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## Corporate Compliance and Financial Profile of PSA CORPORATION LIMITED (199706229Z)

Date: 11 Jun 2026

|                           |   |                                                         |
|---------------------------|---|---------------------------------------------------------|
| Name of Company           | : | PSA CORPORATION LIMITED                                 |
| Former Name if any        | : |                                                         |
| Date of Change of Name    | : |                                                         |
| UEN                       | : | 199706229Z                                              |
| Incorporation Date        | : | 29 SEP 1997                                             |
| Company Type              | : | PUBLIC COMPANY LIMITED BY SHARES                        |
| Status of Company         | : | LIVE COMPANY                                            |
| Status Date               | : | 29 SEP 1997                                             |
| Registered Office Address | : | 1 HARBOUR DRIVE, #03-00, PSA HORIZONS, SINGAPORE 117352 |
| Date of Address           | : | 06 JUL 2020                                             |
| Date of Last AGM          | : | 30 APR 2026                                             |
| Date of Last AR           | : | 04 JUN 2026                                             |
| FYE As At Date of Last AR | : | 31 DEC 2025                                             |

### Business Activities

|                    |   |                                                                                      |
|--------------------|---|--------------------------------------------------------------------------------------|
| Primary Activity   | : | PORT OPERATORS (52223)                                                               |
| Secondary Activity | : | HOLDING COMPANIES OF FIRMS ENGAGED IN NON-FINANCIAL AND INSURANCE ACTIVITIES (64202) |

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## Corporate Compliance and Financial Profile of PSA CORPORATION LIMITED (199706229Z)

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### Issued Share Capital

| Amount      | Number of Shares <sup>1</sup> | Currency         | Share Type |
|-------------|-------------------------------|------------------|------------|
| 500,000,001 | 500,000,001                   | SINGAPORE DOLLAR | ORDINARY   |

<sup>1</sup> Number of Shares includes number of Treasury Shares

### Paid-Up Capital

| Amount      | Number of Shares | Currency         | Share Type |
|-------------|------------------|------------------|------------|
| 500,000,001 | 500,000,001      | SINGAPORE DOLLAR | ORDINARY   |

### Company has the following Ordinary Shares held as Treasury Shares

| Number of Shares | Currency |
|------------------|----------|
|------------------|----------|

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## Corporate Compliance and Financial Profile of PSA CORPORATION LIMITED (199706229Z)

Date: 11 Jun 2026

### Financial Information

| Financial Period                                                                | 01 JAN 2025 TO<br>31 DEC 2025           | 01 JAN 2024 TO<br>31 DEC 2024           | 01 JAN 2023 TO<br>31 DEC 2023           |
|---------------------------------------------------------------------------------|-----------------------------------------|-----------------------------------------|-----------------------------------------|
| Extracted From: #                                                               | XBRL FS FOR PERIOD<br>ENDED 31 DEC 2025 | XBRL FS FOR PERIOD<br>ENDED 31 DEC 2025 | XBRL FS FOR PERIOD<br>ENDED 31 DEC 2024 |
| Are there any changes to figures reported by Company compared to prior year FS? | NO                                      | NO                                      | NO                                      |
| Company/Group Account                                                           | GROUP                                   | GROUP                                   | GROUP                                   |
| Currency                                                                        | SGD                                     | SGD                                     | SGD                                     |

### Balance Sheet

|                                      |                  |                  |                  |
|--------------------------------------|------------------|------------------|------------------|
| Total Assets                         | 8,900,655,000.00 | 8,155,030,000.00 | 7,165,468,000.00 |
| Total Current Assets                 | 1,678,199,000.00 | 1,464,076,000.00 | 1,077,065,000.00 |
| Total Liabilities                    | 4,940,824,000.00 | 4,113,415,000.00 | 3,252,795,000.00 |
| Total Current Liabilities            | 1,810,129,000.00 | 1,251,161,000.00 | 1,486,733,000.00 |
| Retained Earnings (Accumulated Loss) | 2,563,180,000.00 | 2,652,641,000.00 | 2,756,225,000.00 |

