

REGISTERED NUMBER: 03091654 (England and Wales)

Strategic Report, Report of the Directors and
Audited Financial Statements for the Year Ended 31st August 2018
for
Highlander Computing Solutions Limited

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for the Year Ended 31st August 2018

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Highlander Computing Solutions Limited

Company Information
for the Year Ended 31st August 2018

DIRECTORS:

R Massie
R D Field OBE
Mrs K Massie
S M Brown
J Akings
C Muscroft
L E Wragg
R J Connolly
J Yates

SECRETARY:

Mrs K Massie

REGISTERED OFFICE:

Systems House
7 Shepcote Office Village
333 Shepcote Lane
Sheffield
S9 1TG

REGISTERED NUMBER:

03091654 (England and Wales)

AUDITORS:

Hewson & Howson Statutory Auditors
8 Shepcote Office Village
Shepcote Lane
Sheffield
South Yorkshire
S9 1TG

Strategic Report
for the Year Ended 31st August 2018

The directors present their strategic report for the year ended 31st August 2018.

As directors we aim to present a balanced and comprehensive review of the development and performance of the business during the year and its position at the year end. Our review is consistent with the size and non complex nature of our business.

REVIEW OF BUSINESS

The company is engaged in the supply of computer hardware and software together with consultancy and maintenance services.

We consider that the key performance indicators are those that communicate the performance and strength of the company as a whole. These are gross profit, operating profit, net current assets and shareholders funds.

The gross profit margin increased to 23.43% (2017: 22.82%) and the overall gross profit of the company increased from £4,590,557 to £4,695,212.

After taxation and dividend payments, reserves increased by £211,090 so that at the year end shareholders' funds amounted to £1,898,162 an increase of 12.51% over the previous year end figure.

The liquidity of the company, as indicated by the net current assets, increased by 14.84% to £1,365,947 from £1,189,401.

Trading continues to be challenging but Highlander is benefiting from the investment in its employees and business systems. As we have said before, the sound financial position of the company and the skill and commitment of its staff continue to underpin our confidence and optimism.

PRINCIPAL RISKS AND UNCERTAINTIES

In common with other businesses of our size we face the risks associated with current and future economic conditions and specifically how this affects our customer base. To address this we have strict credit control procedures to reduce the risk of bad debts to the company and have an active business development programme to attract new business to replace any lost through customers ceasing to trade.

ON BEHALF OF THE BOARD:

S M Brown - Director

10th May 2019

Report of the Directors
for the Year Ended 31st August 2018

The directors present their report with the financial statements of the company for the year ended 31st August 2018.

DIVIDENDS

The total distribution of dividends in the year will be £241,631.

Information on dividends waived can be found in note 19 to the accounts.

DIRECTORS

The directors shown below have held office during the whole of the period from 1st September 2017 to the date of this report.

R Massie
R D Field OBE
Mrs K Massie
S M Brown
J Akings
C Muscroft
L E Wragg
R J Connolly
J Yates

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Report of the Directors
for the Year Ended 31st August 2018

AUDITORS

The auditors, Hewson & Howson Statutory Auditors, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

S M Brown - Director

10th May 2019

**Report of the Independent Auditors to the Members of
Highlander Computing Solutions Limited**

Opinion

We have audited the financial statements of Highlander Computing Solutions Limited (the 'company') for the year ended 31st August 2018 which comprise the Income Statement, Other Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and Notes to the Statement of Cash Flows, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31st August 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

Report of the Independent Auditors to the Members of
Highlander Computing Solutions Limited

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Andrew Howson (Senior Statutory Auditor)
for and on behalf of Hewson & Howson Statutory Auditors
8 Shepcote Office Village
Shepcote Lane
Sheffield
South Yorkshire
S9 1TG

10th May 2019

Income Statement
for the Year Ended 31st August 2018

	Notes	31.8.18 £	31.8.17 £
TURNOVER		20,035,479	20,117,871
Cost of sales		<u>15,340,267</u>	<u>15,527,314</u>
GROSS PROFIT		4,695,212	4,590,557
Administrative expenses		<u>4,103,735</u>	<u>3,986,455</u>
OPERATING PROFIT	4	591,477	604,102
Interest receivable and similar income		<u>1,757</u>	<u>467</u>
		593,234	604,569
Interest payable and similar expenses	5	<u>9,600</u>	<u>10,200</u>
PROFIT BEFORE TAXATION		583,634	594,369
Tax on profit	6	<u>130,913</u>	<u>91,262</u>
PROFIT FOR THE FINANCIAL YEAR		452,721	503,107

