



**Q2 2020 Investor Presentation Global Partners LP (NYSE: GLP)** 

### **Forward-Looking Statements**

Certain statements and information in this presentation may constitute "forward-looking statements." The words "believe," "expect," "anticipate," "plan," "intend," "foresee," "should," "would," "could" or other similar expressions are intended to identify forward-looking statements, which are generally not historical in nature. These forward-looking statements are based on Global Partners' current expectations and beliefs concerning future developments and their potential effect on the Partnership. While management believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting the Partnership will be those that it anticipates. All comments concerning the Partnership's expectations for future revenues and operating results and otherwise are based on forecasts for its existing operations and do not include the potential impact of any future acquisitions. Forward-looking statements involve significant risks and uncertainties (some of which are beyond the Partnership's control) including, without limitation, the impact and duration of the COVID-19 pandemic, uncertainty around the timing of an economic recovery in the United States which will impact the demand for the products we sell and the services we provide, uncertainty around the impact of the COVID-19 pandemic to our counterparties and our customers and their corresponding ability to perform their obligations and/or utilize the products we sell and/or services we provide, uncertainty around the impact and duration of federal, state and municipal regulations related to the COVID-19 pandemic, and assumptions that could cause actual results to differ materially from the Partnership's historical experience and present expectations or projections.

For additional information regarding known material factors that could cause actual results to differ from the Partnership's projected results, please see Global Partners' filings with the SEC, including its Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K.

Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date thereof. The Partnership undertakes no obligation to publicly update or revise any forward-looking statements after the date they are made, whether as a result of new information, future events or otherwise.



### **Use of Non-GAAP Financial Measures**

This presentation contains non-GAAP financial measures relating to Global Partners. A reconciliation of these measures to the most directly comparable GAAP measures is available in the Appendix to this presentation. For additional detail regarding selected items impacting comparability, please visit the Investor Relations section of Global Partners' website at <a href="https://www.globalp.com">www.globalp.com</a>.

#### **Product Margin**

Global Partners views product margin as an important performance measure of the core profitability of its operations. The Partnership reviews product margin monthly for consistency and trend analysis. Global Partners defines product margin as product sales minus product costs. Product sales primarily include sales of unbranded and branded gasoline, distillates, residual oil, renewable fuels, crude oil and propane, as well as convenience store sales, gasoline station rental income and revenue generated from logistics activities when the Partnership engages in the storage, transloading and shipment of products owned by others. Product costs include the cost of acquiring products and all associated costs including shipping and handling costs to bring such products to the point of sale as well as product costs related to convenience store items and costs associated with logistics activities. The Partnership also looks at product margin on a per unit basis (product margin divided by volume). Product margin is a non-GAAP financial measure used by management and external users of the Partnership's consolidated financial statements to assess its business. Product margin should not be considered an alternative to net income, operating income, cash flow from operations, or any other measure of financial performance presented in accordance with GAAP. In addition, product margin may not be comparable to product margin or a similarly titled measure of other companies.

#### **EBITDA and Adjusted EBITDA**

EBITDA and Adjusted EBITDA are non-GAAP financial measures used as supplemental financial measures by management and may be used by external users of Global Partners' consolidated financial statements, such as investors, commercial banks and research analysts, to assess the Partnership's:

- compliance with certain financial covenants included in its debt agreements;
- financial performance without regard to financing methods, capital structure, income taxes or historical cost basis:
- · ability to generate cash sufficient to pay interest on its indebtedness and to make distributions to its partners;
- operating performance and return on invested capital as compared to those of other companies in the wholesale, marketing, storing and distribution of refined petroleum products, gasoline blendstocks, renewable fuels, crude oil and propane, and in the gasoline stations and convenience stores business, without regard to financing methods and capital structure; and
- · viability of acquisitions and capital expenditure projects and the overall rates of return of alternative investment opportunities.

Adjusted EBITDA is EBITDA further adjusted for gains or losses on the sale and disposition of assets and goodwill and long-lived asset impairment charges. EBITDA and Adjusted EBITDA should not be considered as alternatives to net income, operating income, cash flow from operating activities or any other measure of financial performance or liquidity presented in accordance with GAAP. EBITDA and Adjusted EBITDA exclude some, but not all, items that affect net income, and these measures may vary among other companies. Therefore, EBITDA and Adjusted EBITDA may not be comparable to similarly titled measures of other companies.

#### Distributable Cash Flow

Distributable cash flow is an important non-GAAP financial measure for the Partnership's limited partners since it serves as an indicator of success in providing a cash return on their investment. Distributable cash flow as defined by the Partnership's partnership agreement is net income plus depreciation and amortization minus maintenance capital expenditures, as well as adjustments to eliminate items approved by the audit committee of the board of directors of the Partnership's general partner that are extraordinary or non-recurring in nature and that would otherwise increase distributable cash flow. Distributable cash flow as used in the Partnership's partnership agreement also determines its ability to make cash distributions on incentive distribution rights. The investment community also uses a distributable cash flow metric similar to the metric used in the partnership agreement with respect to publicly traded partnerships to indicate whether or not such partnerships have generated sufficient earnings on a current or historic level that can sustain distributions on preferred or common units or support an increase in quarterly cash distributions on common units. The partnership agreement does not permit adjustments for certain non-cash items, such as net losses on the sale and disposition of assets and goodwill and long-lived asset impairment charges. Distributable cash flow should not be considered as an alternative to net income, operating income, cash flow from operations, or any other measure of financial performance presented in accordance with GAAP. In addition, distributable cash flow may not be comparable to distributable cash flow or similarly titled measures of other companies.



