

**GROUP STRATEGIC REPORT,
REPORT OF THE DIRECTORS AND
CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021
FOR
SURELOCK MCGILL LIMITED**

**CONTENTS OF THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

	Page
Company Information	1
Group Strategic Report	2
Report of the Directors	3
Report of the Independent Auditors	5
Consolidated Statement of Comprehensive Income	9
Consolidated Balance Sheet	10
Company Balance Sheet	11
Consolidated Statement of Changes in Equity	12
Company Statement of Changes in Equity	13
Consolidated Cash Flow Statement	14
Notes to the Consolidated Cash Flow Statement	15
Notes to the Consolidated Financial Statements	17

SURELOCK MCGILL LIMITED

**COMPANY INFORMATION
FOR THE YEAR ENDED 31 MARCH 2021**

DIRECTORS:

J McGill
D W Dunbar-Jones
A Bambrook
D R Milne
M Popov
C Y Hough
A R Swan
S J McGill

SECRETARY:

A Bambrook

REGISTERED OFFICE:

26 The Business Centre
Molly Millars Lane
Wokingham
Berkshire
RG41 2QY

REGISTERED NUMBER:

00684463 (England and Wales)

AUDITORS:

Haines Watts
Chartered Accountants and Statutory Auditors
Advantage
87 Castle Street
Reading
Berkshire
RG1 7SN

**GROUP STRATEGIC REPORT
FOR THE YEAR ENDED 31 MARCH 2021**

The directors present their strategic report of the Company and the Group for the year ended 31 March 2021.

REVIEW OF BUSINESS

Demand for the Group's products, in all territories and markets, has increased in the year, as customers seek to ensure that they remain secure against terrorism and other threats. The Group is particularly pleased with the performance of the US and door divisions who have found trading conditions to be challenging in recent years.

Despite the global pandemic, Group turnover only decreased 1% in the year, and margin decreased slightly to 50%.

As a result of the excellent performance in the year, reserves have increased from £4.7m to £5.2m.

The Group recognises that the next trading year may give some challenges as the impact of COVID-19 becomes known, but the board are confident that they have put all necessary plans in to place to ensure that the impact is minimised.

PRINCIPAL RISKS AND UNCERTAINTIES

The Group employs a strict policy of controls encompassing specific controls to address financial risks. Such risks included interest rate risk on borrowings and exchange rate risk on foreign currency transactions, in addition to risks associated with day to day trading such as credit, liquidity and cash flow.

The board reviews such risks on a regular basis and takes action in accordance with its policy to ensure that such risks are mitigated.

FINANCIAL KEY PERFORMANCE INDICATORS

The Group's focus is on maintaining gross margin, since this key performance indicator underpins its overall success.

ON BEHALF OF THE BOARD:

A Bambrook - Director

16 December 2021

**REPORT OF THE DIRECTORS
FOR THE YEAR ENDED 31 MARCH 2021**

The directors present their report with the financial statement of the Company and the Group for the year ended 31 March 2020.

PRINCIPAL ACTIVITY

The principal activity of the Group in the year under review was that of the manufacture and maintenance of locks, door locking systems and security doors.

DIVIDENDS

The total distribution of dividends for the year ended 31 March 2021 totalled £362,262.

RESEARCH AND DEVELOPMENT

The Group continually carries out research and development to ensure that it complies with the latest standards applying to the market in which it operates, and to ensure that products remain the market leader in terms of both quality and the application of innovation.

FUTURE DEVELOPMENTS

There are no particular matters that the directors feel will significantly alter the ongoing development of the Group in the short and medium term.

EVENTS SINCE THE END OF THE YEAR

Information relating to events since the end of the year is given in the notes to the financial statements.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2020 to the date of this report.

J McGill
D W Dunbar-Jones
A Bambrook
D R Milne
M Popov
C Y Hough
A R Swan

Other changes in directors holding office are as follows:

S J McGill - appointed 20 June 2020

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Group Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

**REPORT OF THE DIRECTORS
FOR THE YEAR ENDED 31 MARCH 2021**

STATEMENT OF DIRECTORS' RESPONSIBILITIES - continued

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

AUDITORS

The auditors, Haines Watts, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

A Bambrook - Director

16 December 2021

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF SURELOCK MCGILL LIMITED

Opinion

We have audited the financial statements of Surelock McGill Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 March 2021 which comprise the Consolidated Statement of Comprehensive Income, Consolidated Balance Sheet, Company Balance Sheet, Consolidated Statement of Changes in Equity, Company Statement of Changes in Equity, Consolidated Cash Flow Statement and Notes to the Consolidated Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company affairs as at 31 March 2021 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and the parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

However, not all future events or conditions can be predicted. The COVID-19 viral pandemic is one of the most significant economic events for the UK with unprecedented levels of uncertainty of outcomes. It is therefore difficult to evaluate all of the potential implications on the company's trade, customers, suppliers and wider economy. The Directors' view on the impact of COVID-19 is disclosed within note 2 - accounting policies.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF SURELOCK MCGILL LIMITED

Other information

The directors are responsible for the other information. The other information comprises the information in the Group Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on pages three and four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF SURELOCK MCGILL LIMITED

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained an understanding of the legal and regulatory framework applicable to the Company and the industry in which it operates. We determined that the following laws and regulations were most significant: FRS102 - the Financial Reporting Standard applicable in the UK & The Republic of Ireland, the Companies Act 2006 and relevant tax compliance regulations in the UK.

