OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (2.87%) or 1-percentage point higher (4.87%) than the fiscal year 2025 discount rate.

	1% Decrease (2.87%)	FY2025 Discount Rate (3.87%)	1% Increase (4.87%)
A&M System's Proportionate Share of OPEB Liability	\$2,247,156,308	\$1,921,961,080	\$1,661,293,517

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Sensitivity of the A&M System's Proportionate Share of the OPEB Liability to Changes in the Healthcare Cost Trend Rate

The following presents the A&M System's proportionate share of the OPEB liability reported as of August 31, 2025 and measured as of September 1, 2024, as well as what the A&M System's proportionate share of the OPEB liability would be if it were calculated using a healthcare cost trend rates that are 1-percentage point lower or 1-percentage point higher than the fiscal year 2025 healthcare cost trend rate.

	1% Decrease	FY2025 Healthcare Cost Trend Rates*	1% Increase
A&M System's Proportionate Share of OPEB Liability	\$1,623,814,199	\$1,921,961,080	\$2,308,678,136

*Healthcare Cost Trend Rates used and -1%/+1% sensitivities are shown below.

Fiscal Year	Medical (A&M Care/A&M Care 65+) Healthcare			Medical (65 Plus Medicare Advantage) Healthcare			Pharmacy Healthcare		
	1% Decrease	Cost Trend Rates	1% Increase	1% Decrease	Cost Trend Rates	1% Increase	1% Decrease	Cost Trend Rates	1% Increase
2025	4.60%	5.60%	6.60%	-1.00%	0.00%	1.00%	10.00%	11.00%	12.00%
2026	4.50%	5.50%	6.50%	-1.00%	0.00%	1.00%	9.00%	10.00%	11.00%
2027	4.25%	5.25%	6.25%	4.25%	5.25%	6.25%	8.50%	9.50%	10.50%
2028	4.00%	5.00%	6.00%	4.00%	5.00%	6.00%	8.00%	9.00%	10.00%
2029	3.75%	4.75%	5.75%	3.75%	4.75%	5.75%	7.00%	8.00%	9.00%
2030	3.60%	4.60%	5.60%	3.60%	4.60%	5.60%	6.00%	7.00%	8.00%
2031	3.50%	4.50%	5.50%	3.50%	4.50%	5.50%	5.00%	6.00%	7.00%
2032	3.40%	4.40%	5.40%	3.40%	4.40%	5.40%	4.00%	5.00%	6.00%
2033 and beyond	3.30%	4.30%	5.30%	3.30%	4.30%	5.30%	3.30%	4.30%	5.30%

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Changes in the A&M System's Proportionate Share of the OPEB Liability

	Increase (Decrease) in A&M System's Proportionate Share of OPEB Liability from 09/01/2023 to 09/01/2024
Beginning Balance of Measurement Year*	\$1,882,455,133
Changes for the Year:	
Service Cost	76,982,265
Interest	72,382,226
Changes of benefit terms	0
Differences between expected and actual experience	0
Changes of assumptions or other inputs	(22,662,546)
Benefit payments (employer)	(55,109,111)
Other Changes	(32,086,887)
Net Changes	71,592,833
Ending Balance of Measurement Year**	\$1,921,961,080

* Information for the fiscal year ending August 31, 2024 was taken as of the measurement date of September 1, 2023 based on an actuarial valuation as of that same date as permitted by Paragraph Nos. 146 and 147 of GASB No. 75

** Information for the fiscal year ending August 31, 2025 was taken as of the measurement date of September 1, 2024 based on an actuarial valuation as of September 1, 2023 rolled forward twelve months as permitted by Paragraph Nos. 146 and 147 of GASB No. 75.

The A&M System recognized its proportionate share of OPEB expense of \$69,023,035 for the fiscal year ended August 31, 2025.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Deferred Outflows and Inflows of Resources

At each fiscal year-end, the A&M System reported deferred outflows of resources and deferred inflows of resources related to OPEB from the sources listed in the table below.

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ -	\$ 91,958,614
Changes of assumptions or other inputs	193,153,991	1,030,398,775
Effect of change in proportion and contribution difference	327,525,871	44,549,730
Contributions subsequent to the measurement date	48,603,980	-
Total	\$ 569,283,842	\$ 1,166,907,119

Amounts reported as Deferred Outflows/ (Inflows) of Resources will be recognized in OPEB expenses as follows.

Fiscal Year	Amount
2026	\$ (87,663,767)
2027	(122,007,416)
2028	(169,073,482)
2029	(172,019,470)
2030	(78,500,831)
Thereafter	(16,962,291)

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Note 12 - Interfund Activity and Transactions

As of August 31, 2025, amounts to be received or paid between funds and agencies are to be reported as Interfund Receivable or Interfund Payable.

Individual balances as of August 31, 2025 are presented below.

Proprietary Funds

Interfund Receivable/Payables - Current			
Current Portion	Interfund Receivable	Interfund Payable	Purpose
Agency 710, Appd Fund 0047, D23 Fund 0047 From Agency 720, D23 Fund 0011	\$ 69,742,152.79	\$ -	Permanent University Fund
Agency 711, Appd Fund 0001, D23 Fund 0001 From Agency 907, D23 Fund 0515	-	1,178,919.44	SECO LoanSTAR
Total Current Interfund Receivable/Payable	\$ 69,742,152.79	\$ 1,178,919.44	

Interfund Receivable/Payables – Non-Current			
Non-Current Portion	Interfund Receivable	Interfund Payable	Purpose
Agency 710, Appd Fund 0047, D23 Fund 0047 From Agency 720, D23 Fund 0011	\$ 1,611,247,537.49	\$ -	Permanent University Fund
Agency 711, Appd Fund 0001, D23 Fund 0001 From Agency 907, D23 Fund 0515	-	952,587.60	SECO LoanSTAR
Agency 575, Fund 0001, D23 Fund 0001 From Agency 902, D23 Fund 0001	-	10,000,000.00	Cash Flow Contingency, 89th Leg, Article III, Rider 8, Pg 283
Total Non-Current Interfund Receivable/Payable	\$ 1,611,247,537.49	\$ 10,952,587.60	

Fiduciary Funds

Not Applicable.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 13 - Continuance Subject to Review

This note does not apply to the A&M System.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 14 - Restatement of Net Position

There were no restatements to the beginning net position.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 15 - Commitments and Contingencies

At August 31, 2025, various lawsuits and claims involving the A&M System and its members had arisen in the course of conducting A&M System business. While the ultimate liability with respect to litigation and other claims cannot be reasonably estimated at this time, management is of the opinion that the liability not provided for by insurance or otherwise, if any, for these legal actions will not have a material adverse effect on the A&M System's financial position.

Private investments in limited partnerships are managed by external investment managers or general partners who invest primarily in private companies. These investments, both domestic and international, are illiquid and may not be realized for a period of several years after the investments are made. There are certain risks associated with these investments, some of which are liquidity risk, market risk, event risk and investment manager risk. The commitments to various private investments are summarized in the table below:

Unfunded Commitments as of August 31, 2025		
	Proprietary	Fiduciary
Committed Amount	\$839,947,236.16	\$118,931,571.84
Unfunded Amount	\$257,528,707.74	\$36,464,545.26

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 16 - Subsequent Events

The A&M System is authorized to issue up to \$780 million of Revenue Financing System Bonds during fiscal year 2026 to provide funding for project costs, refund previously issued bonds, refund commercial paper and pay the costs of issuing the bonds.

The A&M System is authorized to issue up to \$615 million of Permanent University Fund Bonds during fiscal year 2026 to provide funding for eligible projects, refund previously issued bonds, refund commercial paper and pay the costs of issuing the bonds.

The table below lists debt issued after the balance sheet date, August 31, 2025.

Debt Issuance	Amount	Date of Issuance	Purpose
Permanent University Fund Commercial Paper Notes	\$90,000,000	9/16/25	Provide interim financing for construction projects.
Revenue Financing System Commercial Paper Notes	\$90,000,000	9/25/25	Provide interim financing for construction projects.
Revenue Financing System Taxable Commercial Paper Notes	\$60,000,000	9/25/25	Provide interim financing for construction projects.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Note 17 - Risk Management

The A&M System is exposed to various risks of loss related to property – fire, windstorm or other loss of capital assets; general and employer liability – resulting from alleged wrongdoings by employees and others; net income – due to fraud, theft, administrative errors or omissions, and business interruptions; and personnel – unexpected expense associated with employee health, termination or death. As an agency of the State of Texas, the A&M System and its employees are covered by various immunities and defenses which limit some of these risks of loss, particularly in liability actions brought against the A&M System or its employees. Remaining exposures are managed by self-insurance arrangements, contractual risk transfers, the purchase of commercial insurance, or a combination of these risk financing techniques.

All commercial insurance policies include retention amounts (deductibles) for which the A&M System is responsible and for which A&M System members maintain funding reserve pools. On-going analysis of the risks facing the A&M System results in the continual evaluation of insurance policies purchased.

The A&M System has self-insured arrangements for coverage in the areas of workers compensation, group health and dental and certain areas of medical malpractice. Liabilities for claims have been reported where information prior to issuance of the financial statements indicated that it was probable that a liability had been incurred and the amount of the loss could be reasonably estimated.

Worker's Compensation Insurance

The worker's compensation insurance (WCI) plan is considered a funded employer liability pool. The workers' compensation incurred but not reported (IBNR) liability is based on actuarial analysis of all historical claims data. The plan provides claims servicing and claims payments by charging an assessment to each A&M System member based on a percentage of payroll.

Group Health and Dental Insurance

The A&M System's self-insured health and dental plan is also considered a funded employer liability pool. The IBNR liability is based on actuarial analysis of all historical claims data. Premiums are determined through an actuarial pricing process that takes place each spring. Dental benefits under the plan are limited to \$1,500 per individual per year.

Automobile Plan

The Texas A&M University System's Auto Plan provides auto claim payments up to the statutory limits of \$250,000 per person/\$500,000 per accident Bodily Injury/\$100,000 property damage liability as outlined in the Texas Civil Practice and Remedies Code; Title 5 Governmental Liability; Chapter 101 Tort Claims for third-party property damage and bodily injury proximately caused by the negligence of an employee acting within the course and scope of his/her employment. The Plan also provides claim payments for physical damage to covered vehicles if purchased by the member. Annual premium rates are determined through actuarial analysis and applied to the total number of covered vehicles, per member.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Property Shared Retention Plan

The System Property Loss Investment Program (SPLIP) provides an interim debt-finance option to members affected by a covered property loss. The Program extends to all scheduled, insured properties submitted for coverage under the overlying commercial insurance policy by participating Members. It is subject to the provisions of the program agreement and the overlying commercial insurance policy.