Highlander Computing Solutions Limited (Registered number: 03091654)

Other Comprehensive Income
for the Year Ended 31st August 2018

	31.8.18	31.8.17
Notes	£	£
PROFIT FOR THE YEAR	452,721	503,107
OTHER COMPREHENSIVE INCOME	-	-
TOTAL COMPREHENSIVE INCOME	-	-
FOR THE YEAR	<u>452,721</u>	<u>503,107</u>

The notes form part of these financial statements

Highlander Computing Solutions Limited (Registered number: 03091654)

Statement of Financial Position
31st August 2018

	Notes	31.8.18 £	£	31.8.17 £	£
FIXED ASSETS					
Tangible assets	8		1,135,588		1,197,027
CURRENT ASSETS					
Stocks	9	245,758		141,879	
Debtors	10	3,243,205		3,323,461	
Cash at bank and in hand		855,695		577,259	
		4,344,658		4,042,599	
CREDITORS					
Amounts falling due within one year	11	2,978,711		2,853,198	
NET CURRENT ASSETS			1,365,947		1,189,401
TOTAL ASSETS LESS CURRENT LIABILITIES			2,501,535		2,386,428
CREDITORS					
Amounts falling due after more than one year	12		(601,189)		(674,055)
PROVISIONS FOR LIABILITIES	16		(2,184)		(25,301)
NET ASSETS			1,898,162		1,687,072
CAPITAL AND RESERVES					
Called up share capital	17		100		100
Retained earnings	18		1,898,062		1,686,972
SHAREHOLDERS' FUNDS			1,898,162		1,687,072

The financial statements were approved by the Board of Directors on 10th May 2019 and were signed on its behalf by:

S M Brown - Director

The notes form part of these financial statements

Statement of Changes in Equity
for the Year Ended 31st August 2018

	Called up share capital £	Retained earnings £	Total equity £
Balance at 1st September 2016	100	1,357,270	1,357,370
Changes in equity			
Dividends	-	(173,405)	(173,405)
Total comprehensive income	-	503,107	503,107
Balance at 31st August 2017	<u>100</u>	<u>1,686,972</u>	<u>1,687,072</u>
Changes in equity			
Dividends	-	(241,631)	(241,631)
Total comprehensive income	-	452,721	452,721
Balance at 31st August 2018	<u>100</u>	<u>1,898,062</u>	<u>1,898,162</u>

Statement of Cash Flows
for the Year Ended 31st August 2018

	Notes	31.8.18 £	31.8.17 £
Cash flows from operating activities			
Cash generated from operations	1	774,462	344,013
Interest paid		(9,600)	(10,200)
Tax paid		(138,055)	(125,261)
Net cash from operating activities		<u>626,807</u>	<u>208,552</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(28,131)	(55,442)
Interest received		1,757	467
Net cash from investing activities		<u>(26,374)</u>	<u>(54,975)</u>
Cash flows from financing activities			
Loan repayments in year		(72,670)	(72,471)
Amount withdrawn by directors		(7,696)	(230,043)
Equity dividends paid		(241,631)	(173,405)
Net cash from financing activities		<u>(321,997)</u>	<u>(475,919)</u>
Increase/(decrease) in cash and cash equivalents		<u>278,436</u>	<u>(322,342)</u>
Cash and cash equivalents at beginning of year	2	577,259	899,601
Cash and cash equivalents at end of year	2	<u>855,695</u>	<u>577,259</u>

The notes form part of these financial statements

Notes to the Statement of Cash Flows
for the Year Ended 31st August 2018

1. **RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS**

	31.8.18	31.8.17
	£	£
Profit before taxation	583,634	594,369
Depreciation charges	89,570	91,659
Finance costs	9,600	10,200
Finance income	(1,757)	(467)
	<u>681,047</u>	<u>695,761</u>
Increase in stocks	(103,879)	(747)
Decrease/(increase) in trade and other debtors	87,951	(558,916)
Increase in trade and other creditors	109,343	207,915
Cash generated from operations	<u>774,462</u>	<u>344,013</u>