We obtained an understanding of how the Company is complying with those legal and regulatory frameworks by making enquiries of management.

We assessed the susceptibility of the company's financial statements to material misstatement, including how fraud might occur, by meeting with management to understand where management considered there was susceptibility to fraud. Audit procedures performed by the audit team included:

- Challenging assumptions and judgements made by management in its significant accounting estimates;
- Identifying and testing journal entries, with a focus on entries made with unusual accounting combinations;
- Confirming with management whether they have knowledge of any actual, suspected or illegal fraud;
- Evaluating whether there was evidence of bias by management that represents a risk of material misstatement due to fraud.

These procedures were designed to provide reasonable assurance that the financial statements were free from fraud or error.

Owing to the inherent limitations of an audit, there is an unavoidable risk that material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK). For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
SURELOCK MCGILL LIMITED**

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Ben Loveday FCCA (Senior Statutory Auditor)
for and on behalf of Haines Watts
Chartered Accountants and Statutory Auditors
Advantage
87 Castle Street
Reading
Berkshire
RG1 7SN

16 December 2021

**CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 MARCH 2021**

	Notes	2021 £	2020 £
TURNOVER	4	18,304,485	18,511,994
Cost of sales		<u>9,176,684</u>	<u>8,654,531</u>
GROSS PROFIT		9,127,801	9,857,463
Administrative expenses		<u>8,273,019</u>	<u>8,089,669</u>
		854,782	1,767,794
Other operating income		<u>388,466</u>	<u>258,420</u>
OPERATING PROFIT	6	1,243,248	2,026,214
Interest payable and similar expenses	8	<u>30,678</u>	<u>27,835</u>
PROFIT BEFORE TAXATION		1,212,570	1,998,379
Tax on profit	9	<u>289,543</u>	<u>103,786</u>
PROFIT FOR THE FINANCIAL YEAR		923,027	1,894,593
OTHER COMPREHENSIVE INCOME			
Forex reserve movement		(72,708)	(4,507)
Income tax relating to other comprehensive income		-	-
OTHER COMPREHENSIVE INCOME FOR THE YEAR, NET OF INCOME TAX		<u>(72,708)</u>	<u>(4,507)</u>
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		<u>850,319</u>	<u>1,890,086</u>
Profit attributable to: Owners of the parent		<u>923,027</u>	<u>1,894,593</u>
Total comprehensive income attributable to: Owners of the parent		<u>850,319</u>	<u>1,890,086</u>

The notes form part of these financial statements

CONSOLIDATED BALANCE SHEET
31 MARCH 2021

	Notes	2021		2020	
		£	£	£	£
FIXED ASSETS					
Intangible assets	12		46,667		-
Tangible assets	13		2,263,261		1,595,656
Investments	14		-		-
			<u>2,309,928</u>		<u>1,595,656</u>
CURRENT ASSETS					
Stocks	15	2,940,826		3,292,972	
Debtors	16	4,459,401		4,446,865	
Cash at bank and in hand		767,980		539,154	
		<u>8,168,207</u>		<u>8,278,991</u>	
CREDITORS					
Amounts falling due within one year	17	<u>4,069,055</u>		<u>4,565,051</u>	
NET CURRENT ASSETS			<u>4,099,152</u>		<u>3,713,940</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			<u>6,409,080</u>		<u>5,309,596</u>
CREDITORS					
Amounts falling due after more than one year	18		(856,009)		(365,407)
PROVISIONS FOR LIABILITIES	22		<u>(328,990)</u>		<u>(208,165)</u>
NET ASSETS			<u>5,224,081</u>		<u>4,736,024</u>
CAPITAL AND RESERVES					
Called up share capital	23		25,950		25,950
Capital redemption reserve	24		28,976		28,976
Foreign exchange reserve	24		(92,150)		(19,442)
Retained earnings	24		5,261,305		4,700,540
SHAREHOLDERS' FUNDS			<u>5,224,081</u>		<u>4,736,024</u>

The financial statements were approved and authorised for issue by the Board of Directors and authorised for issue on 16 December 2021 and were signed on its behalf by:

J McGill - Director

COMPANY BALANCE SHEET
31 MARCH 2021

	Notes	2021		2020	
		£	£	£	£
FIXED ASSETS					
Intangible assets	12		-		-
Tangible assets	13		1,169,142		901,222
Investments	14		1,111,942		940,599
			<u>2,281,084</u>		<u>1,841,821</u>
CURRENT ASSETS					
Stocks	15	1,155,227		1,149,618	
Debtors	16	2,964,264		3,562,892	
Cash at bank		229,335		71,910	
		<u>4,348,826</u>		<u>4,784,420</u>	
CREDITORS					
Amounts falling due within one year	17	2,502,591		3,230,582	
NET CURRENT ASSETS			<u>1,846,235</u>		<u>1,553,838</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			<u>4,127,319</u>		<u>3,395,659</u>
CREDITORS					
Amounts falling due after more than one year	18		(842,022)		(278,162)
PROVISIONS FOR LIABILITIES	22		<u>(179,633)</u>		<u>(124,923)</u>
NET ASSETS			<u>3,105,664</u>		<u>2,992,574</u>
CAPITAL AND RESERVES					
Called up share capital	23		25,950		25,950
Capital redemption reserve	24		28,976		28,976
Retained earnings	24		3,050,738		2,937,648
SHAREHOLDERS' FUNDS			<u>3,105,664</u>		<u>2,992,574</u>
Company's profit for the financial year			<u>475,352</u>		<u>1,290,226</u>

The financial statements were approved and authorised for issue by the Board of Directors and authorised for issue on 16 December 2021 and were signed on its behalf by:

J McGill - Director

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 MARCH 2021**

	Called up share capital £	Retained earnings £	Capital redemption reserve £	Foreign exchange reserve £	Total equity £
Balance at 1 April 2019	25,950	3,147,449	28,976	(14,935)	3,187,440
Changes in equity					
Dividends	-	(341,502)	-	-	(341,502)
Total comprehensive income	-	1,894,593	-	(4,507)	1,890,086
Balance at 31 March 2020	25,950	4,700,540	28,976	(19,442)	4,736,024
Changes in equity					
Dividends	-	(362,262)	-	-	(362,262)
Total comprehensive income	-	923,027	-	(72,708)	850,319
Balance at 31 March 2021	25,950	5,261,305	28,976	(92,150)	5,224,081

COMPANY STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 MARCH 2021

	Called up share capital £	Retained earnings £	Capital redemption reserve £	Total equity £
Balance at 1 April 2019	25,950	1,988,924	28,976	2,043,850
Changes in equity				
Dividends	-	(341,502)	-	(341,502)
Total comprehensive income	-	1,290,226	-	1,290,226
Balance at 31 March 2020	<u>25,950</u>	<u>2,937,648</u>	<u>28,976</u>	<u>2,992,574</u>
Changes in equity				
Dividends	-	(362,262)	-	(362,262)
Total comprehensive income	-	475,352	-	475,352
Balance at 31 March 2021	<u>25,950</u>	<u>3,050,738</u>	<u>28,976</u>	<u>3,105,664</u>

The notes form part of these financial statements

**CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2021**

	Notes	2021 £	2020 £
Cash flows from operating activities			
Cash generated from operations	1	2,296,528	1,179,659
Interest paid		(6,576)	(8,352)
Interest element of hire purchase payments paid		(24,102)	(19,483)
Tax paid		(68,405)	(155,682)
Net cash from operating activities		<u>2,197,445</u>	<u>996,142</u>
Cash flows from investing activities			
Purchase of intangible fixed assets		(50,000)	-
Purchase of tangible fixed assets		(1,067,924)	(715,250)
Sale of tangible fixed assets		17,837	27,000
Net cash from investing activities		<u>(1,100,087)</u>	<u>(688,250)</u>
Cash flows from financing activities			
Loan repayments in year		427,656	-
Repayment of/new finance leases		-	(47,966)
Capital repayments in year		330,941	263,405
Equity dividends paid		(362,262)	(341,502)
Net cash from financing activities		<u>396,335</u>	<u>(126,063)</u>
Increase in cash and cash equivalents		1,493,693	181,829
Cash and cash equivalents at beginning of year	2	(938,216)	(1,118,856)
Effect of foreign exchange rate changes		(72,708)	(1,189)
Cash and cash equivalents at end of year	2	<u>482,769</u>	<u>(938,216)</u>

The notes form part of these financial statements

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2021

1. RECONCILIATION OF PROFIT FOR THE FINANCIAL YEAR TO CASH GENERATED FROM OPERATIONS

	2021	2020
	£	£
Profit for the financial year	923,027	1,894,593
Depreciation charges	386,249	329,746
Profit on disposal of fixed assets	(2,426)	(27,000)
Forex reserve movement	1,992	(4,508)
Government grants	1,462	-
Finance costs	30,678	27,835
Taxation	<u>289,543</u>	<u>103,786</u>
	<u>1,630,525</u>	<u>2,324,452</u>
Decrease/(increase) in stocks	352,146	(869,981)
Increase in trade and other debtors	(53,247)	(751,005)
Increase in trade and other creditors	<u>367,104</u>	<u>476,193</u>
Cash generated from operations	<u><u>2,296,528</u></u>	<u><u>1,179,659</u></u>

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 March 2021

	31/3/21	1/4/20
	£	£
Cash and cash equivalents	767,980	539,154
Bank overdrafts	<u>(285,211)</u>	<u>(1,477,370)</u>
	<u><u>482,769</u></u>	<u><u>(938,216)</u></u>