### **COVID-19 Response**

Prioritizing the **health** and **safety** of our employees, guests, customers and suppliers

Providing essential products and services across our stores, stations and terminals

#### **Our Perspective:**

- Slight uptick in transportation fuels volumes, customer counts and convenience store sales as businesses throughout our region have reopened
- Business activity still below pre-pandemic levels
  - Retail gas volume down mid-teens on a percentage basis in July 2020 vs. July 2019
  - Convenience store sales down less than 10% in the same period
- Uncertainty about extent and duration of COVID-19 makes it difficult to forecast demand

We believe that our integrated business model, diversified product portfolio and versatile asset base provide us with operating and financial flexibility



### Global's DNA and Strategy

### **Vertical Integration**

We operate a uniquely integrated refined products distribution system through our terminal network, wholesale market presence and large portfolio of retail gasoline stations

This integrated model drives product margin along each step of the value chain

#### **Sourcing and Logistics**

### **Origin and Transportation**





#### **Delivery and Storage**





**Wholesale Distribution** 



Integrated Marketing Retail



**C-Store Operations** 





### Global by the Numbers (as of June 30, 2020)



25 Petroleum Bulk Product Terminals



11.5M Barrels of Storage Capacity



~392K Barrels of Product Sold Daily



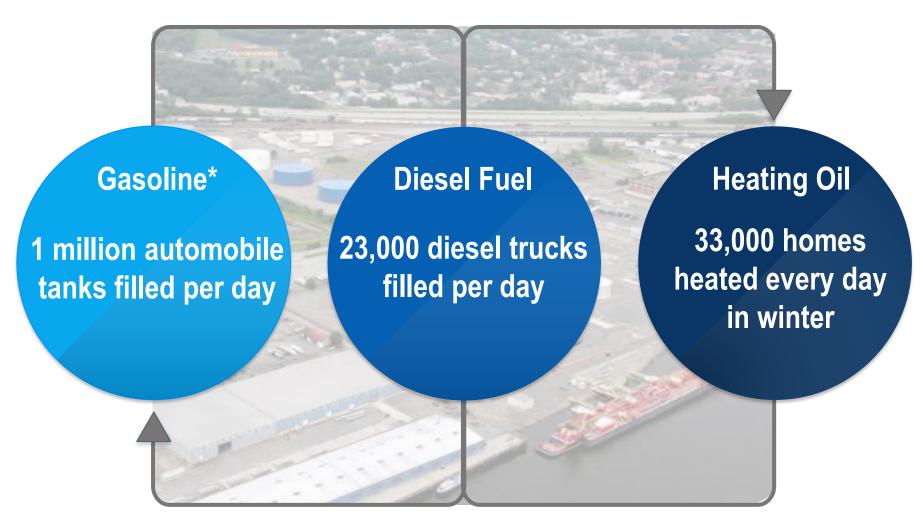
~1,550 Gas Stations Owned, Leased or Supplied



277 Company-operated Convenience Stores



### Leading Role in Northeast Energy Infrastructure

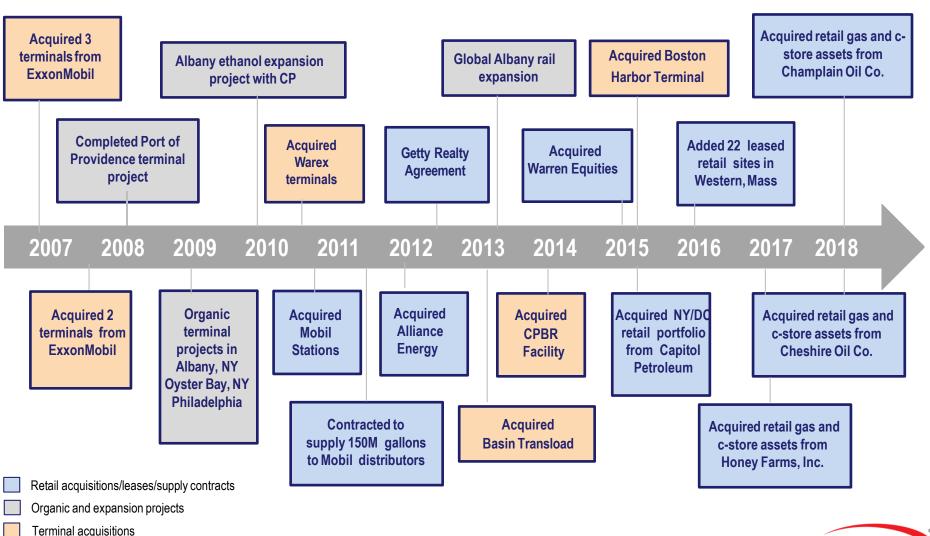


TTM as of 6/30/2020 \*Total gasoline volume sold



### **Acquisitions and Investments**

### ~\$2.0 Billion in Acquisitions and Investments





## **Business Overview by Segment**



### **Business Overview by Segment**

### **Wholesale**

- Bulk purchase, movement, storage and sale of:
  - Gasoline and gasoline blendstocks
  - Other oils and related products:
    - Distillates, residual oil, propane and biofuel
  - Crude oil
- Customers
  - Branded and unbranded gasoline distributors
  - Home heating oil retailers and wholesale distributors
  - Integrated oil companies