### Profit and Loss

|                                                    |                  |                  |                  |
|----------------------------------------------------|------------------|------------------|------------------|
| Revenue                                            | 3,383,667,000.00 | 3,067,081,000.00 | 2,994,206,000.00 |
| Profit(Loss) before tax from continuing operations | 1,167,036,000.00 | 1,031,745,000.00 | 1,078,641,000.00 |

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## Corporate Compliance and Financial Profile of PSA CORPORATION LIMITED (199706229Z)

Date: 11 Jun 2026

|                                                     |                  |                  |                  |
|-----------------------------------------------------|------------------|------------------|------------------|
| Profit(Loss) after tax from continuing operations   | 965,426,000.00   | 912,545,000.00   | 916,717,000.00   |
| Profit(Loss) after tax from discontinued operations | *                | *                | *                |
| EBIT                                                | 1,235,755,000.00 | 1,092,848,000.00 | 1,138,942,000.00 |

### Cashflow Statement

|                                                  |                  |                   |                  |
|--------------------------------------------------|------------------|-------------------|------------------|
| Net cashflow from (used in) operating activities | 1,610,754,000.00 | 1,471,004,000.00  | 1,330,032,000.00 |
| Net cashflow from (used in) investing activities | -864,482,000.00  | -1,069,885,000.00 | -905,086,000.00  |
| Net cashflow from (used in) financing activities | -718,996,000.00  | -53,130,000.00    | -533,827,000.00  |

### Financial Ratios

|                                     |       |       |       |
|-------------------------------------|-------|-------|-------|
| Current Ratio (Times)               | 0.93  | 1.17  | 0.72  |
| Operating Profit Margin (%)         | 36.52 | 35.63 | 38.04 |
| Net Profit Margin (%)               | 28.53 | 29.75 | 30.62 |
| Return on Assets (%)                | 13.88 | 13.40 | 15.89 |
| Return on Equity (%)                | 24.38 | 22.58 | 23.43 |
| Total Liabilities to Equity (Times) | 1.25  | 1.02  | 0.83  |
| Total Asset Turnover (Times)        | 0.38  | 0.38  | 0.42  |
| Interest Cover Ratio (Times)        | 17.98 | 17.89 | 18.89 |

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## Corporate Compliance and Financial Profile of PSA CORPORATION LIMITED (199706229Z)

Date: 11 Jun 2026

### Non-Financial Information

| Extracted From: #                                                                                                         | XBRL FS FOR PERIOD<br>ENDED 31 DEC 2025 | XBRL FS FOR PERIOD<br>ENDED 31 DEC 2024 | XBRL FS FOR PERIOD<br>ENDED 31 DEC 2023 |
|---------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-----------------------------------------|-----------------------------------------|
| Audit Opinion in Auditors' Report:                                                                                        | UNQUALIFIED OPINION                     | UNQUALIFIED OPINION                     | UNQUALIFIED OPINION                     |
| Reasons for the modified Audit Opinion:                                                                                   | *                                       | *                                       | *                                       |
| Whether there is any material uncertainty relating to going concern, reported in Auditors' Report:                        | NO                                      | NO                                      | NO                                      |
| Audit Firm:                                                                                                               | KPMG LLP                                | KPMG LLP                                | KPMG LLP                                |
| In the Statement by Directors, are the Directors of the opinion that the FS are drawn up to exhibit a true and fair view? | YES                                     | YES                                     | YES                                     |

### Notes

- \* : Information is not available. Non-availability may be due to any of the following reasons:
- Non-filing of XBRL FS (e.g. filing of PDF FS only or FS not required to be filed with ACRA); or
  - Assets and liabilities presented in order of liquidity, instead of current/non-current classification; or
  - Exempted from audit requirements; or
  - Company falling within the qualification criteria to file a reduced set of elements in XBRL; or
  - Invalid computation results (e.g. denominator = zero)

# : Financial and Non-Financial information may be extracted from different years of XBRL FS

For detailed definition of the audit opinion, financial ratio formulae and explanation, visit:

<https://www.acra.gov.sg/how-to-guides/buying-information/corporate-compliance-and-financial-profile>