Year ended 31 March 2020

	31/3/20	1/4/19
	£	£
Cash and cash equivalents	539,154	543,846
Bank overdrafts	<u>(1,477,370)</u>	<u>(1,662,702)</u>
	<u><u>(938,216)</u></u>	<u><u>(1,118,856)</u></u>

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2021

3. ANALYSIS OF CHANGES IN NET DEBT

	At 1/4/20 £	Cash flow £	At 31/3/21 £
Net cash			
Cash at bank and in hand	539,154	228,826	767,980
Bank overdrafts	<u>(1,477,370)</u>	<u>1,192,159</u>	<u>(285,211)</u>
	<u>(938,216)</u>	<u>1,420,985</u>	<u>482,769</u>
Debt			
Finance leases	(521,907)	(330,941)	(852,848)
Debts falling due within 1 year	(35,306)	(75,805)	(111,111)
Debts falling due after 1 year	-	<u>(351,851)</u>	<u>(351,851)</u>
	<u>(557,213)</u>	<u>(758,597)</u>	<u>(1,315,810)</u>
Total	<u>(1,495,429)</u>	<u>662,388</u>	<u>(833,041)</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

1. STATUTORY INFORMATION

Surelock McGill Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the General Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgement in applying the Group's accounting policies.

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own statement of comprehensive income in these financial statements.

These financial statements represent the results of the Company and its subsidiaries, from the manufacture and maintenance of locks, door locking systems and security doors.

Going Concern

The financial statements have been prepared on a going concern basis. The Directors have reviewed and considered relevant information, including the annual budget and future cash flows in making their assessment. In particular, in response to the COVID-19 pandemic, the Directors have tested their cash flow analysis to take into account the impact on their business of possible scenarios brought on by the impact of COVID-19, alongside the measures that they can take to mitigate the impact. Based on these assessments, given the measures that could be undertaken to mitigate the current adverse conditions, and the current resources available, the Directors have concluded that they can continue to adopt the going concern basis in preparing the annual report and accounts.

Basis of consolidation

The consolidated financial statements present the results of the Company and its own subsidiaries ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the balance sheet, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the consolidated statement of comprehensive income from the date on which control is obtained. They are deconsolidated from the date control ceases.

In accordance with the transitional exemption available in FRS 102, the group has chosen not to retrospectively apply the standard to business combinations that occurred before the date of transition to FRS 102, being 01 April 2014.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

2. ACCOUNTING POLICIES - continued

Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- the Group has transferred the significant risks and rewards of ownership to the buyer;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Group will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the Group will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

Goodwill

Goodwill represents the difference between the amounts paid on the cost of a business combination and the acquirers interest in the fair value of the Group's share of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, Goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the consolidated statement of comprehensive income over its useful economic life.

The estimated useful lives range as follows:

Goodwill - 5 years

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

2. ACCOUNTING POLICIES - continued

Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

The estimated useful lives range as follows:

- Property improvements - shorter of 25 years and the life of the lease
- Plant & machinery - 3 to 10 years
- Motor vehicles - 5 years
- Fixtures & fittings - 4 to 5 years

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the consolidated statement of comprehensive income.

Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

Stocks and work in progress

Stocks and work in progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the consolidated statement of cash flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Group's cash management.

Financial instruments

The Group only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021**

2. ACCOUNTING POLICIES - continued

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in the case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the consolidated statement of comprehensive income.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Group would receive for the asset if it were to be sold at the balance sheet date.

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Finance costs

Finance costs are charged to the consolidated statement of comprehensive income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

Operating leases

Rentals paid under operating leases are charged to the consolidated statement of comprehensive income on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

2. **ACCOUNTING POLICIES - continued**

Leased assets

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the consolidated statement of comprehensive income so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

Pensions

Defined contribution pension plan

The Group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payment obligations.

The contributions are recognised as an expense in the consolidated statement of comprehensive income when they fall due. Amounts not paid are shown in accruals as a liability in the balance sheet. The assets of the plan are held separately from the Group in independently administered funds.

Interest income

Interest income is recognised in the consolidated statement of comprehensive income using the effective interest method.

Borrowing costs

All borrowing costs are recognised in the consolidated statement of comprehensive income in the year in which they are incurred.

Provisions for liabilities

Provisions are made where an event has taken place that gives the Group a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the consolidated statement of comprehensive income in the year that the Group becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the balance sheet.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

2. **ACCOUNTING POLICIES - continued**

Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the consolidated statement of comprehensive income, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company and the Group operate and generate income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits;
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met; and
- Where they relate to timing differences in respect of interests in subsidiaries, associates branches and joint ventures and the Group can control the reversal of the timing differences and such reversal is not considered probable in the foreseeable future.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Research and development

Expenditure on research and development is written off in the year in which it is incurred.

Foreign currency translation

Functional and presentation currency

The Group's functional and presentational currency is GBP.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Nonmonetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated statement of comprehensive income except when deferred in other comprehensive income as qualifying cash flow hedges.