# Gasoline Distribution & Station Operations

- Retail gasoline sales
  - Branded and unbranded
- Rental income from:
  - Dealers
  - Commissioned agents
  - Co-branding arrangements
- Sales to retail customers of:
  - Convenience store items
  - Car wash services
  - Fresh-made and prepared foods
- Alltown, Alltown Fresh, Jiffy Mart, T-Bird and Xtra Mart stores
- Customers
  - Station operators
  - Gasoline jobbers
  - Retail customers

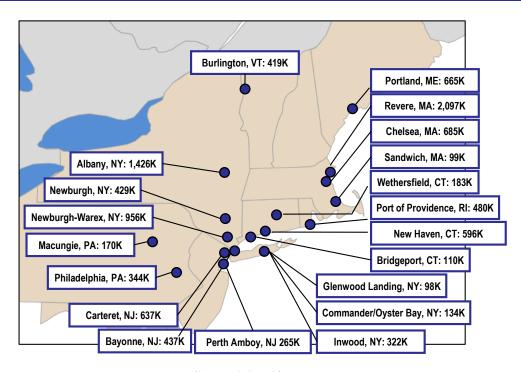
### Commercial

- Sales and deliveries to end user customers of:
  - Unbranded gasoline
  - Heating oil, kerosene, diesel and residual fuel
  - Bunker fuel
- Customers
  - Government agencies
  - States, towns, municipalities
  - Large commercial clients
  - Shipping companies



### **Wholesale – Northeast Terminals**

10.5 million bbls of terminal capacity in the Northeast (as of 6/30/2020)



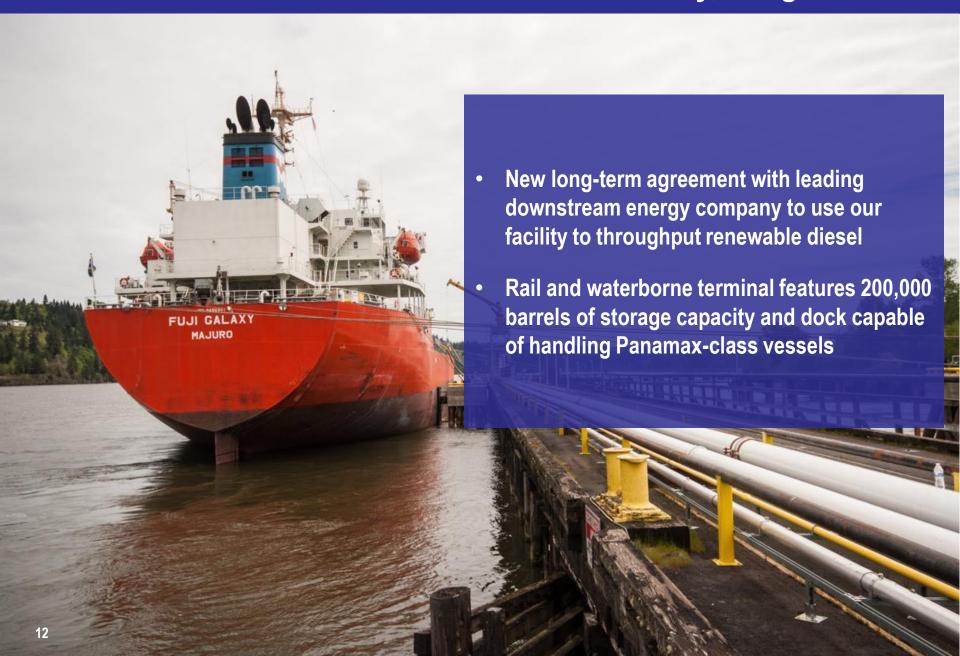
(Amounts in barrels)

#### Estimated market share<sup>1</sup>

| Location                | Est. market capacity | GLP capacity | GLP % of total |
|-------------------------|----------------------|--------------|----------------|
| Newburgh, NY            | 2,847                | 1,385        | 49%            |
| Western Long Island, NY | 776                  | 554          | 71%            |
| Boston Harbor, MA       | 11,119               | 2,782        | 25%            |
| Vermont                 | 427                  | 419          | 98%            |
| Providence, RI          | 5,634                | 480          | 9%             |
| Albany/Rensselaer, NY   | 9,162                | 1,402        | 15%            |



### West Coast Terminal – Port of Columbia County, Oregon



# **GDSO – One of the Largest Operators of Gasoline Stations and Convenience Stores in the Northeast**

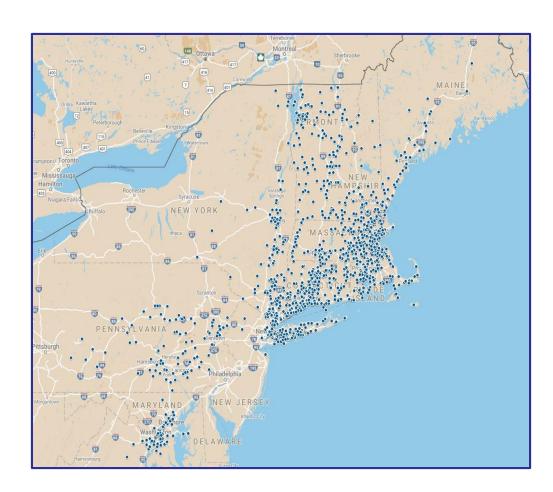
#### Large gasoline station and C-store portfolio