2. **CASH AND CASH EQUIVALENTS**

The amounts disclosed on the Statement of Cash Flows in respect of cash and cash equivalents are in respect of these Statement of Financial Position amounts:

Year ended 31st August 2018

	31.8.18	1.9.17
	£	£
Cash and cash equivalents	<u>855,695</u>	<u>577,259</u>

Year ended 31st August 2017

	31.8.17	1.9.16
	£	£
Cash and cash equivalents	<u>577,259</u>	<u>899,601</u>

Notes to the Financial Statements
for the Year Ended 31st August 2018

1. **STATUTORY INFORMATION**

Highlander Computing Solutions Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. **ACCOUNTING POLICIES**

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Turnover

Turnover is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Turnover from the sale of goods is recognised at the point of despatch.

Income from service contracts is recognised evenly over the duration of the contract.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Long leasehold	- 10% - 33% per annum
Fixtures and fittings	- 20% on reducing balance
Computer equipment	- 33% on reducing balance and 20% on cost

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the statement of financial position date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the statement of financial position date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Research and development

Expenditure on research and development is written off in the year in which it is incurred.

Notes to the Financial Statements - continued
for the Year Ended 31st August 2018

2. **ACCOUNTING POLICIES - continued**

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the statement of financial position date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

3. **EMPLOYEES AND DIRECTORS**

	31.8.18	31.8.17
	£	£
Wages and salaries	2,667,564	2,652,355
Social security costs	281,233	275,779
Other pension costs	228,950	126,432
	<u>3,177,747</u>	<u>3,054,566</u>

The average number of employees during the year was as follows:

	31.8.18	31.8.17
Office & management	9	7
Engineers & support	<u>67</u>	<u>72</u>
	<u>76</u>	<u>79</u>
	31.8.18	31.8.17
	£	£
Directors' remuneration	534,218	668,376
Directors' pension contributions to money purchase schemes	<u>171,000</u>	<u>66,000</u>

The number of directors to whom retirement benefits were accruing was as follows:

Money purchase schemes	<u>3</u>	<u>3</u>
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Information regarding the highest paid director is as follows:

	31.8.18	31.8.17
	£	£
Emoluments etc	<u>140,000</u>	<u>158,296</u>

Notes to the Financial Statements - continued
for the Year Ended 31st August 2018

4. OPERATING PROFIT

The operating profit is stated after charging/(crediting):

	31.8.18	31.8.17
	£	£
Other operating leases	185,029	185,662
Depreciation - owned assets	89,570	91,659
Auditors' remuneration	5,250	7,000
Foreign exchange differences	(31,035)	(963)

5. INTEREST PAYABLE AND SIMILAR EXPENSES

	31.8.18	31.8.17
	£	£
Bank loan interest	9,600	10,200

6. TAXATION

Analysis of the tax charge

The tax charge on the profit for the year was as follows:

	31.8.18	31.8.17
	£	£
Current tax:		
UK corporation tax	154,030	92,622
Deferred tax	(23,117)	(1,360)
Tax on profit	130,913	91,262

Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

	31.8.18	31.8.17
	£	£
Profit before tax	583,634	594,369
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2017 - 19.580%)	110,890	116,377
Effects of:		
Expenses not deductible for tax purposes	23,242	6,647
Depreciation in excess of capital allowances	10,539	5,666
Adjustments to tax charge in respect of previous periods	9,359	(36,068)
Deferred tax charge/(credit)	(23,117)	(1,360)
Total tax charge	130,913	91,262

**Notes to the Financial Statements - continued
for the Year Ended 31st August 2018**

7.	DIVIDENDS	31.8.18	31.8.17
		£	£
	Ordinary shares of £0.01 each		
	Interim	<u>241,631</u>	<u>173,405</u>
8.	TANGIBLE FIXED ASSETS		
		Long leasehold	Fixtures and fittings
		£	£
	COST		Computer equipment
	At 1st September 2017	1,316,574	353,842
	Additions	-	21,288
	At 31st August 2018	<u>1,316,574</u>	<u>375,130</u>
	DEPRECIATION		Totals
	At 1st September 2017	285,600	350,248
	Charge for year	28,800	20,534
	At 31st August 2018	<u>314,400</u>	<u>370,782</u>
	NET BOOK VALUE		£
	At 31st August 2018	<u>1,002,174</u>	<u>100,586</u>
	At 31st August 2017	<u>1,030,974</u>	<u>119,534</u>
			<u>1,135,588</u>
			<u>1,197,027</u>
	Included in cost of land and buildings is freehold land of £ 164,574 (2017 - £ 164,574) which is not depreciated.		
9.	STOCKS	31.8.18	31.8.17
		£	£
	Stocks	<u>245,758</u>	<u>141,879</u>
10.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		31.8.18	31.8.17
		£	£
	Trade debtors	3,010,830	3,145,780
	Other debtors	224,680	177,681
	Directors' current accounts	7,695	-
		<u>3,243,205</u>	<u>3,323,461</u>