On consolidation, the results of overseas operations are translated into Sterling at rates approximating to those ruling when the transactions took place. All assets and liabilities of overseas operations are translated at the rate ruling at the reporting date. Exchange differences arising on translating the opening net assets at opening rate and the results of overseas operations at actual rate are recognised in other comprehensive income.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021**3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY**

Preparation of the financial statements can require management to make significant judgements and estimates. The items in the financial statements where these judgements and estimates have been made include the useful economic life of tangible fixed assets, together with overhead absorption rates and labour hours in the context of valuing inventory. Other less significant areas include the assessment of any provision for obsolete stock and doubtful debts, together with certain accruals.

4. TURNOVER

The turnover and profit before taxation are attributable to the one principal activity of the group.

An analysis of turnover by geographical market is given below:

	2021 £	2020 £
United Kingdom	16,838,813	16,859,905
Rest of the world	1,465,672	1,652,089
	<u>18,304,485</u>	<u>18,511,994</u>

5. EMPLOYEES AND DIRECTORS

	2021 £	2020 £
Wages and salaries	6,599,786	5,471,870
Social security costs	578,382	523,717
Other pension costs	176,178	178,168
	<u>7,354,346</u>	<u>6,173,755</u>

The average number of employees during the year was as follows:

	2021	2020
Management	31	28
Administration	65	55
Production	88	82
	<u>184</u>	<u>165</u>

	2021 £	2020 £
Directors' remuneration	650,585	509,678
Directors' pension contributions to money purchase schemes	18,040	30,299
	<u>668,625</u>	<u>540,977</u>

The number of directors to whom retirement benefits were accruing was as follows:

Money purchase schemes	<u>6</u>	<u>5</u>
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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

5. EMPLOYEES AND DIRECTORS - continued

Information regarding the highest paid director is as follows:

	2021	2020
	£	£
Emoluments etc	119,048	117,828
Pension contributions to money purchase schemes	<u>6,392</u>	<u>8,227</u>

6. OPERATING PROFIT

The operating profit is stated after charging/(crediting):

	2021	2020
	£	£
Hire of plant and machinery	52,739	60,586
Other operating leases	475,767	507,259
Depreciation - owned assets	213,843	200,976
Depreciation - assets on hire purchase contracts	169,074	128,769
Profit on disposal of fixed assets	(2,426)	(27,000)
Goodwill amortisation	3,333	-
Foreign exchange differences	<u>(9,787)</u>	<u>13,550</u>

7. AUDITORS' REMUNERATION

	2021	2020
	£	£
Fees payable to the company's auditors for the audit of the company's financial statements	<u>21,000</u>	<u>18,000</u>

8. INTEREST PAYABLE AND SIMILAR EXPENSES

	2021	2020
	£	£
Bank interest	15	2,273
Interest on overdue tax	701	-
Loan	5,860	6,079
Hire purchase	<u>24,102</u>	<u>19,483</u>
	<u>30,678</u>	<u>27,835</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

9. TAXATION

Analysis of the tax charge

The tax charge on the profit for the year was as follows:

	2021 £	2020 £
Current tax:		
UK corporation tax	149,722	140,314
Adjustment in respect of prior year	<u>19,642</u>	<u>(145,425)</u>
Total current tax	<u>169,364</u>	<u>(5,111)</u>
Deferred tax	<u>120,179</u>	<u>108,897</u>
Tax on profit	<u>289,543</u>	<u>103,786</u>

Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

	2021 £	2020 £
Profit before tax	<u>1,214,032</u>	<u>1,998,379</u>
Profit multiplied by the standard rate of corporation tax in the UK of 19 % (2020 - 19 %)	230,666	379,692
Effects of:		
Expenses not deductible for tax purposes	5,335	17,704
Capital allowances in excess of depreciation	(35,932)	(92,712)
Utilisation of tax losses	114,837	(4,010)
Adjustments to tax charge in respect of previous periods	19,642	(145,245)
Unrelieved loss on foreign subsidiaries	-	(43,186)
Deferred tax	-	108,897
Additional deduction for R&D expenditure	(42,850)	(113,579)
Other differences	7,525	(3,775)
Trade loss b/fwd	(9,680)	-
Total tax charge	<u>289,543</u>	<u>103,786</u>

** PROFIT BEFORE TAX FOR CURRENT YEAR ON CLIENT SCREEN OF
DOES NOT AGREE TO AMOUNT ON STATEMENT OF COMPREHENSIVE INCOME
OF

1,214,032

1,212,570

Tax effects relating to effects of other comprehensive income

	Gross £	2021 Tax £	Net £
Forex reserve movement	<u>(72,708)</u>	<u>-</u>	<u>(72,708)</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

9. TAXATION - continued

	Gross £	2020 Tax £	Net £
Forex reserve movement	<u>(4,507)</u>	<u>-</u>	<u>(4,507)</u>

10. INDIVIDUAL STATEMENT OF COMPREHENSIVE INCOME

As permitted by Section 408 of the Companies Act 2006, the Statement of Comprehensive Income of the parent company is not presented as part of these financial statements.