- Supply ~1,550 locations in 11 states
  - Own or control 745 sites; ~45% owned

#### New-to-industry and organic projects

- Retail site development and expansion
- Merchandising and rebranding
- Co-branding initiatives

| Site Type (as of 6/30/2020) | Total |
|-----------------------------|-------|
| Company Operated            | 277   |
| Commissioned Agents         | 257   |
| Dealer Leased               | 211   |
| TOTAL                       | 745   |
| Dealer Contracts            | 787   |
| TOTAL                       | 1,532 |





### **GDSO – Competitive Strengths**

#### **Strategic Advantages**

- Annuity business: Rental income from Dealer Leased and Commissioned Agents
- <u>Vertical integration</u>: Integration between supply, terminaling and wholesale businesses and gas station sites
- <u>Scale</u>: ~1,550 sites with volume of 1.5 billion gallons (TTM 6/30/20)
- <u>Preeminent locations</u>: Portfolio of "best-in-class" sites in Northeast and Mid-Atlantic
- <u>Diversification</u>: Flexible diversity of mode of operation, site geography and site brand

#### **Multiple Brands**











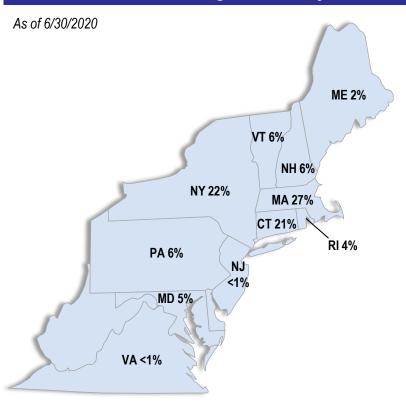








#### Portfolio Percentage of Sites by State





### **Commercial – Overview**

- Delivered fuels business commercial and industrial customers as well as federal agencies, states, towns and municipalities
  - Through competitive bidding process or through contracts of various terms
- Bunkering marine vessel fueling
  - Custom blending and delivered by barge or from a terminal dock to ships







## **Financial Summary**



### **Q2 2020 Financial Performance**

| (\$ in millions)               | <u>Q2 2020</u> | Q2 2019 |
|--------------------------------|----------------|---------|
| Product margin <sup>(1)</sup>  | \$260.1        | \$188.0 |
| Gross profit                   | \$240.0        | \$167.1 |
| Net income attributable to GLP | \$76.3         | \$14.5  |
| EBITDA <sup>(1)</sup>          | \$125.7        | \$64.0  |
| Adjusted EBITDA <sup>(1)</sup> | \$126.6        | \$62.8  |
| Maintenance capex              | \$5.5          | \$13.1  |
| DCF <sup>(1)</sup>             | \$95.8         | \$28.1  |

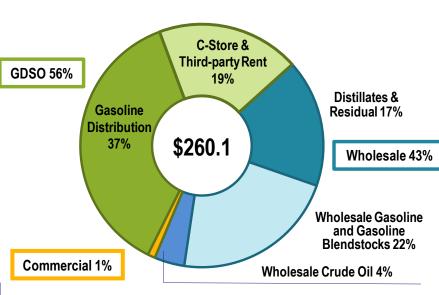
<sup>&</sup>lt;sup>(1)</sup>Please refer to Appendix for reconciliation of non-GAAP items.

|          | Q2 2020 Drivers vs. Q2 2019  |
|----------|--|
| <b>↑</b> | Flattening of forward product pricing curve positively impacted margins in the Wholesale segment |
| <b>↑</b> | Higher fuel margins in the GDSO segment  |
| 1        | Colder temperatures in the second quarter of 2020  |
| <b>\</b> | Less convenience store activity, primarily due to COVID-19                                       |
| <b>\</b> | Decline in gasoline volume, largely due to COVID-19  |

↑ Favorable variance

↓ Unfavorable variance

#### Product Margin – Q2 2020



#### <u>Product Margin by Segment – Q2 2019/Q2 2020</u>

(\$ in millions)





### **1H 2020 Financial Performance**

| (\$ in millions)               | <u>1H 2020</u> | <u>1H 2019</u> |
|--------------------------------|----------------|----------------|
| Product margin <sup>(1)</sup>  | \$426.7        | \$367.7        |
| Gross profit                   | \$385.7        | \$324.0        |
| Net income attributable to GLP | \$79.5         | \$21.6         |
| EBITDA <sup>(1)</sup>          | \$170.3        | \$122.0        |
| Adjusted EBITDA <sup>(1)</sup> | \$172.0        | \$121.4        |
| Maintenance capex              | \$12.8         | \$21.1         |
| DCF <sup>(1)</sup>             | \$117.8        | \$55.9         |