**Notes to the Financial Statements - continued
for the Year Ended 31st August 2018**

11.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	31.8.18	31.8.17
		£	£
	Mortgage (see note 13)	72,669	72,474
	Trade creditors	1,927,067	1,739,088
	Tax	144,672	128,697
	VAT	219,562	237,665
	PAYE / NIC	84,587	82,200
	Other creditors	530,154	593,073
	Directors' current accounts	-	1
		<u>2,978,711</u>	<u>2,853,198</u>
12.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	31.8.18	31.8.17
		£	£
	Mortgage (see note 13)	<u>601,189</u>	<u>674,055</u>
13.	LOANS		
	An analysis of the maturity of loans is given below:		
		31.8.18	31.8.17
		£	£
	Amounts falling due within one year or on demand:		
	Mortgage	<u>72,669</u>	<u>72,474</u>
	Amounts falling due between one and two years:		
	Bank loans - 1-2 years	<u>72,669</u>	<u>72,474</u>
	Amounts falling due between two and five years:		
	Mortgage - 2-5 years	<u>218,008</u>	<u>217,421</u>
	Amounts falling due in more than five years:		
	Repayable by instalments		
	Mortgage repayable in more than 5 years	<u>310,512</u>	<u>384,160</u>
		<u>310,512</u>	<u>384,160</u>
14.	LEASING AGREEMENTS		
	Minimum lease payments under non-cancellable operating leases fall due as follows:		
		31.8.18	31.8.17
		£	£
	Within one year	49,000	10,965
	Between one and five years	<u>190,000</u>	<u>247,322</u>
		<u>239,000</u>	<u>258,287</u>

Notes to the Financial Statements - continued
for the Year Ended 31st August 2018

15. **SECURED DEBTS**

The following secured debts are included within creditors:

	31.8.18	31.8.17
	£	£
Mortgage	<u>673,858</u>	<u>746,528</u>

The mortgage is secured by debenture over the present and future assets of the company.

16. **PROVISIONS FOR LIABILITIES**

	31.8.18	31.8.17
	£	£
Deferred tax	<u>2,184</u>	<u>25,301</u>

Balance at 1st September 2017
Credit to Income Statement during year
Balance at 31st August 2018

Deferred tax
£
<u>25,301</u>
<u>(23,117)</u>
<u>2,184</u>

17. **CALLED UP SHARE CAPITAL**

Allotted, issued and fully paid:

Number:	Class:	Nominal value:	31.8.18	31.8.17
			£	£
10,000	Ordinary	£0.01	<u>100</u>	<u>100</u>

18. **RESERVES**

At 1st September 2017
Profit for the year
Dividends
At 31st August 2018

Retained earnings
£
1,686,972
452,721
<u>(241,631)</u>
<u>1,898,062</u>

Notes to the Financial Statements - continued
for the Year Ended 31st August 2018

19. DIRECTORS' ADVANCES, CREDITS AND GUARANTEES

During the year the company paid the following dividends to directors:

	<u>£</u>
R Massie	69,599
Mrs K Massie	64,842
S M Brown	98,845
R D Field OBE	8,346

The following dividends were waived:

	<u>£</u>
R Massie	118,207
Mrs K Massie	118,021
R D Field OBE	16,365

20. SHARE-BASED PAYMENT TRANSACTIONS

On 30th September 2015 the company granted the following share options within an Enterprise Management Incentive Scheme:

	Price at date of grant	Exercise price per share
1,250 ordinary shares	£136.00	£136.00

These options will lapse on 29th September 2025.

The market price of the options at the date of grant was equivalent to the exercise price, therefore no expense is recognised in the Profit & Loss Account forming part of these financial statements.

21. CONTROL RELATIONSHIP

R Massie Esq. and Mrs K Massie, control the company by way of their majority shareholding.

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