11. DIVIDENDS

	2021 £	2020 £
Ordinary shares of £1 each		
Final	<u>362,262</u>	<u>341,502</u>

12. INTANGIBLE FIXED ASSETS

Group

	Goodwill £
COST	
At 1 April 2020	404,907
Additions	50,000
At 31 March 2021	<u>454,907</u>
AMORTISATION	
At 1 April 2020	404,907
Amortisation for year	3,333
At 31 March 2021	<u>408,240</u>
NET BOOK VALUE	
At 31 March 2021	<u>46,667</u>
At 31 March 2020	<u>-</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

13. TANGIBLE FIXED ASSETS

Group

	Property improvements £	Plant and machinery £	Fixtures and fittings £
COST			
At 1 April 2020	981,610	3,786,257	1,155,190
Additions	98,162	649,564	105,159
Disposals	-	-	(55,716)
Exchange differences	(1,517)	(2,763)	(3,563)
At 31 March 2021	<u>1,078,255</u>	<u>4,433,058</u>	<u>1,201,070</u>
DEPRECIATION			
At 1 April 2020	680,584	2,721,818	1,073,288
Charge for year	57,726	223,087	41,590
Eliminated on disposal	-	-	(55,716)
Exchange differences	(3,210)	-	(3,168)
At 31 March 2021	<u>735,100</u>	<u>2,944,905</u>	<u>1,055,994</u>
NET BOOK VALUE			
At 31 March 2021	<u>343,155</u>	<u>1,488,153</u>	<u>145,076</u>
At 31 March 2020	<u>301,026</u>	<u>1,064,439</u>	<u>81,902</u>
	Motor vehicles £	Computer equipment £	Totals £
COST			
At 1 April 2020	353,290	135,939	6,412,286
Additions	196,414	18,625	1,067,924
Disposals	(159,980)	-	(215,696)
Exchange differences	-	(3,157)	(11,000)
At 31 March 2021	<u>389,724</u>	<u>151,407</u>	<u>7,253,514</u>
DEPRECIATION			
At 1 April 2020	232,586	108,354	4,816,630
Charge for year	51,131	9,383	382,917
Eliminated on disposal	(144,569)	-	(200,285)
Exchange differences	-	(2,631)	(9,009)
At 31 March 2021	<u>139,148</u>	<u>115,106</u>	<u>4,990,253</u>
NET BOOK VALUE			
At 31 March 2021	<u>250,576</u>	<u>36,301</u>	<u>2,263,261</u>
At 31 March 2020	<u>120,704</u>	<u>27,585</u>	<u>1,595,656</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

13. TANGIBLE FIXED ASSETS - continued

Group

Fixed assets, included in the above, which are held under hire purchase contracts are as follows:

	Property improvements £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
COST					
At 1 April 2020	18,463	1,030,382	32,554	189,396	1,270,795
Additions	-	337,218	-	151,653	488,871
Disposals	-	-	-	(31,037)	(31,037)
At 31 March 2021	<u>18,463</u>	<u>1,367,600</u>	<u>32,554</u>	<u>310,012</u>	<u>1,728,629</u>
DEPRECIATION					
At 1 April 2020	6,154	352,166	3,798	82,381	444,499
Charge for year	1,846	112,987	6,511	47,730	169,074
Eliminated on disposal	-	-	-	(15,626)	(15,626)
At 31 March 2021	<u>8,000</u>	<u>465,153</u>	<u>10,309</u>	<u>114,485</u>	<u>597,947</u>
NET BOOK VALUE					
At 31 March 2021	<u>10,463</u>	<u>902,447</u>	<u>22,245</u>	<u>195,527</u>	<u>1,130,682</u>
At 31 March 2020	<u>12,309</u>	<u>678,216</u>	<u>28,756</u>	<u>107,015</u>	<u>826,296</u>

Company

	Property improvements £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
COST					
At 1 April 2020	524,013	2,820,677	994,847	50,411	4,389,948
Additions	4,718	370,064	104,075	27,656	506,513
Disposals	-	-	-	(31,037)	(31,037)
At 31 March 2021	<u>528,731</u>	<u>3,190,741</u>	<u>1,098,922</u>	<u>47,030</u>	<u>4,865,424</u>
DEPRECIATION					
At 1 April 2020	449,681	2,065,875	925,141	48,029	3,488,726
Charge for year	21,072	159,451	37,684	4,975	223,182
Eliminated on disposal	-	-	-	(15,626)	(15,626)
At 31 March 2021	<u>470,753</u>	<u>2,225,326</u>	<u>962,825</u>	<u>37,378</u>	<u>3,696,282</u>
NET BOOK VALUE					
At 31 March 2021	<u>57,978</u>	<u>965,415</u>	<u>136,097</u>	<u>9,652</u>	<u>1,169,142</u>
At 31 March 2020	<u>74,332</u>	<u>754,802</u>	<u>69,706</u>	<u>2,382</u>	<u>901,222</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