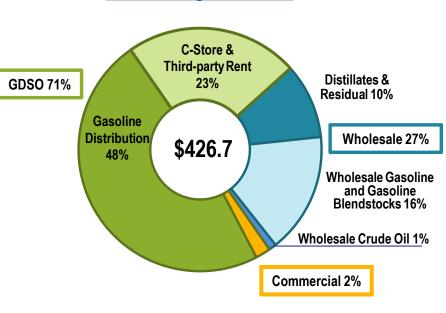
<sup>(1)</sup> Please refer to Appendix for reconciliation of non-GAAP items.

|          | 1H 2020 Drivers vs.1H 2019  |
|----------|---|
| <b>↑</b> | Flattening of forward product pricing curve in Q2 2020 positively impacted margins in the Wholesale segment |
| <b>↑</b> | Higher fuel margins in the GDSO segment   |
| <b>+</b> | Less convenience store activity, primarily due to COVID-19  |
| <b>4</b> | Decline in gasoline volume, largely due to COVID-19   |





#### Product Margin – 1H 2020



#### Product Margin by Segment – 1H 2019/1H 2020

(\$ in millions)





### **Key Actions in 1H 2020**

### In Q1 2020 we:

- Amended credit facility to provide temporary covenant relief for four quarters starting June 30, 2020; decreased total commitment by 10% to \$1.17B
- Reduced our quarterly distribution on outstanding common units by 25%
- Reduced our planned expenses and 2020 capital spending
- Drew down \$50 million under revolving credit facility, increasing the cash on our balance sheet

# In light of a strong Q2 2020 performance, we:

- Repaid the \$50 million drawn on our revolving credit facility in Q1 2020
- Increased our planned expenses and 2020 capital spending
- Raised our quarterly cash distribution on outstanding common units by 6.5 cents to \$0.45875 per unit, or \$1.835 annualized



### **Volume and Margin**

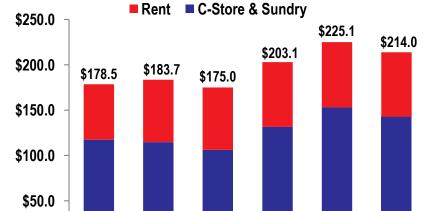
#### Consistency

- Driving cars & trucks
- Heating buildings and homes
- Term contracts
- Rental income and C-Store sales

#### Variability

- Market and economic conditions
- Weather
- Seasonality
- COVID-19

#### **Station Operations Margin (\$M)**



2017

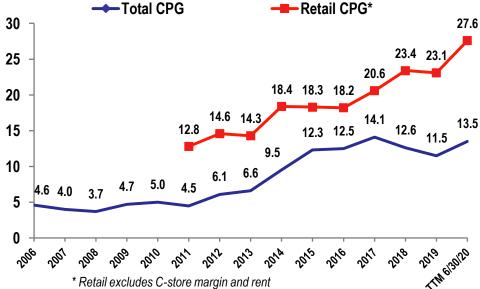
2018

2019

TTM

6/30/20

#### **Product Margin (cents per gallon)**





\$0.0

2015

2016

### **Balance Sheet Overview**

#### Recent Amendment to Credit Facility in Response to COVID-19 Pandemic

- Voluntarily reduced the revolving credit facility to \$400.0 million from \$450.0 million and the working capital facility to \$770.0 million from \$850.0 million, for a total of commitment of \$1.17 billion
- Temporary covenant adjustments for the four quarters starting June 30, 2020 with an increase in combined total leverage ratio and a reduction in combined interest coverage ratio

#### Balance Sheet Highlights as of June 30, 2020

- Liquid receivables and inventory comprising 23% of total assets
- Remaining assets are comprised primarily of \$1.1B of conservatively valued fixed assets (strategically located, non-replicable terminals and gas stations)
- \$217M (20%) of total debt related to inventory financing
  - Borrowed under working capital facility
- \$879M (80%) of total debt related to:
  - Terminal operating infrastructure
  - Acquisitions and capital expenditures
- \$300M 7.00% senior notes due 2023 and \$400M 7.00% senior notes due 2027
- Combined Total Leverage Ratio approximately 3.1x<sup>1</sup>
- 2,760,000 9.75% Series A preferred equity units

(1) Combined Total Leverage Ratio (Funded Debt/EBITDA) as defined under the Partnership's Credit Agreement



# **Appendix**



## **Financial Reconciliations: Product Margin**

(In thousands) (Unaudited)