Other Self-Insured Plans

The Texas A&M University Health Science Center College of Medicine established and maintains a medical student liability self-insurance plan (the Plan) to provide eligible medical students of the Texas A&M Health Science Center College of Medicine with medical malpractice liability indemnity from and against medical malpractice claims. Coverage limits are \$25,000 per claim, \$75,000 aggregate per student, and \$100,000 annual aggregate. The Plan originated in 1977, and until April 2018, was funded by an annual medical student participation fee. Effective April 2018, annual student participation fees were no longer credited to the existing fund balance, and instead, assigned to a commercial claims-made medical malpractice policy with coverage limits of \$1 million per claim and \$3 million per policy period with a \$25,000 deductible. The Plan was maintained without additional medical student participation funding and served as the deductible for the commercial policy. Effective September 1, 2025, annual student participation fees will be credited to the collective HSC Self Insured Medical Liability Plan that provides medical liability indemnity coverage to all eligible licensed health care providers pursuant to limits governed by the Texas Tort Claims Act, and eligible medical students with coverage limits of \$1 million per occurrence and \$3 million aggregate and no deductible. The plan will be maintained as a reserve fund to support the collective HSC Self Insured Medical Liability Plan. As of August 31, 2025, the Plan had a balance of \$803,198.37 with no accrued liabilities.

The Texas A&M Forest Service has established a self-insured liability plan for prescribed burn liability as required by Natural Resources Code § 153.082 and 4 TAC 227.1. This plan provides loss payment on behalf of Texas A&M Forest Service and its employees for a claim resulting from the professional activities of a Texas A&M Forest Service prescribed burn manager employee in the course and scope of employment. The plan will provide \$1 million of liability coverage for each single occurrence of bodily injury to or destruction of property, and a policy period minimum aggregate limit of at least \$2 million. Funding for the plan is provided by the creation and maintenance of a reserve fund by Texas A&M Forest Service. As of August 31, 2025, the plan had no accrued liabilities.

The Texas A&M Forest Service provides low-cost vehicle liability insurance at a greatly reduced cost to qualified volunteer fire departments through the Volunteer Fire Department Motor Vehicle Self Insurance Program, as described in Texas Insurance Code, Chapter 2154. The vehicle insurance coverage is offered at coverage levels of \$100,000 per person for bodily injury (with a maximum of \$300,000 per occurrence), and \$100,000 for property damage (with a maximum of \$100,000 per occurrence). As of August 31, 2025, the plan had no accrued liabilities.

Changes in the A&M System's claims liabilities for the last two years are presented in the following tables.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Current Year Changes in Claims and IBNR				
Plan Type	Liability Balance 09/01/24	Claims and Changes in Estimates	Claims Payments	Liability Balance 08/31/25
WCI	\$14,806,585.00	\$ 2,185,139.00	\$ (2,104,288.00)	\$ 14,887,436.00
Group Health and Dental Insurance	21,804,000.00	585,259,756.73	(578,441,756.73)	28,622,000.00
Total	<u>\$36,610,585.00</u>	<u>\$587,444,895.73</u>	<u>\$(580,546,044.73)</u>	<u>\$ 43,509,436.00</u>

Prior Year Changes in Claims and IBNR				
Plan Type	Liability Balance 09/01/23	Claims and Changes in Estimates	Claims Payments	Liability Balance 08/31/24
WCI	\$13,563,692.00	\$ 3,394,786.00	\$ (2,151,893.00)	\$ 14,806,585.00
Group Health and Dental Insurance	24,922,000.00	501,597,993.38	(504,715,993.38)	21,804,000.00
Total	<u>\$38,485,692.00</u>	<u>\$504,992,779.38</u>	<u>\$(506,867,886.38)</u>	<u>\$ 36,610,585.00</u>

The WCI liability is reported on the proprietary Statement of Net Position as Current and Non-Current Claims and Judgments. The liability for group health and dental insurance claims is included in the Current Liabilities section of the proprietary Statement of Net Position as Self-Insured Health and Dental Payable.

The claims and losses reported in the financial statements include various settlements. These claims and losses for the fiscal year ended August 31, 2025 are summarized in the table below. There are no outstanding claim liabilities as of August 31, 2025.

Claim and Loss Expenses		
	Current Year	Prior Year
Beginning Liability Balance	\$ -	\$ -
Other Settlement Claims-Operating	43,792,822.89	41,999.83
Other Settlement Claims-NonOperating	1,529,358.10	4,238,071.32
Total Additions	<u>45,322,180.99</u>	<u>4,280,071.15</u>
Payments for Claims	(45,322,180.99)	(4,280,071.15)
Ending Liability Balance	<u>\$ -</u>	<u>\$ -</u>

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 18 - Management's Discussion and Analysis (MD&A)

This note is not used by the Texas A&M University System. The A&M System's Management Discussion and Analysis is included as a separate section of the report.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Note 19 - The Financial Reporting Entity

The A&M System is composed of a series of distinct members, each of which was created to render a specific service for the State within the limits of the A&M System's objectives, and all of which are under the control and direction of the Board of Regents of the A&M System. The combined financial statements include the Texas A&M University System Office and all members of the A&M System.

Blended Component Unit

The Texas A&M Research Foundation (Research Foundation) is included as a blended component unit in the combined financial statements of the A&M System. This determination is based on the close relationship and joint agreements in effect between the Research Foundation and the A&M System in regard to research grant/contract administration. The Research Foundation has a fiscal year end of August 31st and is included in the proprietary financial statements. Complete financial statements of the Research Foundation may be obtained from their administrative offices at 400 Harvey Mitchell Parkway South, Suite 100, College Station, Texas, 77845.

Joint Venture

Triad National Security, LLC (Triad LLC) is a limited liability company which was formed on the effective date of October 4, 2017, and meets the GASB definition of a joint venture. Triad LLC's Operating Agreement names Battelle Memorial Institute, an Ohio 501(c)(3) nonprofit corporation; The Regents of the University of California, a California public corporation; and The Texas A&M University System (the A&M System), an agency of the State of Texas as the members of Triad LLC. Triad LLC has been awarded the management and operation contract (M&O contract) with the National Nuclear Security Administration (NNSA), a semi-autonomous agency within the U.S. Department of Energy (DOE) to manage and operate the Los Alamos National Laboratory (LANL). Triad LLC's current earnings or losses are dependent on the reimbursement of allowable costs and on the percentage of base and incentive fees earned under the terms of the M&O Contract, offset by any unallowable or disallowed costs. For fiscal year 2025, A&M System recognized contract revenue in the amount of \$1,328,850.48.

While the A&M System has a 33.33 percent membership (equity) interest in Triad LLC, the A&M System's income from this activity is determined by the current earnings or losses of Triad LLC which are subject to certain limitations and special allocations of both the fees and costs. As a result, the A&M System's distributable interest in the current earnings or losses of Triad LLC may range from 5.43 to 15.43 percent of fees earned by Triad LLC. Separate financial statements for Triad LLC may be obtained from the Triad LLC principal corporate office, Triad National Security, LLC, 505 King Avenue, Columbus, Ohio 43201.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 20 - Stewardship, Compliance and Accountability

The A&M System has no material violations of finance related legal and contract provisions.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 21 - Tobacco Settlement

This note is reserved for the State Comptroller of Public Accounts' use.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 22 - Donor Restricted Endowments

The purpose of The Texas A&M University System Endowment Fund (the Fund) is to provide for the collective investment of all endowment and trust funds held by the A&M System or by the Board of Regents of the A&M System in a fiduciary capacity. The Fund is used to provide funding for scholarships, fellowships, professorships, academic chairs and other uses as specified by donors.

Distribution is made quarterly after the last calendar day of November, February, May, and August of each fiscal year to the endowment and trust funds participating in the Fund during the respective quarter. Income consists of interest earnings, dividends and realized capital gains. The income distribution per unit for each fiscal year will be to distribute, excluding fees, 5% of the 20-quarter average market value per unit as of the end of the previous February.

The amount of net appreciation for donor restricted true endowments presented in the table below is available for authorization and expense by the A&M System.

Net Appreciation - Donor-Restricted Endowments		
Donor-Restricted Endowments	Amount of Net Appreciation¹	Reported in Net Position
True Endowments	\$220,852,697.20	Restricted for Expendable
Term Endowments	340,657.12	Restricted for Expendable
Total	\$221,193,354.32	

¹The total fiscal year 2025 fair value adjustment to the Fund was (\$7,358,720.83).

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 23 - Extraordinary and Special Items

The A&M System does not have any special or extraordinary items to report for the year ended August 31, 2025.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 24 - Disaggregation of Receivable and Payable Balances

Receivables

A summary of proprietary and fiduciary receivables and the associated allowance for doubtful accounts balances for the year ended August 31, 2025, is presented in the table below.

Proprietary Fund Receivables			
Description	Gross Receivable	Allowance for Doubtful Accounts	Net Receivable
Current Receivables			
Federal	\$243,408,697.90	\$ -	\$243,408,697.90
Other Intergovernmental	10,262,258.47	-	10,262,258.47
Interest and Dividends	22,829,806.35		22,829,806.35
Gifts	27,393,691.21	-	27,393,691.21
Self Insured Plans	52,273,456.65	-	52,273,456.65
Student	84,531,266.55	(26,586,212.71)	57,945,053.84
Investment Trades	3,598,955.40	-	3,598,955.40
Accounts	212,079,203.93	(4,616,427.46)	207,462,776.47
Other	3,981,363.55	(28,727.32)	3,952,636.23
Total Current Receivables	<u>\$660,358,700.01</u>	<u>\$ (31,231,367.49)</u>	<u>\$629,127,332.52</u>
Non-Current Receivables			
Gifts	\$238,480,442.87	\$ -	\$238,480,442.87
Public Private Partnership Asset	26,091,695.25		26,091,695.25
Total Non-Current Receivables	<u>\$264,572,138.12</u>	<u>\$ -</u>	<u>\$264,572,138.12</u>
Fiduciary Fund Receivables			
Description	Gross Receivable	Allowance for Doubtful Accounts	Net Receivable
Interest and Dividends	\$ 1,267,713.41	\$ -	\$ 1,267,713.41
Gifts	47,242,225.92	(157,831.21)	47,084,394.71
Student	1,626,740.48	(182,206.03)	1,444,534.45
Investment Trades	236,529.15	-	236,529.15
Accounts	1,467,294.92	-	1,467,294.92
Total Receivables	<u>\$ 51,840,503.88</u>	<u>\$ (340,037.24)</u>	<u>\$ 51,500,466.64</u>

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The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Other Payables

A summary of the proprietary and fiduciary Other Payables is detailed by type of activity in the table below.

Proprietary Other Payables	
Description	Amount
Sales Tax Payable	\$ 3,421,895.12
External Investment Manager Fee Payable	2,852,210.18
External Investments - Other Payable	2,084,304.61
Miscellaneous Payables	1,084,270.40
Total Other Payables	<u>\$ 9,442,680.31</u>
 Fiduciary Other Payables	
Description	Amount
Sales Tax Payable	\$ 15,778.03
Income Distribution Payable	212,629.91
External Investment Manager Fee Payable	172,905.20
External Investments - Other Payable	654,892.64
System Endowment Fund Year-End Accruals	2,521,610.04
Miscellaneous Payables	25,055.89
Total Other Payables	<u>\$ 3,602,871.71</u>

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The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Note 25 - Termination Benefits

Health Care Related Termination Benefits

Healthcare continuation under the Consolidated Omnibus Budget Reconciliation Act (COBRA) is provided for both voluntary and involuntary terminations. COBRA participants are eligible to continue group coverage for 18 to 36 months, depending on the circumstances leading to the loss of coverage.