13. TANGIBLE FIXED ASSETS - continued

Company

Fixed assets, included in the above, which are held under hire purchase contracts are as follows:

	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
COST				
At 1 April 2020	940,912	32,554	30,405	1,003,871
Additions	337,218	-	25,756	362,974
Disposals	-	-	(31,037)	(31,037)
At 31 March 2021	<u>1,278,130</u>	<u>32,554</u>	<u>25,124</u>	<u>1,335,808</u>
DEPRECIATION				
At 1 April 2020	322,225	3,798	28,023	354,046
Charge for year	104,040	6,511	4,870	115,421
Eliminated on disposal	-	-	(15,626)	(15,626)
At 31 March 2021	<u>426,265</u>	<u>10,309</u>	<u>17,267</u>	<u>453,841</u>
NET BOOK VALUE				
At 31 March 2021	<u>851,865</u>	<u>22,245</u>	<u>7,857</u>	<u>881,967</u>
At 31 March 2020	<u>618,687</u>	<u>28,756</u>	<u>2,382</u>	<u>649,825</u>

14. FIXED ASSET INVESTMENTS

Company

	Shares in group undertakings £
COST	
At 1 April 2020	940,599
Additions	171,343
At 31 March 2021	<u>1,111,942</u>
NET BOOK VALUE	
At 31 March 2021	<u>1,111,942</u>
At 31 March 2020	<u>940,599</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 202114. **FIXED ASSET INVESTMENTS - continued**

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following:

Subsidiaries**Stafford Bridge Doors**

Registered office: UK

Nature of business: Manufacture of security doors

Class of shares:	%
Ordinary	holding 100.00

Tindall Engineering Limited

Registered office: UK

Nature of business: Manufacture of locking systems

Class of shares:	%
Ordinary	holding 100.00

Safe Locking Limited

Registered office: UK

Nature of business: Resale of locks

Class of shares:	%
Ordinary	holding 100.00

247 National Limited

Registered office: UK

Nature of business: Maintenance and support services

Class of shares:	%
Ordinary	holding 100.00

Surelock McGill Group Limited

Registered office: UK

Nature of business: Dormant

Class of shares:	%
Ordinary	holding 100.00

Surelock Group Limited

Registered office: UK

Nature of business: Dormant

Class of shares:	%
Ordinary	holding 100.00

Surelock McGill LLC

Registered office: USA

Nature of business: Manufacture of locking systems

Class of shares:	%
Ordinary	holding 100.00

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

14. FIXED ASSET INVESTMENTS - continued

Amesbury Locks Limited

Registered office: UK

Nature of business: Manufacture of locking systems

Class of shares:	%
Ordinary	holding 100.00

15. STOCKS

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Raw materials	2,258,882	2,283,382	551,869	547,026
Work-in-progress	214,857	189,952	140,129	61,175
Finished goods	467,087	819,638	463,229	541,417
	<u>2,940,826</u>	<u>3,292,972</u>	<u>1,155,227</u>	<u>1,149,618</u>

16. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Trade debtors	3,640,727	4,057,523	416,982	682,577
Amounts owed by group undertakings	-	-	2,111,683	2,615,628
Other debtors	203,658	147,110	110,673	122,479
Tax	79,763	40,514	44,749	27,959
VAT	67,370	9,328	67,370	9,328
Prepayments and accrued income	467,883	192,390	212,807	104,921
	<u>4,459,401</u>	<u>4,446,865</u>	<u>2,964,264</u>	<u>3,562,892</u>

17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Bank loans and overdrafts (see note 19)	396,322	1,512,676	111,111	485,657
Hire purchase contracts (see note 20)	348,690	156,500	164,293	115,730
Trade creditors	1,713,215	1,504,276	574,838	669,483
Amounts owed to group undertakings	-	-	859,627	1,303,289
Tax	156,992	95,282	19,800	-
Social security and other taxes	398,876	436,592	106,788	90,657
Other creditors	160,550	232,474	77,142	65,055
Accruals and deferred income	894,410	627,251	588,992	500,711
	<u>4,069,055</u>	<u>4,565,051</u>	<u>2,502,591</u>	<u>3,230,582</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR - continued

Finance leases are secured on the underlying assets. Bank loans and overdrafts are secured by a fixed and floating charge over the assets of the Group, and by a personal guarantee of £150,000 given by a director. Assets acquired under hire purchase contracts are secured on the underlying assets.

18. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Bank loans (see note 19)	351,851	-	351,851	-
Hire purchase contracts (see note 20)	504,158	365,407	490,171	278,162
	<u>856,009</u>	<u>365,407</u>	<u>842,022</u>	<u>278,162</u>

19. LOANS

An analysis of the maturity of loans is given below:

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Amounts falling due within one year or on demand:				
Bank overdrafts	285,211	1,477,370	-	472,148
Bank loans	111,111	35,306	111,111	13,509
	<u>396,322</u>	<u>1,512,676</u>	<u>111,111</u>	<u>485,657</u>
Amounts falling due between one and two years:				
Bank loans - 1-2 years	111,111	-	111,111	-
Amounts falling due between two and five years:				
Bank loans - 2-5 years	240,740	-	240,740	-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

20. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

Group

	Hire purchase 2021 £	contracts 2020 £
Net obligations repayable:		
Within one year	348,690	156,500
Between one and five years	<u>504,158</u>	<u>365,407</u>
	<u>852,848</u>	<u>521,907</u>

Company

	Hire purchase 2021 £	contracts 2020 £
Net obligations repayable:		
Within one year	164,293	115,730
Between one and five years	<u>490,171</u>	<u>278,162</u>
	<u>654,464</u>	<u>393,892</u>

Group

	Non-cancellable 2021 £	operating leases 2020 £
Within one year	364,435	324,323
Between one and five years	<u>490,643</u>	<u>654,790</u>
	<u>855,078</u>	<u>979,113</u>

Company

	Non-cancellable 2021 £	operating leases 2020 £
Within one year	298,483	290,260
Between one and five years	<u>356,030</u>	<u>602,681</u>
	<u>654,513</u>	<u>892,941</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

21. SECURED DEBTS

The following secured debts are included within creditors:

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Bank overdrafts	285,211	1,477,370	-	472,148
Bank loans	462,962	35,306	462,962	13,509
Hire purchase contracts	852,848	521,907	654,464	393,892
	<u>1,601,021</u>	<u>2,034,583</u>	<u>1,117,426</u>	<u>879,549</u>

Finance leases are secured on the underlying assets. Bank loans and overdrafts are secured by a fixed and floating charge over the assets of Group, and by a personal guarantee of £150,000 given by a director. Assets acquired under hire purchase contracts are secured on the underlying assets.

22. PROVISIONS FOR LIABILITIES

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Deferred tax	<u>328,990</u>	<u>208,165</u>	<u>179,633</u>	<u>124,923</u>

Group

	Deferred tax £
Balance at 1 April 2020	208,165
Provided during year	120,825
Balance at 31 March 2021	<u>328,990</u>

Company

	Deferred tax £
Balance at 1 April 2020	124,923
Provided during year	54,710
Balance at 31 March 2021	<u>179,633</u>

23. CALLED UP SHARE CAPITAL

Allotted, issued and fully paid:		Nominal value:	2021	2020
Number:	Class:		£	£
25,950	Ordinary	£1	<u>25,950</u>	<u>25,950</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

24. RESERVES

Group

	Retained earnings £	Capital redemption reserve £	Foreign exchange reserve £	Totals £
At 1 April 2020	4,700,540	28,976	(19,442)	4,710,074
Profit for the year	923,027			923,027
Dividends	(362,262)			(362,262)
Forex reserve movement	-	-	(72,708)	(72,708)
At 31 March 2021	<u>5,261,305</u>	<u>28,976</u>	<u>(92,150)</u>	<u>5,198,131</u>

Company

	Retained earnings £	Capital redemption reserve £	Totals £
At 1 April 2020	2,937,648	28,976	2,966,624
Profit for the year	475,352		475,352
Dividends	(362,262)		(362,262)
At 31 March 2021	<u>3,050,738</u>	<u>28,976</u>	<u>3,079,714</u>

25. PENSION COMMITMENTS

The Group operates various defined contribution pension schemes, the assets of which are held separately from those of the Group in independently administered funds.

The pension cost charge represents contributions payable by the Group to the schemes and amounted to £176,179 (2020 - £178,167).

Contributions totalling £43,793 (2020 - £33,507) were payable to the schemes at the balance sheet date and are included in creditors.

26. CONTINGENT LIABILITIES

The Company is part of a group invoice discounting facility and has provided a cross guarantee in respect of this. At the year end, there was a contingent liability arising there from of £287,211 (2020 - £970,275). The other group companies party to the invoice discounting agreement are Stafford Bridge Doors Limited and Tindall Engineering Limited.

27. DIRECTORS' ADVANCES, CREDITS AND GUARANTEES

At the balance sheet date, an amount of £63,454 (2020 - £68,155) was owed to the Group by a director, under an interest-free loan arrangement, repayable on demand.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021**

28. POST BALANCE SHEET EVENTS

Subsequent to the year-end the Group has acquired 100% share capital of BenweldSecure Limited for £400,000.

29. ULTIMATE CONTROLLING PARTY

The Group has been under the control of J McGill, director and majority shareholder, throughout the current and previous year.

30. SHARE-BASED PAYMENT TRANSACTIONS

As at 31 March 2021, the company had granted 1,365 share options to certain employees under an EMI share option scheme.

The options have an exercise price of £10.98 per share, and may not be exercised unless and until the company is subject to a sale. The options lapse after ten years.

The fair value of the share options has been considered, and is deemed to be immaterial to the Company and the Group on the basis that the vesting conditions are considered to be remote at the balance sheet date. On this basis the directors have not provided for a share based payment reserve or recognised a charge in the profit and loss account for the share based payments.

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