|   | Year Ended December 31, |            |            |            |            |            | nths Ended<br>e 30, | Six Months Ended<br>June 30, |            | Trailing<br>Twelve<br>Months Ended<br>June 30, |  |
|---|-------------------------|------------|------------|------------|------------|------------|---------------------|------------------------------|------------|--|--|
|   | 2015                    | 2016       | 2017       | 2018       | 2019       | 2019       | 2020                | 2019                         | 2020       | 2020   |  |
| Reconciliation of gross profit to product margin      |                         |            |            |            |            |            |                     |                              |            |  |  |
| Wholesale segment:                                    |                         |            |            |            |            |            |                     |                              |            |  |  |
| Gasoline and gasoline blendstocks                     | \$ 66,031               | \$ 83,742  | \$ 82,124  | \$ 76,741  | \$ 83,982  | \$ 29,384  | \$ 57,779           | \$ 56,374                    | \$ 66,923  | \$ 94,531                                      |  |
| Crude oil   | 74,182                  | (13,098)   | 7,279      | 7,159      | (13,047)   | (798)      | 9,203               | (7,024)                      | 4,733      | (1,290)  |  |
| Other oils and related products                       | 67,709                  | 74,271     | 62,799     | 53,389     | 51,584     | 9,415      | 44,523              | 23,495                       | 44,733     | 72,822   |  |
| Total   | 207,922                 | 144,915    | 152,202    | 137,289    | 122,519    | 38,001     | 111,505             | 72,845                       | 116,389    | 166,063  |  |
| Gasoline Distribution and Station Operations segment: |                         |            |            |            |            |            |                     |                              |            |  |  |
| Gasoline distribution                                 | 276,848                 | 289,420    | 326,536    | 373,303    | 374,550    | 87,874     | 96,770              | 175,299                      | 204,000    | 403,251  |  |
| Station operations                                    | 178,487                 | 183,708    | 174,986    | 203,098    | 225,078    | 57,552     | 48,801              | 108,512                      | 97,442     | 214,008  |  |
| Total   | 455,335                 | 473,128    | 501,522    | 576,401    | 599,628    | 145,426    | 145,571             | 283,811                      | 301,442    | 617,259  |  |
| Commercial segment                                    | 29,201                  | 24,018     | 17,858     | 23,611     | 28,540     | 4,546      | 3,003               | 11,004                       | 8,918      | 26,454   |  |
| Combined product margin                               | 692,458                 | 642,061    | 671,582    | 737,301    | 750,687    | 187,973    | 260,079             | 367,660                      | 426,749    | 809,776  |  |
| Depreciation allocated to cost of sales               | (94,789)                | (95,571)   | (88,530)   | (86,892)   | (87,930)   | (20,830)   | (20,132)            | (43,673)                     | (41,064)   | (85,321)                                       |  |
| Gross profit  | \$ 597,669              | \$ 546,490 | \$ 583,052 | \$ 650,409 | \$ 662,757 | \$ 167,143 | \$ 239,947          | \$ 323,987                   | \$ 385,685 | \$ 724,455                                     |  |



### Financial Reconciliations: EBITDA and Adjusted EBITDA

(In thousands) (Unaudited)

|  |            | Year         | Ended Decemb | per 31,    |            |           | onths Ended<br>ne 30, |             | iths Ended<br>ne 30, |
|--|------------|--------------|--------------|------------|------------|-----------|-----------------------|-------------|----------------------|
|  | 2015       | 2016 (1)     | 2017         | 2018 (2)   | 2019 (3)   | 2019      | 2020                  | 2019        | 2020                 |
| Reconciliation of net income (loss) to EBITDA                                    |            |              |              |            |            |           |                       |             |                      |
| Net income (loss)  | \$ 43,264  | \$ (238,623) | \$ 57,117    | \$ 102,403 | \$ 35,178  | \$ 14,371 | \$ 75,973             | \$ 21,165   | \$ 79,048            |
| Net loss attributable to noncontrolling interest                                 | 299        | 39,211       | 1,635        | 1,502      | 689        | 118       | 289                   | 450         | 490                  |
| Net income (loss) attributable to Global Partners LP                             | 43,563     | (199,412)    | 58,752       | 103,905    | 35,867     | 14,489    | 76,262                | 21,615      | 79,538               |
| Depreciation and amortization, excluding the impact of noncontrolling interest   | 110,670    | 108,189      | 103,601      | 105,639    | 107,557    | 25,977    | 24,779                | 53,912      | 50,447               |
| Interest expense, excluding the impact of noncontrolling interest                | 73,329     | 86,319       | 86,230       | 89,145     | 89,856     | 23,066    | 21,089                | 46,022      | 42,690               |
| Income tax (benefit) expense   | (1,873)    | 53           | (23,563)     | 5,623      | 1,094      | 438       | 3,528                 | 462         | (2,341)              |
| EBITDA   | 225,689    | (4,851)      | 225,020      | 304,312    | 234,374    | 63,970    | 125,658               | \$ 122,011  | \$ 170,334           |
| Net loss (gain) on sale and disposition of assets                                | 2,097      | 20,495       | (1,624)      | 5,880      | (2,730)    | (1,128)   | (811)                 | (575)       | (68)                 |
| Goodwill and long-lived asset impairment   | -          | 149,972      | 809          | 414        | 2,022      | -         | 1,724                 | -           | 1,724                |
| Goodwill and long-lived asset impairment attributable to noncontrolling interest |            | (35,834)     |              |            |            |           |                       |             |                      |
| Adjusted EBITDA  | \$ 227,786 | \$ 129,782   | \$ 224,205   | \$ 310,606 | \$ 233,666 | \$ 62,842 | \$ 126,571            | \$ 121,436  | \$ 171,990           |
| Reconciliation of net cash provided by (used in) operating activities to EBITDA  |            |              |              |            |            |           |                       |             |                      |
| Net cash provided by (used in) operating activities                              | \$ 62,506  | \$ (119,886) | \$ 348,442   | \$ 168,856 | \$ 94,402  | \$ 53,545 | \$ 24,086             | \$ (33,492) | \$ 162,003           |
| Net changes in operating assets and liabilities and certain non-cash items       | 96,609     | (6,795)      | (185,673)    | 40,385     | 48,968     | (13,069)  | 76,767                | 108,967     | (32,300)             |
| Net cash from operating activities and changes in operating                      |            | , ,          | , , ,        |            |            | , , ,     |                       |             | , , ,                |
| assets and liabilities attributable to noncontrolling interest                   | (4,882)    | 35,458       | (416)        | 303        | 54         | (10)      | 188                   | 52          | 282                  |
| Interest expense, excluding the impact of noncontrolling interest                | 73,329     | 86,319       | 86,230       | 89,145     | 89,856     | 23,066    | 21,089                | 46,022      | 42,690               |
| Income tax (benefit) expense   | (1,873)    | 53           | (23,563)     | 5,623      | 1,094      | 438       | 3,528                 | 462         | (2,341)              |
| EBITDA   | 225,689    | (4,851)      | 225,020      | 304,312    | 234,374    | 63,970    | 125,658               | \$ 122,011  | \$ 170,334           |
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| Adjusted EBITDA  | \$ 227,786 | \$ 129,782   | \$ 224,205   | \$ 310,606 | \$ 233,666 | \$ 62,842 | \$ 126,571            | \$ 121,436  | \$ 171,990           |