For the fully-insured dental plan and vision plan, the carrier and/or third party vendor is responsible for the billing and collection from all COBRA participants. The carrier retains all premiums and is liable for all claims and expenses. For the fiscal year ended August 31, 2025, the fully-insured plan had 6 enrolled participants for the dental plan, and 70 participants for the vision plan.

For the self-insured health and dental plans offered by the A&M System, the carrier and/or third party vendor performs the billing and collections process for COBRA participants. The premiums are then forwarded to the A&M System, net of the 2% administrative fee. Since the plan is self-insured, the A&M System is responsible for any claims or administrative costs associated with COBRA participants. The table below summarizes the self-insured plan COBRA benefits for the fiscal year ended August 31, 2025.

Self-Insured Health and Dental Plan - COBRA	
Number of Participants	148
Claims Paid	\$ 3,332,952.64
Administrative Expenses	162,123.97
Total COBRA Expenses	3,495,076.61
Premium Revenue	879,944.57
2% Administrative Fee Revenue	17,958.05
Total COBRA Premium	897,902.62
Net Cost to State	\$ 2,597,173.99

Non-Health Care Related Termination Benefits

No reportable activity on non-health care related termination benefits for the fiscal year ended August 31, 2025.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 26 - Segment Information

The A&M System does not have any reportable segments.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 27 – Public-Private and Public-Public Partnerships

The A&M System has seven arrangements that fit the criteria of a Public-Private or Public-Public Partnership (PPP). These PPP initiatives cover various sectors, including student housing, academic and office buildings. At the end of these arrangements, the A&M System retains ownership rights and title to assets associated with the PPP contract. For these assets, a receivable and deferred inflow was established based on the estimated carrying value of the assets when ownership is transferred. A general description of each arrangement, including status, term, and duration, is presented in the following table.

Public-Private and Public-Public Partnerships				
Arrangement Name	Construction Status	PPP Term	Contract Begin	Contract End
Higher Education Center City of McAllen	Complete	20 years	2017	2037
Park West NHCCD-College Station Properties LLC	Complete	32 years	2015	2047
White Creek CHF-Collegiate Housing College Station I, LLC	Complete	32 years	2014	2046
U Center at Northgate ACC OP	Complete	40 years	2013	2053
Engineering Research Lab ERB A&M Partners I, LLC	Complete	20 years	2014	2034
Clayton W. Williams Jr. Alumni Center The Association of Former Students of Texas A&M University	Complete	50 years	1983	2033
Student Housing Phase IX CHF-Collegiate Housing Prairie View IX, LLC	Complete	32 years	2019	2051

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

PPP amounts reported as of August 31, 2025 are presented in the following table.

Public-Private and Public-Public Partnerships		
Amounts Recognized in Financial Statements		
August 31, 2025		
Arrangement Name	Receivables for PPP Asset	Deferred Inflows of Resources
Higher Education Center	\$ 500,000.00	\$ 395,778.86
Park West	14,745,569.45	12,970,183.16
White Creek	4,628,537.85	4,024,815.52
U Center at Northgate	1,783,150.00	1,610,587.10
Engineering Research Lab	1,638,236.20	1,248,866.68
Clayton W. Williams Jr. Alumni Center	1,357,554.85	1,086,043.88
Student Housing Phase IX	1,438,646.90	1,287,710.56
Total	<u>\$ 26,091,695.25</u>	<u>\$ 22,623,985.76</u>

These contracts exhibit various rent structures, including no fixed rent payment, a nominal \$1.00 per year, minimal rent charge, or variable payments. The variable payments are due to underlying payments being derived from a revenue and/or profit-sharing arrangement, usage of the underlying PPP asset, or changes in an index or rate. A total of \$2,139,253.64 was recognized as revenue from these variable payments for the year ended August 31, 2025. There are no receivables for installment payments in these contracts due to the variable revenue structures.

However, receivables related to the Underlying PPP Assets purchased or constructed and placed into service by the operator totaled \$26,091,695.25. The ownership of the underlying assets of the PPP has not yet been transferred to the A&M System. Deferred Inflow of Resources corresponding to the Receivable for PPP Installment Payments and Receivable for Transfer of Underlying PPP Asset were \$22,623,985.76 for the year ended August 31, 2025.

The A&M System has no Availability Payment Arrangements to report as of August 31, 2025.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 28 - Deferred Outflows of Resources and Deferred Inflows of Resources

In fiscal year 2025, the A&M System reported Deferred Inflows of Resources and Deferred Outflows of Resources on the proprietary fund statement of net position in connection with a loss on refunding debt, changes related to the pension and OPEB liabilities, split interest agreements, lease income and public private partnership agreements. The amounts are summarized in the table below.

Deferred Outflows of Resources and Deferred Inflows of Resources		
Activity	Deferred Outflows	Deferred Inflows
	of Resources	of Resources
Unamortized Loss on Refunding Debt	\$ 49,753,717.55	\$ -
Pensions (Note 9)	278,396,606.00	44,135,652.00
Other Post-Employment Benefits (Note 11)	569,283,842.00	1,166,907,119.00
Split Interest Agreements	-	1,118,165.13
Lease Income	-	194,436,913.59
Public Private Partnership Asset	-	22,623,985.76
Total	\$ 897,434,165.55	\$ 1,429,221,835.48

Unamortized Loss on Refunding Debt

Deferred Outflows of Resources of \$49.8 million represents unamortized losses on refunding bonds.

For debt refundings, the difference between the reacquisition price and the net carrying amount of the old debt is deferred and reported as deferred outflows of resources. The loss is amortized, using the straight-line method, over the remaining life of the old debt or the life of the new debt, whichever is shorter, and reported in the Statement of Revenues, Expenses and Changes in Net Position as a component of Interest Expense. Unamortized losses on refunding debt are reported as Deferred Outflows of Resources. The unamortized amounts are detailed in the table below.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Unamortized Loss on Refunding Debt			
Fiscal Year Refunded	Bonds Refunded	Amortization	Amount Remaining
		Period (FY)	to be Amortized
2015	Permanent University Fund Bonds, Series 2006	2015-2036	4,004,196.47
2016	Revenue Financing System Bonds, Series 2009A and Series 2009B	2016-2039	7,569,422.63
2016	Revenue Financing System Bonds, Series 2009C and Series 2009D	2016-2040	11,773,889.92
2018	Revenue Financing System Bonds, Series 2011B	2018-2041	3,985,124.06
2018	Revenue Financing System Bonds, Series 2013D	2018-2028	848,711.75
2019	Revenue Financing System Bonds, Taxable Series 2013C	2019-2043	21,572,372.72
	Total		\$49,753,717.55

Deferred Inflows and Deferred Outflows Related to Pensions

The pension values provided by the Texas Comptroller's Office define the Texas A&M System's proportional share of the Teacher Retirement System of Texas (TRS) unfunded pension liability. The related deferred inflows and deferred outflows include changes in assumptions, contributions subsequent to the measurement date, and differences between projected and actual investment return. The A&M System has reported its proportional share of these deferred inflows and deferred outflows. Additional details are provided in Note 9, Pension Plans and Optional Retirement Program.

Deferred Inflows and Deferred Outflows Related to OPEB

The State provides certain health care and life insurance benefits for retired employees in accordance with State statutes. These benefits are provided to the A&M System's retirees under the A&M System group insurance program, which is a single-employer defined benefit Other Post-Employment (OPEB) plan.

The A&M System has reported its proportional share of the OPEB liability and related deferred inflows and outflows, as determined by an actuarial valuation of the plan. The deferred inflows and deferred outflows include changes in assumptions, contributions subsequent to the measurement date, and differences between projected and actual investment return. Additional details are included in Note 11, Post-Employment Health Care and Life Insurance Benefits.

Deferred Inflows for Split-Interest Agreements

Deferred inflows of resources related to irrevocable split-interest agreements represent the estimated value of future distributions from split-interest agreements where the A&M System is named as a beneficiary.

UNAUDITED

The Texas A&M University System Notes to the Combined Financial Statements For the Year Ended August 31, 2025

Deferred Inflows for Leases Income

Deferred inflows of resources for leases represents the net present value of future lease payments for contracts where the A&M System is the lessor. The lease receivable and the related deferred inflow are recognized as of the lease commencement date. The deferred inflow is recognized evenly over the lease term.

Deferred Inflows for Public Private Partnership Asset

Deferred inflows of resources for Public Private Partnership Asset represents the residual book value of an asset to be transferred for Public-Public or Public-Private Partnership contracts. See Note 27 for more details.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 29 - Troubled Debt Restructuring

The A&M System does not have any reportable troubled debt restructuring.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 30 - Non-Exchange Financial Guarantees

The A&M System does not have any reportable non-exchange financial guarantees.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 31 - Tax Abatements

The A&M System does not have any reportable tax abatements.

UNAUDITED

**The Texas A&M University System
Notes to the Combined Financial Statements
For the Year Ended August 31, 2025**

Note 32 - Fund Balances

This note is not applicable to the A&M System.

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The Texas A&M University System Required Supplementary Information (RSI) to the Combined Financial Statements For the Year Ended August 31, 2025

Required Supplementary Information (RSI) Other Than MD&A

Required Supplementary Information (RSI) includes the MD&A which is included in the front portion of this publication. RSI is required additional information required to be reported based upon GASB pronouncements. This data is not considered Basic Financial Statements nor is it considered Note Disclosures. For the A&M System the reportable RSI is related to *GASB 68 Accounting and Financial Reporting of Pensions*.

Schedule of Proportionate Share of Net Pension Liability

The schedules of proportionate share of the net pension liability for the state's Teacher Retirement System of Texas Plan (TRS Plan) for the A&M System as an employer and as a non-employer contributing entity are presented below.

Schedule of the A&M System's Proportionate Share of the Net Pension Liability ¹										
	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
A&M System's percentage proportionate share of the net pension liability	1.4706940569%	1.4051661528%	1.299243846%	1.356215639%	1.3292220283%	1.3193401398%	1.29429458%	1.2265395%	1.2107484%	1.1294397%
A&M System's proportionate share of the net pension liability	\$898,361,344	\$965,213,562	\$771,327,658	\$345,380,129	\$711,904,200	\$685,834,250	\$712,411,150	\$392,181,254	\$457,523,817	\$399,241,901
A&M System's covered payroll-non General Revenue ²	\$1,095,075,199	\$980,790,133	\$876,266,423	\$786,173,293	\$771,839,560	\$728,675,753	\$690,738,796	\$635,888,799	\$594,339,736	\$434,248,377
A&M System's proportionate share of the net pension liability as a percentage of covered payroll	82.04%	98.41%	88.02%	43.93%	92.23%	94.12%	103.14%	61.67%	76.98%	91.94%
Plan fiduciary net position as a percentage of the total pension liability	77.51%	73.15%	75.62%	88.79%	75.54%	75.24%	73.74%	82.17%	78.00%	78.43%

¹This schedule presents 10 years of information.

²Source of Covered Payroll-non General Revenue varied for Fiscal Year 2017. TRS values were unavailable; these numbers are provided by the A&M System payroll reports.