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## Corporate Compliance and Financial Profile of PSA CORPORATION LIMITED (199706229Z)

Date: 11 Jun 2026

### Audit Firm(s)

#### Name

KPMG LLP

### Charge(s)

| Charge Number | Date Registered | Currency | Amount Secured | Chargee(s) |
|---------------|-----------------|----------|----------------|------------|
|---------------|-----------------|----------|----------------|------------|

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## Corporate Compliance and Financial Profile of PSA CORPORATION LIMITED (199706229Z)

Date: 11 Jun 2026

| Officer(s)                                                       |                       |                             |           |                     |
|------------------------------------------------------------------|-----------------------|-----------------------------|-----------|---------------------|
| Name                                                             | Identification Number | Nationality/<br>Citizenship | Position  | Date of Appointment |
| Address                                                          |                       |                             |           |                     |
| ADELINE TEH KEAT BEE                                             | S7171535C             | MALAYSIAN                   | SECRETARY | 01 AUG 2025         |
| 1 HARBOUR DRIVE, #03-00, PSA HORIZONS, SINGAPORE 117352          |                       |                             |           |                     |
| ONG KIM PONG                                                     | S1747778A             | SINGAPORE CITIZEN           | DIRECTOR  | 01 MAR 2024         |
| 1 HARBOUR DRIVE, #03-00, PSA HORIZONS, SINGAPORE 117352          |                       |                             |           |                     |
| LEE GHIM HA JILL                                                 | S1618050E             | SINGAPORE CITIZEN           | DIRECTOR  | 16 NOV 2022         |
| 501 ORCHARD ROAD, #11-01, WHEELLOCK PLACE, SINGAPORE 238880      |                       |                             |           |                     |
| JESSIE YEO HONG CHENG                                            | S1668594A             | SINGAPORE CITIZEN           | DIRECTOR  | 01 MAY 2019         |
| 52 CHOA CHU KANG NORTH 7, #16-21, REGENT GROVE, SINGAPORE 689528 |                       |                             |           |                     |
| PETER ROBERT VOSER                                               | X0L48L64              | SWISS                       | DIRECTOR  | 01 APR 2019         |
| AUSSICHTSTRASSE 23, 8704 HERRLIBERG, SWITZERLAND                 |                       |                             |           |                     |

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## Corporate Compliance and Financial Profile of PSA CORPORATION LIMITED (199706229Z)

Date: 11 Jun 2026

| Shareholder(s)                                             |                       |                                                            |                           |                 |
|------------------------------------------------------------|-----------------------|------------------------------------------------------------|---------------------------|-----------------|
| Name                                                       | Identification Number | Nationality <sup>2</sup> /<br>Place of origin <sup>3</sup> | Number of Shares          | Address Changed |
| Address                                                    |                       |                                                            | Currency                  |                 |
| PSA INTERNATIONAL PTE LTD                                  | 197200399R            | SINGAPORE                                                  | 500,000,001<br>(ORDINARY) | 06 JUL 2020     |
| 1 HARBOUR DRIVE, #03-00, PSA<br>HORIZONS, SINGAPORE 117352 |                       |                                                            | SINGAPORE<br>DOLLAR       |                 |

<sup>2</sup>Includes nationality and citizenship

<sup>3</sup>Includes place of incorporation, place of origin and place of registration

### Abbreviation

|     |                                           |
|-----|-------------------------------------------|
| UL  | : Local Entity not registered with ACRA   |
| UF  | : Foreign Entity not registered with ACRA |
| AR  | : Annual Return                           |
| AGM | : Annual General Meeting                  |
| FS  | : Financial Statements                    |
| FYE | : Financial Year End                      |

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## **Corporate Compliance and Financial Profile of PSA CORPORATION LIMITED (199706229Z)**

Date: 11 Jun 2026

### **Notes**

- 1 All the information provided above are extracted from lodgements filed with ACRA and/or from other government sources.



TAN YONG TAT  
ASST REGISTRAR OF COMPANIES & BUSINESS NAMES  
ACCOUNTING AND CORPORATE REGULATORY AUTHORITY  
SINGAPORE

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DATE : 11 JUN 2026

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