<sup>(1)</sup> In December 2016, the Partnership voluntarily terminated early a sublease for 1,610 railcars and, as a result, recorded lease exit and termination expenses of \$80.7 million. Excluding these expenses, Adjusted EBITDA would have been \$210.4 million for 2016.

<sup>(2)</sup> EBITDA and Adjusted EBITDA for 2018 include a one-time gain of approximately \$52.6 million as a result of the extinguishment of a contingent liability related to a Volumetric Ethanol Excise Tax Credit and a \$3.5 million lease exist and termination gain.

<sup>(3)</sup> EBITDA and Adjusted EBITDA for 2019 include a \$13.1 million loss on the early extinguishment of debt related to the Partnership's repurchase of its 6.25% senior notes recorded in the third quarter.

### **Financial Reconciliations: DCF**

(In thousands) (Unaudited)

|   |            | Year         | Ended Decemb | ner 31.    |           |           | nths Ended<br>e 30. | Six Mont<br>June |            |
|---|------------|--------------|--------------|------------|-----------|-----------|---------------------|------------------|------------|
|   | 2015       | 2016 (3)     | 2017 (4)     | 2018 (5)   | 2019 (6)  | 2019      | 2020                | 2019             | 2020       |
| Reconciliation of net income (loss) to distributable cash flow  |            |              |              |            |           |           |                     |                  |            |
| Net income (loss)   | \$ 43,264  | \$ (238,623) | \$ 57,117    | \$ 102,403 | \$ 35,178 | \$ 14,371 | \$ 75,973           | \$ 21,165        | \$ 79,048  |
| Net loss attributable to noncontrolling interest  | 299        | 39,211       | 1,635        | 1,502      | 689       | 118       | 289                 | 450              | 490        |
| Net income (loss) attributable to Global Partners LP  | 43,563     | (199,412)    | 58,752       | 103,905    | 35,867    | 14,489    | 76,262              | 21,615           | 79,538     |
| Depreciation and amortization, excluding the impact of noncontrolling interest  | 110,670    | 108,189      | 103,601      | 105,639    | 107,557   | 25,977    | 24,779              | 53,912           | 50,447     |
| Amortization of deferred financing fees and senior notes discount   | 6,988      | 7,412        | 7,089        | 6,873      | 5,940     | 1,600     | 1,306               | 3,327            | 2,567      |
| Amortization of routine bank refinancing fees   | (4,516)    | (4,580)      | (4,277)      | (4,088)    | (3,754)   | (890)     | (985)               | (1,912)          | (1,925)    |
| Non-cash tax reform benefit   | -          | -            | (22,183)     | -          | -         | -         | -                   | -                | -          |
| Maintenance capital expenditures, excluding the impact of noncontrolling interest   | (29,850)   | (32,989)     | (34,718)     | (38,641)   | (49,897)  | (13,060)  | (5,546)             | (21,066)         | (12,826)   |
| Distributable cash flow (1)   | 126,855    | (121,380)    | 108,264      | 173,688    | 95,713    | 28,116    | 95,816              | 55,876           | 117,801    |
| Distributions to Series Apreferred unitholders (2)  |            | <u> </u>     | <u>-</u>     | (2,691)    | (6,728)   | (1,682)   | (1,682)             | (3,364)          | (3,364)    |
| Distributable cash flow after distributions to Series A preferred unitholders   | \$ 126,855 | \$ (121,380) | \$ 108,264   | \$ 170,997 | \$ 88,985 | \$ 26,434 | \$ 94,134           | \$ 52,512        | \$ 114,437 |
| Reconciliation of net cash provided by (used in) operating activities to  |            |              |              |            |           |           |                     |                  |            |
| distributable cash flow   |            |              |              |            |           |           |                     |                  |            |
| Net cash provided by (used in) operating activities   | \$ 62,506  | \$ (119,886) | \$ 348,442   | \$ 168,856 | \$ 94,402 | \$ 53,545 | \$ 24,086           | \$ (33,492)      | \$ 162,003 |
| Net changes in operating assets and liabilities and certain non-cash items  Net cash from operating activities and changes in operating | 96,609     | (6,795)      | (185,673)    | 40,385     | 48,968    | (13,069)  | 76,767              | 108,967          | (32,300)   |
| assets and liabilities attributable to noncontrolling interest  | (4,882)    | 35,458       | (416)        | 303        | 54        | (10)      | 188                 | 52               | 282        |
| Amortization of deferred financing fees and senior notes discount   | 6.988      | 7.412        | 7.089        | 6.873      | 5.940     | 1.600     | 1.306               | 3,327            | 2,567      |
| Amortization of routine bank refinancing fees   | (4,516)    | (4,580)      | (4,277)      | (4,088)    | (3,754)   | (890)     | (985)               | (1,912)          | (1,925)    |
| Non-cash tax reform benefit   | -          | -            | (22,183)     | -          | -         |           | ` -                 | -                | -          |
| Maintenance capital expenditures, excluding the impact of noncontrolling interest   | (29,850)   | (32,989)     | (34,718)     | (38,641)   | (49,897)  | (13,060)  | (5,546)             | (21,066)         | (12,826)   |
| Distributable cash flow (1)   | 126,855    | (121,380)    | 108,264      | 173,688    | 95,713    | 28,116    | 95,816              | 55,876           | 117,801    |
| Distributions to Series A preferred unitholders (2)   | -          | -            | -            | (2,691)    | (6,728)   | (1,682)   | (1,682)             | (3,364)          | (3,364)    |
| Distributable cash flow after distributions to Series A preferred unitholders   | \$ 126,855 | \$ (121,380) | \$ 108,264   | \$ 170,997 | \$ 88,985 | \$ 26,434 | \$ 94,134           | \$ 52,512        | \$ 114,437 |