UNAUDITED

The Texas A&M University System Required Supplementary Information (RSI) to the Combined Financial Statements For the Year Ended August 31, 2025

Schedule of Employer Contributions

The information on the schedule of employer contributions was determined as of the end of the fiscal years presented. The schedules of employer contributions comparing the actuarially determined contributions and the contributions recognized by the pension plan in relation to the actuarially determined contributions for the state's Teacher Retirement System of Texas Plan (TRS Plan) are presented below.

Schedule of the A&M System's Employer Contributions ¹										
	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
Statutorily required contributions	\$92,335,042	\$83,340,203	\$71,856,250	\$62,135,589	\$59,569,124	\$55,668,520	\$47,806,811	\$42,838,933	\$38,633,263	\$38,024,480
Contributions in relation to the statutorily	\$92,335,042	\$83,340,203	\$71,856,250	\$62,135,589	\$59,569,124	\$55,668,520	\$47,806,811	\$42,838,933	\$38,633,263	\$38,024,480
Contribution deficiency	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
A&M System's covered payroll-non General Revenue ²	\$1,095,075,199	\$980,790,133	\$876,266,423	\$786,173,293	\$771,839,560	\$728,675,753	\$690,738,796	\$635,888,799	\$594,339,736	\$434,248,377
Contributions as a percentage of covered payroll	8.43%	8.50%	8.20%	7.90%	7.72%	7.64%	6.92%	6.74%	6.80%	8.76%

¹This schedule presents 10 years of information.

²Source of Covered Payroll-non-General Revenue varied for Fiscal Year 2017. TRS values were unavailable; these numbers are provided by the A&M System payroll reports.

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The Texas A&M University System Required Supplementary Information (RSI) to the Combined Financial Statements For the Year Ended August 31, 2025

Schedule of Proportionate Share of OPEB Liability- Fiscal Years 2018-2025

The information on the schedules of proportionate share of the OPEB liability was determined as of the measurement date of the OPEB liability. The schedules of proportionate share of the OPEB liability, this is the eighth year the data will be collected for the next 2 years, eventually this table will include 10 years.

Elements of the OPEB Liability ¹⁻³	2025	2024	2023	2022	2021	2020	2019	2018
1 OPEB Liability Beginning Balance	\$1,882,455,133	\$2,323,661,114	\$2,700,223,937	\$2,390,290,786	\$2,023,060,661	\$1,852,526,441	\$2,313,866,921	\$2,768,919,058
Changes for the Year:								
Service Cost	76,982,265	101,071,166	138,894,229	107,963,732	80,329,472	68,219,053	95,228,755	127,342,039
Interest	72,382,226	96,439,107	63,818,211	56,421,527	62,130,988	73,736,653	89,731,375	81,716,351
Changes of benefit terms ⁴	-	-	-	-	-	-	(576,118,675)	-
Differences between expected and actual experience	-	(10,400,517)	-	(208,258,181)	-	(59,775,841)	-	(48,754,146)
Changes of assumptions or other inputs ⁵	(22,662,546)	(823,906,163)	(698,069,570)	308,610,354	254,804,901	165,853,936	(198,049,045)	(577,506,807)
Benefit payments (employer)	(55,109,111)	(58,206,641)	(48,493,853)	(42,329,210)	(37,195,158)	(37,581,587)	(38,973,287)	(37,849,574)
Other Changes	(32,086,887)	253,797,067	167,288,160	87,524,929	7,159,921	(39,917,994)	166,840,397	-
Net Changes	39,505,947	(441,205,981)	(376,562,823)	309,933,151	367,230,124	170,534,220	(461,340,480)	(455,052,137)
OPEB Liability Ending Balance	\$1,921,961,080	\$1,882,455,133	\$2,323,661,114	\$2,700,223,937	\$2,390,290,786	\$2,023,060,661	\$1,852,526,441	\$2,313,866,921
2 Covered Employee Payroll	\$1,348,266,497	\$1,331,043,253	\$1,061,785,265	\$970,693,640	\$987,409,550	\$950,446,721	\$888,380,104	\$822,477,489
3 Total OPEB Liability as a Percentage of Covered Employee Payroll	142.55%	141.43%	218.84%	278.17%	242.08%	212.85%	208.53%	281.33%

Notes to the Schedule

¹ This schedule is presented using the optional format of combining the required schedules in Paragraph Nos. 170.a. and 170.b. of GASB No. 75. Until a full 10-year trend is compiled, governments should present information for those years for which information is available.

² Information is presented using measurement date which precedes the fiscal year end by twelve months.

³ No assets are accumulated in a trust that meets the criteria in Paragraph No. 4 of GASB No. 75 to pay related benefits.

⁴ Changes in benefit terms: Adopted in January 2018 and effective January 1, 2019, prescription drug coverage for all Medicare-primary participants is provided through a self-funded Employer Group Waiver Plan with Commercial Wrap (EGWP plus Wrap).

⁵ Changes in assumptions or other inputs: Changes of assumptions and other inputs reflect the changes in the discount rate each period. The discount rate for 2025 is 3.87%.

In fiscal year 2025, amounts reflect updated assumed rates of retirement, disability, termination and mortality, assumed salary increases, assumed expenses, assumed per capita health benefit costs and assumed trend for health benefit costs and retiree contributions.

Bond Schedules

<u>Schedule</u>	<u>Page</u>
Miscellaneous Bond Information	798-9
Changes in Bonded Indebtedness	798-10
Debt Service Requirements	798-11
Analysis of Funds Available for Debt Service	798-12
Defeased Bonds Outstanding	798-13
Early Extinguishment and Refunding	798-14

UNAUDITED

Schedule 2A
The Texas A&M University System
Schedule of Miscellaneous Bond Information
For the Year Ended August 31, 2025

Description	Bonds Issued to Date	Range of Interest Rates	Maturities			
			First Year	First Call Date	Last Year	
Revenue Bonds - Self Supporting						
Permanent University Fund Bonds, Series 1998 Revenue Bonds	\$ 92,520,000.00	3.55 - 5.5%	7/1/1999	7/1/2008	(1) (2)	7/1/2028
Permanent University Fund Bonds, Series 2009AB Revenue Bonds	218,895,000.00	2.5 - 5.5%	7/1/2010	7/1/2025	(1) (2)	7/1/2034
Permanent University Fund Bonds, Taxable Series 2012B Revenue Bonds	125,750,000.00	0.579 - 3.575%	7/1/2013	Make Whole	(2) (3)	7/1/2032
Permanent University Fund Bonds, Series 2013 Revenue Bonds	208,465,000.00	3.0 - 5.0%	7/1/2014	7/1/2023	(1)	7/1/2033
Permanent University Fund Bonds, Series 2015A Revenue Bonds	143,555,000.00	3.5 - 5.75%	7/1/2015	7/1/2025	(1)	7/1/2036
Permanent University Fund Bonds, Taxable Series 2015B Revenue Bonds	145,445,000.00	1.0 - 3.60%	7/1/2015	7/1/2025	(1) (2)	7/1/2036
Permanent University Fund Bonds, Series 2017A Revenue Bonds	90,365,000.00	3.0 - 5.0%	7/1/2018	7/1/2027	(1)	7/1/2047
Permanent University Fund Bonds, Taxable Series 2017B Revenue Bonds	310,515,000.00	1.52 - 3.66%	7/1/2018	7/1/2027	(1) (2)	7/1/2047
Permanent University Fund Bonds, Taxable Series 2019 Revenue Bonds	351,890,000.00	1.6 - 3.1%	7/1/2020	7/1/2029	(1) (2)	7/1/2049
Permanent University Fund Bonds, Series 2023 Revenue Bonds	245,595,000.00	5.0% - 5.0%	7/1/2023	7/1/2032	(1)	7/1/2042
Permanent University Fund Bonds, Series 2025A Revenue Bonds	379,080,000.00	5.0% - 5.0%	7/1/2025	7/1/2035	(1) (2)	7/1/2054
Revenue Financing System Bonds, Series 2013B Revenue Bonds	265,405,000.00	3.0 - 5.0%	5/15/2014	5/15/2023	(1) (2)	5/15/2043
Revenue Financing System Bonds, Series 2015A Tuition Revenue Bonds	64,670,000.00	2.0 - 5.0%	5/15/2015	5/15/2023	(1)	5/15/2025
Revenue Financing System Bonds, Series 2015B Revenue Bonds	142,155,000.00	2.0 - 5.0%	5/15/2015	5/15/2023	(1) (2)	5/15/2044
Revenue Financing System Bonds, Taxable Series 2015C Revenue Bonds	176,925,000.00	0.12 - 3.451%	5/15/2015	Make Whole	(2) (3)	5/15/2034
Revenue Financing System Bonds, Taxable Series 2015D Revenue Bonds	67,250,000.00	4.0 - 5.0%	5/15/2016	5/15/2025	(1) (2)	5/15/2045
Revenue Financing System Bonds, Taxable Series 2016A Revenue Bonds	88,565,000.00	0.510 - 3.993%	5/15/2016	5/15/2026	(1) (2)	5/15/2037
Tuition Revenue Bonds	2,955,000.00					5/15/2027
Revenue Financing System Bonds, Taxable Series 2016B Revenue Bonds	325,575,000.00	0.850 - 4.113%	5/15/2017	5/15/2026	(1) (2)	5/15/2045
Revenue Financing System Bonds, Series 2016C Revenue Bonds	85,740,000.00	3.0 - 5.0%	5/15/2017	5/15/2026	(1)	5/15/2040
Tuition Revenue Bonds	121,705,000.00					5/15/2029
Revenue Financing System Bonds, Taxable Series 2016D Revenue Bonds	154,265,000.00	0.535 - 3.579%	5/15/2017	5/15/2026 Make Whole	(1) (2) (3)	5/15/2040
Tuition Revenue Bonds	22,595,000.00					5/15/2029
Revenue Financing System Bonds, Series 2016E Revenue Bonds	118,950,000.00	2.0 - 5.0%	5/15/2017	5/15/2026	(1)	5/15/2035
Tuition Revenue Bonds	20,400,000.00					5/15/2029
Revenue Financing System Bonds, Taxable Series 2017A Tuition Revenue Bonds	388,705,000.00	0.700 - 3.531%	5/15/2017	Make Whole	(3)	5/15/2032

UNAUDITED

Schedule 2A
The Texas A&M University System
Schedule of Miscellaneous Bond Information
For the Year Ended August 31, 2025

Description	Bonds Issued to Date	Range of Interest Rates	Maturities			
			First Year	First Call Date	Last Year	
Revenue Bonds - Self Supporting						
Revenue Financing System Bonds, Taxable Series 2017B Tuition Revenue Bonds	\$ 386,597,008.00	1.455 - 3.386%	5/15/2018	5/15/2027	(1)	5/15/2032
Revenue Financing System Bonds, Series 2017C Revenue Bonds	64,980,000.00	3.0 - 5.0%	5/15/2018	5/15/2027	(1) (2)	5/15/2039
Tuition Revenue Bonds	32,445,000.00					5/15/2028
Revenue Financing System Bonds, Taxable Series 2017D Revenue Bonds	158,680,000.00	1.797 - 3.822%	5/15/2018	5/15/2027	(1) (2) (3)	5/15/2047
Revenue Financing System Bonds, Series 2017E Revenue Bonds	341,995,000.00	2.0 - 5.0%	5/15/2018	5/15/2022	(1) (2)	5/15/2057
Revenue Financing System Bonds, Taxable Series 2019A Revenue Bonds	223,730,000.00	2.709 - 4.197%	5/15/2019	5/15/2029	(1) (2) (3)	5/15/2048
Revenue Financing System Bonds, Taxable Series 2019B Revenue Bonds	429,645,000.00	1.934 - 3.480%	5/15/2020	5/15/2029	(1) (2) (3)	5/15/2049
Revenue Financing System Bonds, Taxable Series 2020A Revenue Bonds	157,780,000.00	0.209 - 2.647%	5/15/2021	5/15/2029	(1) (2) (3)	5/15/2047
Revenue Financing System Bonds, Series 2021A Revenue Bonds	189,425,000.00	2.3 - 5.0%	5/15/2022	5/15/2031	(1) (2)	5/15/2051
Revenue Financing System Bonds, Taxable Series 2021B Revenue Bonds	226,375,000.00	0.155 - 2.906%	5/15/2022	5/15/2031	(1) (2) (3)	5/15/2048
Revenue Financing System Bonds, Series 2022 Revenue Bonds	208,520,000.00	4.375% - 5.0%	5/15/2023	5/15/2032	(1) (2)	5/15/2052
Revenue Financing System Bonds, Series 2024A Revenue Bonds	80,413,444.00	4.0 - 5.0%	5/15/2025	5/15/2034	(1) (2)	5/15/2054
Tuition Revenue Bonds	346,981,556.00					5/15/2042
	\$ 7,205,502,008.00					

(1) Option for Partial Redemption

(2) Mandatory Redemption Required

(3) Subject to redemption prior to maturity on any business day at the "Make Whole Redemption Price"

UNAUDITED

Schedule 2B
The Texas A&M University System
Schedule of Changes in Bonded Indebtedness
For the Year Ended August 31, 2025

Description	Bonds Outstanding September 1, 2024	Bonds Issued or Converted	Bonds Matured or Retired	Bonds Refunded	Bonds Outstanding August 31, 2025
Revenue Bonds - Self Supporting					
Permanent University Fund Bonds, Series 1998 Revenue Bonds	\$ 13,390,000.00	\$ -	\$ 3,085,000.00	\$ -	\$ 10,305,000.00
Permanent University Fund Bonds, Series 2009AB Revenue Bonds	173,525,000.00		14,800,000.00	158,725,000.00	-
Permanent University Fund Bonds, Taxable Series 2012B Revenue Bonds	56,610,000.00		6,585,000.00		50,025,000.00
Permanent University Fund Bonds, Series 2013 Revenue Bonds	56,160,000.00		5,355,000.00		50,805,000.00
Permanent University Fund Bonds, Series 2015A Revenue Bonds	132,005,000.00		14,575,000.00	117,430,000.00	-
Permanent University Fund Bonds, Taxable Series 2015B Revenue Bonds	78,230,000.00		545,000.00		77,685,000.00
Permanent University Fund Bonds, Series 2017A Revenue Bonds	75,685,000.00		4,820,000.00		70,865,000.00
Permanent University Fund Bonds, Taxable Series 2017B Revenue Bonds	310,280,000.00		60,000.00		310,220,000.00
Permanent University Fund Bonds, Taxable Series 2019 Revenue Bonds	336,585,000.00		3,395,000.00		333,190,000.00
Permanent University Fund Bonds, Series 2023 Revenue Bonds	232,065,000.00		8,250,000.00		223,815,000.00
Permanent University Fund Bonds, Series 2025A Revenue Bonds	-	379,080,000.00	2,970,000.00		376,110,000.00
Revenue Financing System Bonds, Series 2013B Revenue Bonds	27,865,000.00		-		27,865,000.00
Revenue Financing System Bonds, Series 2015A Tuition Revenue Bonds	5,840,000.00		5,840,000.00		-
Revenue Financing System Bonds, Series 2015B Revenue Bonds	46,775,000.00		-		46,775,000.00
Revenue Financing System Bonds, Taxable Series 2015C Revenue Bonds	42,070,000.00		11,460,000.00		30,610,000.00
Revenue Financing System Bonds, Taxable Series 2015D Revenue Bonds	53,395,000.00		1,800,000.00		51,595,000.00
Revenue Financing System Bonds, Taxable Series 2016A Revenue Bonds	36,060,000.00	-	7,345,000.00	-	28,715,000.00
Tuition Revenue Bonds	990,000.00		325,000.00		665,000.00
Revenue Financing System Bonds, Taxable Series 2016B Revenue Bonds	247,220,000.00		11,445,000.00		235,775,000.00
Revenue Financing System Bonds, Series 2016C Revenue Bonds	65,280,000.00		4,620,000.00		60,660,000.00
Tuition Revenue Bonds	66,955,000.00		12,190,000.00		54,765,000.00
Revenue Financing System Bonds, Taxable Series 2016D Revenue Bonds	110,945,000.00		6,635,000.00		104,310,000.00
Tuition Revenue Bonds	11,135,000.00		2,130,000.00		9,005,000.00
Revenue Financing System Bonds, Series 2016E Revenue Bonds	72,285,000.00		10,610,000.00		61,675,000.00
Tuition Revenue Bonds	11,210,000.00		2,045,000.00		9,165,000.00

UNAUDITED

Schedule 2B
The Texas A&M University System
Schedule of Changes in Bonded Indebtedness
For the Year Ended August 31, 2025

Description	Unamortized Premium	Net Bonds Outstanding August 31, 2025	Principal Due Within One Year	Premium Amortization Due Within One Year	Amounts Due Within One Year	Bonds Outstanding August 31, 2025
Revenue Bonds - Self Supporting						
Permanent University Fund Bonds, Series 1998 Revenue Bonds	\$ -	\$ 10,305,000.00	\$ 3,255,000.00	\$ -	\$ 3,255,000.00	\$ 10,305,000.00
Permanent University Fund Bonds, Series 2009AB Revenue Bonds		-			-	-
Permanent University Fund Bonds, Taxable Series 2012B Revenue Bonds		50,025,000.00	6,775,000.00		6,775,000.00	50,025,000.00
Permanent University Fund Bonds, Series 2013 Revenue Bonds	231,297.58	51,036,297.58	5,515,000.00	89,616.48	5,604,616.48	50,805,000.00
Permanent University Fund Bonds, Series 2015A Revenue Bonds		-			-	-
Permanent University Fund Bonds, Taxable Series 2015B Revenue Bonds		77,685,000.00	2,965,000.00		2,965,000.00	77,685,000.00
Permanent University Fund Bonds, Series 2017A Revenue Bonds	1,628,994.16	72,493,994.16	5,005,000.00	662,849.47	5,667,849.47	70,865,000.00
Permanent University Fund Bonds, Taxable Series 2017B Revenue Bonds		310,220,000.00	60,000.00		60,000.00	310,220,000.00
Permanent University Fund Bonds, Taxable Series 2019 Revenue Bonds		333,190,000.00	3,460,000.00		3,460,000.00	333,190,000.00
Permanent University Fund Bonds, Series 2023 Revenue Bonds	23,841,561.93	247,656,561.93	8,660,000.00	2,671,292.13	11,331,292.13	223,815,000.00
Permanent University Fund Bonds, Series 2025A Revenue Bonds	27,267,836.61	403,377,836.61	26,385,000.00	4,238,394.71	30,623,394.71	376,110,000.00
Revenue Financing System Bonds, Series 2013B Revenue Bonds	(133,407.28)	27,731,592.72	-	(6,507.45)	(6,507.45)	27,865,000.00
Revenue Financing System Bonds, Series 2015A Tuition Revenue Bonds	-	-	-	-	-	-
Revenue Financing System Bonds, Series 2015B Revenue Bonds	1,158,733.40	47,933,733.40	-	112,624.13	112,624.13	46,775,000.00
Revenue Financing System Bonds, Taxable Series 2015C Revenue Bonds		30,610,000.00	5,600,000.00		5,600,000.00	30,610,000.00
Revenue Financing System Bonds, Taxable Series 2015D Revenue Bonds		51,595,000.00	1,870,000.00		1,870,000.00	51,595,000.00
Revenue Financing System Bonds, Taxable Series 2016A Revenue Bonds	-	28,715,000.00	7,545,000.00	-	7,545,000.00	28,715,000.00
Tuition Revenue Bonds		665,000.00	330,000.00		330,000.00	665,000.00
Revenue Financing System Bonds, Taxable Series 2016B Revenue Bonds		235,775,000.00	11,190,000.00		11,190,000.00	235,775,000.00
Revenue Financing System Bonds, Series 2016C Revenue Bonds	6,659,234.84	67,319,234.84	4,850,000.00	937,097.96	5,787,097.96	60,660,000.00
Tuition Revenue Bonds	2,772,293.76	57,537,293.76	12,800,000.00	1,220,504.65	14,020,504.65	54,765,000.00
Revenue Financing System Bonds, Taxable Series 2016D Revenue Bonds		104,310,000.00	6,780,000.00		6,780,000.00	104,310,000.00
Tuition Revenue Bonds		9,005,000.00	2,180,000.00		2,180,000.00	9,005,000.00
Revenue Financing System Bonds, Series 2016E Revenue Bonds	2,135,594.02	63,810,594.02	10,040,000.00	819,292.54	10,859,292.54	61,675,000.00
Tuition Revenue Bonds	283,158.61	9,448,158.61	2,140,000.00	151,178.60	2,291,178.60	9,165,000.00

UNAUDITED

Schedule 2B
The Texas A&M University System
Schedule of Changes in Bonded Indebtedness
For the Year Ended August 31, 2024

Description	Bonds Outstanding September 1, 2024	Bonds Issued or Converted	Bonds Matured or Retired	Bonds Refunded	Bonds Outstanding August 31, 2025
Revenue Bonds - Self Supporting					
Revenue Financing System Bonds, Taxable Series 2017A Tuition Revenue Bonds	\$ 208,180,000.00	\$ -	\$ 24,130,000.00	\$ -	\$ 184,050,000.00
Revenue Financing System Bonds, Taxable Series 2017B Tuition Revenue Bonds	209,710,000.00		26,910,000.00		182,800,000.00
Revenue Financing System Bonds, Series 2017C Revenue Bonds	58,690,000.00		3,465,000.00		55,225,000.00
Tuition Revenue Bonds	17,135,000.00		4,150,000.00		12,985,000.00
Revenue Financing System Bonds, Taxable Series 2017D Revenue Bonds	131,970,000.00		4,625,000.00		127,345,000.00
Revenue Financing System Bonds, Series 2017E Revenue Bonds	301,130,000.00		25,715,000.00		275,415,000.00
Revenue Financing System Bonds, Taxable Series 2019A Revenue Bonds	179,220,000.00		8,650,000.00		170,570,000.00
Revenue Financing System Bonds, Taxable Series 2019B Revenue Bonds	389,820,000.00		7,860,000.00		381,960,000.00
Revenue Financing System Bonds, Taxable Series 2020A Revenue Bonds	137,595,000.00		5,075,000.00		132,520,000.00
Revenue Financing System Bonds, Series 2021A Revenue Bonds	175,340,000.00		5,440,000.00		169,900,000.00
Revenue Financing System Bonds, Taxable Series 2021B Revenue Bonds	202,635,000.00		8,135,000.00		194,500,000.00
Revenue Financing System Bonds, Series 2022 Revenue Bonds	194,780,000.00		7,440,000.00		187,340,000.00
Revenue Financing System Bonds, Series 2024A Revenue Bonds	80,413,444.00		1,364,039.00		79,049,405.00
Tuition Revenue Bonds	346,981,556.00		27,970,961.00		319,010,595.00
	<u>\$ 4,896,160,000.00</u>	<u>[a] \$379,080,000.00</u>	<u>\$301,815,000.00</u> (Schedule 2D)	<u>\$276,155,000.00</u>	<u>\$ 4,697,270,000.00</u> (Schedule 2C)
[a] Bonds Issued or Converted Permanent University Fund Bonds, Series 2025A Total, Bonds Issued or Converted		<u>\$379,080,000.00</u> <u>\$379,080,000.00</u>			