- (1) As defined by the Partnership's partnership agreement, distributable cash flow is not adjusted for certain non-cash items, such as net losses on the sale and disposition of assets and goodwill and long-lived asset impairment charges.
- (2) Distributions to Series A preferred unitholders represent the distributions earned by the preferred unitholders during the period. Distributions on the Series A Preferred Units are cumulative and payable quarterly in arrears on February 15, May 15, August 15 and November 15 of each year, commencing on November 15, 2018.
- (3) Distributable cash flow for 2016 includes a net loss on sale and disposition of assets of \$20.5 million and lease exit and termination expenses of \$80.7 million. Distributable cash flow also includes a net goodwill and long-lived asset impairment of \$114.1 million (\$149.9 million, offset by \$35.8 million attributed to the noncontrolling interest). Excluding these charges, distributable cash flow would have been \$93.9 million for 2016.
- (4) Distributable cash flow for 2017 includes a net loss on sale and disposition of assets and a net goodwill and long-lived asset impairment of \$13.3 million. Excluding these charges, distributable cash flow would have been \$121.6 million for 2017. Distributable cash flow also includes a \$14.2 million gain on the sale of the Partnership's natural gas marketing and electricity brokerage businesses in February 2017.
- (5) Distributable cash flow for 2018 includes a net loss on sale and disposition of assets and a net goodwill and long-lived asset impairment of \$6.3 million. Excluding these charges, distributable cash flow would have been \$180.0 million for 2018. Distributable cash flow also includes a one-time gain of approximately \$52.6 million as a result of the extinguishment of a contingent liability related to a Volumetric Ethanol Excise Tax Credit.
- (6) Distributable cash flow for 2019 includes a \$13.1 million loss on the early extinguishment of debt related to the Partnership's repurchase of its 6.25% senior notes recorded in the third quarter.



### **Balance Sheet at June 30, 2020**

### (In thousands) (Unaudited)

| Assets                                    |              | Liabilities and partners' equity                                 |            |
|---|--------------|--|------------|
| Current assets:                           |              | Current liabilities:   |            |
| Cash and cash equivalents                 | \$ 10,358    | Accounts payable   | \$ 163,351 |
| Accounts receivable, net                  | 232,832      | Working capital revolving credit facility - current portion      | 41,700     |
| Accounts receivable - affiliates          | 7,496        | Lease liability—current portion                                  | 70,622     |
| Inventories                               | 344,026      | Environmental liabilities - current portion                      | 5,009      |
| Brokerage margin deposits                 | 32,296       | Trustee taxes payable  | 43,739     |
| Derivative assets                         | 48,571       | Accrued expenses and other current liabilities                   | 94,586     |
| Prepaid expenses and other current assets | 93,397       | Derivative liabilities   | 8,089      |
| Total current assets                      | 768,976      | Total current liabilities  | 427,096    |
| Property and equipment, net               | 1,075,084    | Working capital revolving credit facility - less current portion | 175,000    |
| Right of use assets, net                  | 282,025      | Revolving credit facility  | 188,000    |
| Intangible assets, net                    | 41,340       | Senior notes   | 691,355    |
| Goodwill                                  | 323,889      | Long-term lease liability - less current portion                 | 223,547    |
| Other assets                              | 30,964       | Environmental liabilities - less current portion                 | 51,290     |
|   |              | Financing obligations  | 147,400    |
| Total assets                              | \$ 2,522,278 | Deferred tax liabilities   | 54,999     |
|   |              | Other long-term liabilities                                      | 55,085     |
|   |              | Total liabilities  | 2,013,772  |
|   |              | Partners' equity   |            |
|   |              | Global Partners LP equity  | 507,422    |
|   |              | Noncontrolling interest  | 1,084      |
|   |              | Total partners' equity   | 508,506    |

Total liabilities and partners' equity



\$ 2,522,278