UNAUDITED

Schedule 2B

The Texas A&M University System

Schedule of Changes in Bonded Indebtedness

For the Year Ended August 31, 2024

Description	Unamortized Premium	Net Bonds Outstanding August 31, 2025	Principal Due Within One Year	Premium Amortization Due Within One Year	Amounts Due Within One Year	Bonds Outstanding August 31, 2025
Revenue Bonds - Self Supporting						
Revenue Financing System Bonds, Taxable Series 2017A Tuition Revenue Bonds	\$ -	\$ 184,050,000.00	\$ 24,855,000.00	\$ -	\$ 24,855,000.00	\$ 184,050,000.00
Revenue Financing System Bonds, Taxable Series 2017B Tuition Revenue Bonds		182,800,000.00	27,635,000.00		27,635,000.00	182,800,000.00
Revenue Financing System Bonds, Series 2017C Revenue Bonds	4,821,190.92	60,046,190.92	3,640,000.00	804,469.12	4,444,469.12	55,225,000.00
Tuition Revenue Bonds	719,668.18	13,704,668.18	4,360,000.00	370,524.99	4,730,524.99	12,985,000.00
Revenue Financing System Bonds, Taxable Series 2017D Revenue Bonds		127,345,000.00	4,755,000.00		4,755,000.00	127,345,000.00
Revenue Financing System Bonds, Series 2017E Revenue Bonds	14,477,492.49	289,892,492.49	27,020,000.00	3,174,651.05	30,194,651.05	275,415,000.00
Revenue Financing System Bonds, Taxable Series 2019A Revenue Bonds		170,570,000.00	8,925,000.00		8,925,000.00	170,570,000.00
Revenue Financing System Bonds, Taxable Series 2019B Revenue Bonds		381,960,000.00	8,020,000.00		8,020,000.00	381,960,000.00
Revenue Financing System Bonds, Taxable Series 2020A Revenue Bonds		132,520,000.00	5,130,000.00		5,130,000.00	132,520,000.00
Revenue Financing System Bonds, Series 2021A Revenue Bonds	17,002,320.26	186,902,320.26	5,705,000.00	2,568,072.31	8,273,072.31	169,900,000.00
Revenue Financing System Bonds, Taxable Series 2021B Revenue Bonds		194,500,000.00	8,195,000.00		8,195,000.00	194,500,000.00
Revenue Financing System Bonds, Series 2022 Revenue Bonds	8,382,558.51	195,722,558.51	7,820,000.00	1,261,128.27	9,081,128.27	187,340,000.00
Revenue Financing System Bonds, Series 2024A Revenue Bonds	3,988,620.68	83,038,025.68	2,158,370.00	552,993.01	2,711,363.01	79,049,405.00
Tuition Revenue Bonds	32,311,359.46	351,321,954.46	28,646,630.00	3,854,967.61	32,501,597.61	319,010,595.00
		[b]				
	<u>\$ 147,548,508.13</u>	<u>\$ 4,844,818,508.13</u>	<u>\$ 294,270,000.00</u>	<u>\$ 23,483,149.58</u>	<u>\$ 317,753,149.58</u>	<u>\$ 4,697,270,000.00</u>
		(Exhibit III)	(Schedule 2C)			(Schedule 2C)

[b] Bonds Payable per Exhibit III

Current Bonds Payable

\$ 317,753,149.58

NonCurrent Bonds Payable

4,527,065,358.55

Total Bonds Payable

\$ 4,844,818,508.13

UNAUDITED

Schedule 2C
The Texas A&M University System
Schedule of Debt Service Requirements
For the Year Ended August 31, 2025

Description		2026	2027	2028	2029	2030
Revenue Bonds - Self Supporting						
Permanent University Fund Bonds, Series 1998						
Revenue Bonds	Principal	\$ 3,255,000.00	\$ 3,430,000.00	\$ 3,620,000.00	\$ -	\$ -
	Interest	566,775.00	387,750.00	199,100.00		
Permanent University Fund Bonds, Taxable Series 2012B						
Revenue Bonds	Principal	6,775,000.00	6,965,000.00	6,760,000.00	7,000,000.00	7,245,000.00
	Interest	1,703,712.96	1,506,695.96	1,297,188.76	1,055,518.76	805,268.76
Permanent University Fund Bonds, Series 2013						
Revenue Bonds	Principal	5,515,000.00	5,735,000.00	5,960,000.00	6,205,000.00	6,450,000.00
	Interest	2,032,200.00	1,811,600.00	1,582,200.00	1,343,800.00	1,095,600.00
Permanent University Fund Bonds, Taxable Series 2015B						
Revenue Bonds	Principal	2,965,000.00	10,630,000.00	10,810,000.00	11,395,000.00	11,745,000.00
	Interest	2,527,285.06	2,445,747.56	2,137,477.56	1,813,177.56	1,459,932.56
Permanent University Fund Bonds, Series 2017A						
Revenue Bonds	Principal	5,005,000.00	6,275,000.00	6,565,000.00	7,235,000.00	7,450,000.00
	Interest	2,691,600.00	2,441,350.00	2,127,600.00	1,799,350.00	1,509,950.00
Permanent University Fund Bonds, Taxable Series 2017B						
Revenue Bonds	Principal	60,000.00	75,000.00	80,000.00	80,000.00	85,000.00
	Interest	11,338,767.00	11,336,967.00	11,334,604.50	11,332,004.50	11,329,364.50
Permanent University Fund Bonds, Taxable Series 2019						
Revenue Bonds	Principal	3,460,000.00	3,535,000.00	3,605,000.00	3,690,000.00	250,000.00
	Interest	10,193,475.00	10,122,199.00	10,045,843.00	9,964,370.00	9,878,762.00
Permanent University Fund Bonds, Series 2023						
Revenue Bonds	Principal	8,660,000.00	9,100,000.00	9,555,000.00	10,025,000.00	10,520,000.00
	Interest	11,190,750.00	10,757,750.00	10,302,750.00	9,825,000.00	9,323,750.00
Permanent University Fund Bonds, Series 2025A						
Revenue Bonds	Principal	26,385,000.00	19,920,000.00	21,020,000.00	25,395,000.00	26,735,000.00
	Interest	18,805,500.00	17,486,250.00	16,490,250.00	15,439,250.00	14,169,500.00
Revenue Financing System Bonds, Series 2013B						
Revenue Bonds	Principal	0.00	0.00	0.00	0.00	0.00
	Interest	1,114,600.00	1,114,600.00	1,114,600.00	1,114,600.00	1,114,600.00
Revenue Financing System Bonds, Series 2015B						
Revenue Bonds	Principal	0.00	0.00	0.00	0.00	3,325,000.00
	Interest	1,787,500.00	1,787,500.00	1,787,500.00	1,787,500.00	1,787,500.00
Revenue Financing System Bonds, Taxable Series 2015C						
Revenue Bonds	Principal	5,600,000.00	5,760,000.00	5,920,000.00	6,105,000.00	1,345,000.00
	Interest	971,131.82	806,883.82	632,183.02	446,709.42	249,334.76
Revenue Financing System Bonds, Taxable Series 2015D						
Revenue Bonds	Principal	1,870,000.00	1,945,000.00	2,025,000.00	2,105,000.00	2,190,000.00
	Interest	2,134,966.26	2,060,166.26	1,982,366.26	1,901,366.26	1,817,166.26
Revenue Financing System Bonds, Taxable Series 2016A						
Revenue Bonds	Principal	7,545,000.00	7,750,000.00	1,415,000.00	1,145,000.00	1,190,000.00
	Interest	937,217.06	728,522.36	502,532.36	458,582.46	421,301.26
Tuition Revenue Bonds						
	Principal	330,000.00	335,000.00			
	Interest	18,896.40	9,768.60			
Revenue Financing System Bonds, Taxable Series 2016B						
Revenue Bonds	Principal	11,190,000.00	11,505,000.00	11,840,000.00	12,200,000.00	12,610,000.00
	Interest	8,917,040.56	8,607,525.22	8,272,039.42	7,904,289.02	7,507,057.02
Revenue Financing System Bonds, Series 2016C						
Revenue Bonds	Principal	4,850,000.00	5,095,000.00	5,290,000.00	5,510,000.00	3,035,000.00
	Interest	2,745,250.00	2,502,750.00	2,298,950.00	2,087,350.00	1,866,950.00
Tuition Revenue Bonds						
	Principal	12,800,000.00	13,445,000.00	13,975,000.00	14,545,000.00	
	Interest	2,318,600.00	1,678,600.00	1,140,800.00	581,800.00	
Revenue Financing System Bonds, Taxable Series 2016D						
Revenue Bonds	Principal	6,780,000.00	6,930,000.00	7,100,000.00	7,285,000.00	7,305,000.00
	Interest	3,274,553.42	3,124,851.04	2,951,046.64	2,762,328.64	2,557,765.84
Tuition Revenue Bonds						
	Principal	2,180,000.00	2,220,000.00	2,275,000.00	2,330,000.00	
	Interest	229,707.90	181,573.50	125,895.90	65,426.40	

UNAUDITED

Schedule 2C
The Texas A&M University System
Schedule of Debt Service Requirements
For the Year Ended August 31, 2025

Description		2031-2035	2036-2040	2041-2045	2046-2050	2051-2055
Revenue Bonds - Self Supporting						
Permanent University Fund Bonds, Series 1998						
Revenue Bonds	Principal	\$ -	\$ -	\$ -	\$ -	\$ -
	Interest					
Permanent University Fund Bonds, Taxable Series 2012B						
Revenue Bonds	Principal	15,280,000.00				
	Interest	824,395.00				
Permanent University Fund Bonds, Series 2013						
Revenue Bonds	Principal	20,940,000.00				
	Interest	1,697,400.00				
Permanent University Fund Bonds, Taxable Series 2015B						
Revenue Bonds	Principal	29,475,000.00	665,000.00			
	Interest	3,734,104.00	23,940.00			
Permanent University Fund Bonds, Series 2017A						
Revenue Bonds	Principal	12,675,000.00	9,520,000.00	11,145,000.00	4,995,000.00	
	Interest	4,998,050.00	3,595,200.00	1,967,625.00	254,306.26	
Permanent University Fund Bonds, Taxable Series 2017B						
Revenue Bonds	Principal	17,940,000.00	100,190,000.00	131,820,000.00	59,890,000.00	
	Interest	56,242,387.50	47,022,216.00	25,788,177.00	3,309,189.00	
Permanent University Fund Bonds, Taxable Series 2019						
Revenue Bonds	Principal	14,345,000.00	73,115,000.00	84,065,000.00	147,125,000.00	
	Interest	49,296,703.50	42,775,195.00	30,778,660.00	13,676,580.00	
Permanent University Fund Bonds, Series 2023						
Revenue Bonds	Principal	61,090,000.00	77,965,000.00	36,900,000.00		
	Interest	38,177,250.00	21,299,000.00	2,790,250.00		
Permanent University Fund Bonds, Series 2025A						
Revenue Bonds	Principal	128,490,000.00	7,640,000.00	0.00	17,720,000.00	102,805,000.00
	Interest	47,275,000.00	30,513,250.00	30,131,250.00	30,131,250.00	14,791,250.00
Revenue Financing System Bonds, Series 2013B						
Revenue Bonds	Principal	0.00	16,275,000.00	11,590,000.00		
	Interest	5,573,000.00	4,694,000.00	939,200.00		
Revenue Financing System Bonds, Series 2015B						
Revenue Bonds	Principal	14,705,000.00	18,920,000.00	9,825,000.00		
	Interest	6,831,300.00	3,895,275.00	1,001,600.00		
Revenue Financing System Bonds, Taxable Series 2015C						
Revenue Bonds	Principal	5,880,000.00				
	Interest	515,924.56				
Revenue Financing System Bonds, Taxable Series 2015D						
Revenue Bonds	Principal	12,330,000.00	15,100,000.00	14,030,000.00		
	Interest	7,697,671.30	4,936,055.00	1,838,337.50		
Revenue Financing System Bonds, Taxable Series 2016A						
Revenue Bonds	Principal	6,635,000.00	3,035,000.00			
	Interest	1,416,154.78	182,879.42			
Tuition Revenue Bonds						
	Principal					
	Interest					
Revenue Financing System Bonds, Taxable Series 2016B						
Revenue Bonds	Principal	70,215,000.00	83,845,000.00	22,370,000.00		
	Interest	30,221,360.20	15,162,777.24	2,833,857.10		
Revenue Financing System Bonds, Series 2016C						
Revenue Bonds	Principal	17,115,000.00	19,765,000.00			
	Interest	7,379,500.00	2,884,250.00			
Tuition Revenue Bonds						
	Principal					
	Interest					
Revenue Financing System Bonds, Taxable Series 2016D						
Revenue Bonds	Principal	40,020,000.00	28,890,000.00			
	Interest	9,253,014.02	3,158,949.64			
Tuition Revenue Bonds						
	Principal					
	Interest					

Schedule 2C
The Texas A&M University System

Schedule of Debt Service Requirements
For the Year Ended August 31, 2025

Description		2056-2057	Total Requirements
Revenue Bonds - Self Supporting			
Permanent University Fund Bonds, Series 1998			
Revenue Bonds	Principal	\$ -	\$ 10,305,000.00
	Interest		1,153,625.00
Permanent University Fund Bonds, Taxable Series 2012B			
Revenue Bonds	Principal		50,025,000.00
	Interest		7,192,780.20
Permanent University Fund Bonds, Series 2013			
Revenue Bonds	Principal		50,805,000.00
	Interest		9,562,800.00
Permanent University Fund Bonds, Taxable Series 2015B			
Revenue Bonds	Principal		77,685,000.00
	Interest		14,141,664.30
Permanent University Fund Bonds, Series 2017A			
Revenue Bonds	Principal		70,865,000.00
	Interest		21,385,031.26
Permanent University Fund Bonds, Taxable Series 2017B			
Revenue Bonds	Principal		310,220,000.00
	Interest		189,033,677.00
Permanent University Fund Bonds, Taxable Series 2019			
Revenue Bonds	Principal		333,190,000.00
	Interest		186,731,787.50
Permanent University Fund Bonds, Series 2023			
Revenue Bonds	Principal		223,815,000.00
	Interest		113,666,500.00
Permanent University Fund Bonds, Series 2025A			
Revenue Bonds	Principal		376,110,000.00
	Interest		235,232,750.00
Revenue Financing System Bonds, Series 2013B			
Revenue Bonds	Principal		27,865,000.00
	Interest		16,779,200.00
Revenue Financing System Bonds, Series 2015B			
Revenue Bonds	Principal		46,775,000.00
	Interest		20,665,675.00
Revenue Financing System Bonds, Taxable Series 2015C			
Revenue Bonds	Principal		30,610,000.00
	Interest		3,622,167.40
Revenue Financing System Bonds, Taxable Series 2015D			
Revenue Bonds	Principal		51,595,000.00
	Interest		24,368,095.10
Revenue Financing System Bonds, Taxable Series 2016A			
Revenue Bonds	Principal		28,715,000.00
	Interest		4,647,189.70
Tuition Revenue Bonds			
	Principal		665,000.00
	Interest		28,665.00
Revenue Financing System Bonds, Taxable Series 2016B			
Revenue Bonds	Principal		235,775,000.00
	Interest		89,425,945.78
Revenue Financing System Bonds, Series 2016C			
Revenue Bonds	Principal		60,660,000.00
	Interest		21,765,000.00
Tuition Revenue Bonds			
	Principal		54,765,000.00
	Interest		5,719,800.00
Revenue Financing System Bonds, Taxable Series 2016D			
Revenue Bonds	Principal		104,310,000.00
	Interest		27,082,509.24
Tuition Revenue Bonds			
	Principal		9,005,000.00
	Interest		602,603.70

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Schedule 2C
The Texas A&M University System
Schedule of Debt Service Requirements
For the Year Ended August 31, 2025

Description		2026	2027	2028	2029	2030
Revenue Financing System Bonds, Series 2016E						
Revenue Bonds	Principal	\$ 10,040,000.00	\$ 10,545,000.00	\$ 10,955,000.00	\$ 11,305,000.00	\$ 11,625,000.00
	Interest	2,215,150.00	1,713,150.00	1,291,350.00	962,700.00	623,550.00
Tuition Revenue Bonds	Principal	2,140,000.00	2,260,000.00	2,345,000.00	2,420,000.00	
	Interest	340,350.00	233,350.00	142,950.00	72,600.00	
Revenue Financing System Bonds, Taxable Series 2017A						
Tuition Revenue Bonds	Principal	24,855,000.00	25,635,000.00	26,455,000.00	27,325,000.00	28,255,000.00
	Interest	6,185,715.56	5,407,505.50	4,579,238.66	3,698,022.62	2,774,164.36
Revenue Financing System Bonds, Taxable Series 2017B						
Tuition Revenue Bonds	Principal	27,635,000.00	28,390,000.00	29,200,000.00	30,080,000.00	31,000,000.00
	Interest	5,558,332.50	4,796,711.90	3,991,571.50	3,119,659.50	2,191,390.70
Revenue Financing System Bonds, Series 2017C						
Revenue Bonds	Principal	3,640,000.00	3,810,000.00	4,005,000.00	4,210,000.00	4,425,000.00
	Interest	2,605,256.26	2,423,256.26	2,232,756.26	2,032,506.26	1,822,006.26
Tuition Revenue Bonds	Principal	4,360,000.00	4,575,000.00	4,050,000.00		
	Interest	649,250.00	431,250.00	202,500.00		
Revenue Financing System Bonds, Taxable Series 2017D						
Revenue Bonds	Principal	4,755,000.00	4,895,000.00	5,040,000.00	5,205,000.00	5,375,000.00
	Interest	4,602,420.70	4,460,864.30	4,312,692.70	4,155,091.88	3,984,524.02
Revenue Financing System Bonds, Series 2017E						
Revenue Bonds	Principal	27,020,000.00	27,870,000.00	29,345,000.00	19,485,000.00	16,545,000.00
	Interest	12,178,800.00	10,827,800.00	9,434,300.00	7,967,050.00	6,992,800.00
Revenue Financing System Bonds, Taxable Series 2019A						
Revenue Bonds	Principal	8,925,000.00	9,225,000.00	9,535,000.00	9,390,000.00	9,720,000.00
	Interest	6,565,838.86	6,275,508.78	5,966,194.48	5,639,811.42	5,313,696.70
Revenue Financing System Bonds, Taxable Series 2019B						
Revenue Bonds	Principal	8,020,000.00	8,220,000.00	8,430,000.00	19,430,000.00	19,495,000.00
	Interest	12,076,043.64	11,887,092.40	11,683,976.22	11,468,083.92	10,958,823.60
Revenue Financing System Bonds, Taxable Series 2020A						
Revenue Bonds	Principal	5,130,000.00	5,195,000.00	5,270,000.00	5,360,000.00	5,455,000.00
	Interest	2,887,982.94	2,835,503.02	2,774,565.66	2,701,997.78	2,622,830.58
Revenue Financing System Bonds, Series 2021A						
Revenue Bonds	Principal	5,705,000.00	5,980,000.00	6,285,000.00	6,600,000.00	6,935,000.00
	Interest	5,909,010.00	5,623,760.00	5,324,760.00	5,010,510.00	4,680,510.00
Revenue Financing System Bonds, Taxable Series 2021B						
Revenue Bonds	Principal	8,195,000.00	8,285,000.00	8,390,000.00	8,520,000.00	8,670,000.00
	Interest	4,526,757.20	4,441,447.24	4,329,185.46	4,202,915.96	4,055,945.98
Revenue Financing System Bonds, Series 2022						
Revenue Bonds	Principal	7,820,000.00	8,210,000.00	8,605,000.00	9,055,000.00	9,510,000.00
	Interest	9,206,075.02	8,815,075.08	8,404,575.08	7,974,325.08	7,521,575.08
Revenue Financing System Bonds, Series 2024A						
Revenue Bonds	Principal	2,158,370.00	2,271,035.00	2,390,000.00	2,500,000.00	2,630,000.00
	Interest	3,652,470.18	3,544,551.70	3,431,000.00	3,311,500.00	3,186,500.00
Tuition Revenue Bonds	Principal	28,646,630.00	30,078,965.00	12,060,000.00	12,665,000.00	13,310,000.00
	Interest	15,950,529.82	14,518,198.30	13,014,250.00	12,411,250.00	11,778,000.00
Total		474,879,511.12	475,229,074.80	447,615,793.44	442,210,447.44	409,830,120.24
Less Interest		(180,609,511.12)	(169,134,074.80)	(157,440,793.44)	(146,410,447.44)	(135,400,120.24)
Total Principal		\$ 294,270,000.00	\$ 306,095,000.00	\$ 290,175,000.00	\$ 295,800,000.00	\$ 274,430,000.00

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Schedule 2C
The Texas A&M University System

Schedule of Debt Service Requirements
For the Year Ended August 31, 2025

Description		2031-2035	2036-2040	2041-2045	2046-2050	2051-2055
Revenue Financing System Bonds, Series 2016E						
Revenue Bonds	Principal	\$ 7,205,000.00	\$ -	\$ -	\$ -	\$ -
	Interest	873,000.00				
Tuition Revenue Bonds						
	Principal					
	Interest					
Revenue Financing System Bonds, Taxable Series 2017A						
Tuition Revenue Bonds	Principal	51,525,000.00				
	Interest	2,592,148.32				
Revenue Financing System Bonds, Taxable Series 2017B						
Tuition Revenue Bonds	Principal	36,495,000.00				
	Interest	1,356,270.00				
Revenue Financing System Bonds, Series 2017C						
Revenue Bonds	Principal	17,835,000.00	17,300,000.00			
	Interest	6,341,731.30	2,048,562.52			
Tuition Revenue Bonds						
	Principal					
	Interest					
Revenue Financing System Bonds, Taxable Series 2017D						
Revenue Bonds	Principal	29,800,000.00	33,990,000.00	28,455,000.00	9,830,000.00	
	Interest	16,974,403.26	11,210,804.70	4,812,853.50	566,993.70	
Revenue Financing System Bonds, Series 2017E						
Revenue Bonds	Principal	80,880,000.00	36,565,000.00	10,290,000.00	9,850,000.00	12,045,000.00
	Interest	25,586,950.00	11,903,800.00	6,996,000.00	4,785,050.00	2,586,800.00
Revenue Financing System Bonds, Taxable Series 2019A						
Revenue Bonds	Principal	49,825,000.00	43,250,000.00	24,550,000.00	6,150,000.00	
	Interest	21,007,949.82	11,323,396.02	3,765,128.98	523,156.12	
Revenue Financing System Bonds, Taxable Series 2019B						
Revenue Bonds	Principal	105,185,000.00	116,215,000.00	81,115,000.00	15,850,000.00	
	Interest	46,222,686.02	28,717,251.00	9,195,552.00	1,402,092.00	
Revenue Financing System Bonds, Taxable Series 2020A						
Revenue Bonds	Principal	28,580,000.00	31,770,000.00	32,795,000.00	12,965,000.00	
	Interest	11,691,887.60	8,475,179.96	4,365,300.12	534,694.04	
Revenue Financing System Bonds, Series 2021A						
Revenue Bonds	Principal	39,730,000.00	47,455,000.00	38,285,000.00	11,815,000.00	1,110,000.00
	Interest	18,328,600.00	10,595,550.00	4,129,070.00	658,450.02	26,362.50
Revenue Financing System Bonds, Taxable Series 2021B						
Revenue Bonds	Principal	45,910,000.00	51,360,000.00	42,175,000.00	12,995,000.00	
	Interest	17,678,651.14	12,176,782.72	5,156,619.80	643,097.80	
Revenue Financing System Bonds, Series 2022						
Revenue Bonds	Principal	50,475,000.00	43,455,000.00	25,500,000.00	17,370,000.00	7,340,000.00
	Interest	30,212,125.40	17,585,844.14	9,170,162.62	4,219,937.50	527,012.50
Revenue Financing System Bonds, Series 2024A						
Revenue Bonds	Principal	14,545,000.00	14,810,000.00	14,720,000.00	11,770,000.00	11,255,000.00
	Interest	13,825,750.00	10,173,250.00	6,491,900.00	3,786,450.00	1,184,081.28
Tuition Revenue Bonds						
	Principal	77,160,000.00	98,475,000.00	46,615,000.00		
	Interest	48,223,500.00	26,904,750.00	3,524,500.00		
Total		1,634,333,867.72	1,320,828,158.36	821,921,043.62	402,816,246.44	153,670,506.28
Less Interest		(532,048,867.72)	(331,258,158.36)	(155,676,043.62)	(64,491,246.44)	(19,115,506.28)
Total Principal		\$1,102,285,000.00	\$ 989,570,000.00	\$ 666,245,000.00	\$ 338,325,000.00	\$ 134,555,000.00

Schedule 2C
The Texas A&M University System

Schedule of Debt Service Requirements
For the Year Ended August 31, 2025

Description		2056-2057	Total Requirements
Revenue Financing System Bonds, Series 2016E			
Revenue Bonds	Principal	\$ -	\$ 61,675,000.00
	Interest		7,678,900.00
Tuition Revenue Bonds	Principal		9,165,000.00
	Interest		789,250.00
Revenue Financing System Bonds, Taxable Series 2017A			
Tuition Revenue Bonds	Principal		184,050,000.00
	Interest		25,236,795.02
Revenue Financing System Bonds, Taxable Series 2017B			
Tuition Revenue Bonds	Principal		182,800,000.00
	Interest		21,013,936.10
Revenue Financing System Bonds, Series 2017C			
Revenue Bonds	Principal		55,225,000.00
	Interest		19,506,075.12
Tuition Revenue Bonds	Principal		12,985,000.00
	Interest		1,283,000.00
Revenue Financing System Bonds, Taxable Series 2017D			
Revenue Bonds	Principal		127,345,000.00
	Interest		55,080,648.76
Revenue Financing System Bonds, Series 2017E			
Revenue Bonds	Principal	5,520,000.00	275,415,000.00
	Interest	333,400.00	99,592,750.00
Revenue Financing System Bonds, Taxable Series 2019A			
Revenue Bonds	Principal		170,570,000.00
	Interest		66,380,681.18
Revenue Financing System Bonds, Taxable Series 2019B			
Revenue Bonds	Principal		381,960,000.00
	Interest		143,611,600.80
Revenue Financing System Bonds, Taxable Series 2020A			
Revenue Bonds	Principal		132,520,000.00
	Interest		38,889,941.70
Revenue Financing System Bonds, Series 2021A			
Revenue Bonds	Principal		169,900,000.00
	Interest		60,286,582.52
Revenue Financing System Bonds, Taxable Series 2021B			
Revenue Bonds	Principal		194,500,000.00
	Interest		57,211,403.30
Revenue Financing System Bonds, Series 2022			
Revenue Bonds	Principal		187,340,000.00
	Interest		103,636,707.50
Revenue Financing System Bonds, Series 2024A			
Revenue Bonds	Principal		79,049,405.00
	Interest		52,587,453.16
Tuition Revenue Bonds	Principal		319,010,595.00
	Interest		146,324,978.12
Total		5,853,400.00	6,589,188,169.46
Less Interest		(333,400.00)	(1,891,918,169.46)
Total Principal		\$ 5,520,000.00	\$ 4,697,270,000.00
			(Schedule 2B)

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Schedule 2D

The Texas A&M University System

Schedule of Analysis of Funds Available for Debt Service

For the Year Ended August 31, 2025

Description	Pledged Revenues	Operating Expenses From Pledged Revenues	Debt Service	
			Principal	Interest
Permanent University Fund Bonds	\$ 718,352,317.66	\$ 424,838,355.23	\$ 64,440,000.00	\$ 55,695,406.76
Revenue Financing System Bonds	3,690,554,414.80	2,182,618,513.12	237,375,000.00	127,470,845.09
				[a]
	<u>\$ 4,408,906,732.46</u>	<u>\$ 2,607,456,868.35</u>	<u>\$ 301,815,000.00</u>	<u>\$ 183,166,251.85</u>
			(Schedule 2B)	
[a] Debt Service-Interest Expense (Exhibit IV)		\$ 209,910,800.59		
Less:				
Interest on Permanent University Fund Commercial Paper	\$ 3,213,863.47			
Interest on Revenue Financing System Commercial Paper/Not	9,400,581.22			
Interest on Notes from Direct Borrowings	1,750,158.28			
Interest on Right-to-Use Asset Leases	5,302,035.47			
Interest on Defeased Bonds	7,753,272.34			
Interest Accrual	(811,194.09)			
Other Interest Expense (non-bonds)	135,832.05	(26,744,548.74)		
Subtotal				
Total, Debt Service-Interest		<u>\$ 183,166,251.85</u>		
				[a]

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Schedule 2E
The Texas A&M University System
Schedule of Defeased Bonds Outstanding
For the Year Ended August 31, 2025

Description of Issues	Calendar Year Refunded	Par Value Outstanding September 1, 2024	Newly Defeased	Principal Paid	Par Value Outstanding August 31, 2025
The Texas A&M University System					
Permanent University Fund Bonds,					
Series 2009A	2025	\$ -	\$ 116,245,000.00	\$ 116,245,000.00	\$ -
Series 2009B	2025	-	42,480,000.00	42,480,000.00	-
Seriesl 2015A	2025	-	117,430,000.00	117,430,000.00	-
Total		<u>\$ -</u>	<u>\$ 276,155,000.00</u>	<u>\$ 276,155,000.00</u>	<u>\$ -</u>

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Schedule 2F

The Texas A&M University System

Schedule of Early Extinguishment and Refunding

For the Year Ended August 31, 2025

Description	Category	Amount Extinguished or Refunded	Refunding Issue Par Value	Cash Flow Increase (Decrease)	Economic Gain/ (Loss)
Revenue Bonds - Self Supporting					
Permanent University Fund Bonds, Series 2009A Revenue Bonds	Advance Refunding	\$ 116,245,000.00	\$ 109,270,000.00	\$ 11,630,083.33	\$ 9,947,472.69
Permanent University Fund Bonds, Series 2009B Revenue Bonds	Advance Refunding	42,480,000.00	39,910,000.00	4,029,520.84	3,445,589.36
Permanent University Fund Bonds, Series 2015A Revenue Bonds	Advance Refunding	<u>117,430,000.00</u>	<u>109,375,000.00</u>	<u>8,100,114.77</u>	<u>6,761,970.63</u>
Total, Early Extinguishment and Refunding		<u>\$ 276,155,000.00</u>	<u>\$ 258,555,000.00</u>	<u>\$ 23,759,718.94</u>	<u>\$ 20,155,032.68</u>

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Schedule Three
The Texas A&M University System
Combined Schedule of Proprietary Cash & Cash Equivalents
For the Year Ended August 31, 2025

		Current Year
Proprietary Cash & Cash Equivalents		
Unrestricted		
Cash on Hand		\$603,199.00
Cash In Bank		5,197,919.86
Cash In State Treasury		1,439,710,832.66
Reimbursements Due From State Treasury		44,922,451.32
Cash Equivalents		742,127,117.16
Total Unrestricted Cash & Cash Equivalents (Exhibit III)		\$2,232,561,520.00
Restricted		
Cash on Hand		\$254,160.00
Cash in Bank		3,933,527.43
Cash Equivalents		187,217,125.35
Total Restricted Cash & Cash Equivalents (Exhibit III)		\$191,404,812.78
Total Proprietary Cash & Cash Equivalents (Exhibit V)		\$2,423,966,332.78

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Schedule Three-F
The Texas A&M University System
Combined Schedule of Fiduciary Cash & Cash Equivalents
For the Year Ended August 31, 2025

	Current Year
Fiduciary Cash & Cash Equivalents	
Cash In Bank	\$2,513.64
Cash Equivalents	944,671.95
Total Unrestricted Cash & Cash Equivalents (Exhibit VI)	\$947,185.59
Restricted Cash & Cash Equivalents	
Cash On Hand	\$10,000.00
Cash In Bank	345,514.03
Cash Equivalents	48,002,061.37
Total Restricted Cash & Cash Equivalents (Exhibit VI)	\$48,357,575.40
Total Fiduciary Cash & Cash Equivalents	\$49,304,760.99