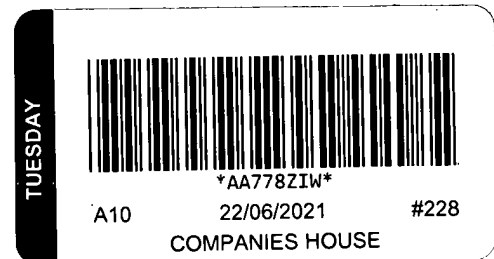


Company Registration No. 06661279 (England and Wales)

TANDOM METALLURGICAL GROUP LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2020



TANDOM METALLURGICAL GROUP LIMITED

COMPANY INFORMATION

Directors	Mr A G Lumsden Mr T Muir Mr D J Ponsonby Mr P M Dines Mr L J Mc Nelis Mr N A Rose Mr R J Charles
Secretary	Mr A G Lumsden
Company number	06661279
Registered office	Third Avenue Radnor Park Industrial Estate Congleton Cheshire CW12 4XE
Auditor	Bennett Verby Limited 7 St Petersgate Stockport Cheshire SK1 1EB

TANDOM METALLURGICAL GROUP LIMITED

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TANDOM METALLURGICAL GROUP LIMITED

STRATEGIC REPORT

FOR THE YEAR ENDED 31 AUGUST 2020

The directors present the strategic report for the year ended 31 August 2020.

Fair review of the business

The trading performance of the group during the year has been significantly impacted by COVID-19 and as a result turnover has decreased. However, as a result of strategic changes made during this period gross margins have not been significantly eroded. Given the growing optimism surrounding the COVID-19 position and the degree of certainty around the impact of Brexit the directors are optimistic that the group will, at least, return to pre pandemic trading levels in the next financial year.

Principal risks and uncertainties

As for many companies of this size, the business environment in which it operates continues to be challenging. The group seeks to mitigate the effects of volatile aluminium prices by buying and forward selling against average prices reported on the London Metal Exchange.

Development and performance

Turnover has decreased when compared with the previous year, primarily, due to the impact of COVID-19. This has, in turn, led to a decrease in profits. However, the group remains in a very good financial position at the year end. The directors are optimistic that the group will return to pre pandemic trading levels in the next financial year by both increasing volumes of sales to existing customers and exploration of new markets.

Key performance indicators

The directors consider the key performance indicators to be those that communicate the financial performance and strength of the group as a whole, these being turnover, gross margin and return on capital employed

Increase/(decrease) in turnover	2020 (18)%	2019 (8)%	2018 11%	2017 39%
Gross Margin	2020 8%	2019 9%	2018 9%	2017 9%
Return on capital employed	2020 5%	2019 21%	2018 36%	2017 31%

On behalf of the board

M A G Lumsden
Director

10 June 2021

TANDOM METALLURGICAL GROUP LIMITED

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 AUGUST 2020

The directors present their annual report and financial statements for the year ended 31 August 2020.

Principal activities

The principal activity of the group continued to be that of an aluminium alloy ingot producer and metal trader specialising in non-ferrous, base and precious metals.

Results and dividends

The results for the year are set out on page 7.

An interim ordinary dividend was paid amounting to £400,000. The directors do not recommend payment of a final dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr A G Lumsden
Mr T Muir
Mr D J Ponsonby
Mr P M Dines
Mr L J Mc Nelis
Mr N A Rose
Mr R J Charles

Auditor

In accordance with the company's articles, a resolution proposing that Bennett Verby Limited be reappointed as auditor of the group will be put at a General Meeting.

Energy and carbon report

The figures for energy consumption and emissions are as follows:

<i>Energy consumption</i>	kWh	kWh
Aggregate of energy consumption in the year		
- Gas combustion	21,610,638	
- Fuel consumed for transport	5,306,700	
- Electricity purchased	1,196,372	
	<hr/>	<hr/>
		28,113,710

TANDOM METALLURGICAL GROUP LIMITED

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

<i>Emissions of CO2 equivalent</i>	Metric tonnes	Metric tonnes
Scope 1 - direct emissions		
- Gas combustion	3,973.55	
- Fuel consumed for owned transport	302.42	
	<hr/>	4,275.97
Scope 2 - indirect emissions		
- Electricity purchased		1,343.60
Scope 3 - other indirect emissions		
- Fuel consumed for transport not owned by the company		10.31
		<hr/>
Total gross emissions		5,629.88
		<hr/> <hr/>
<i>Intensity ratio</i>		
Tonnes CO2 per Tonne Melted Product		0.332
		<hr/> <hr/>

Quantification and reporting methodology

The group has followed the 2019 HM Government Environmental Reporting Guidelines. The group has also used the GHG Reporting Protocol – Corporate Standard and have used the 2020 UK Government's Conversion Factors for Company Reporting

Intensity measurement

The chosen intensity measurement ratio is total gross emissions in metric tonnes CO2 per Tonne Melted Product, the recommended ratio for the sector.

Measures taken to improve energy efficiency

We have undertaken an Energy Audit from the Carbon Trust and have recently installed submetering of our electrical power equipment.

Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

TANDOM METALLURGICAL GROUP LIMITED

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

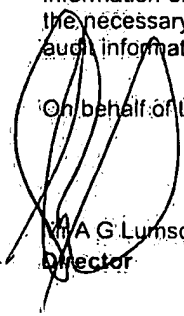
Strategic report

The group has chosen in accordance with Companies Act 2006, s. 414C(11) to set out in the group's strategic report information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report. It has done so in respect of likely future developments in the business of the company.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

On behalf of the board



M A G Lumsden
Director

10 June 2021

TANDOM METALLURGICAL GROUP LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF TANDOM METALLURGICAL GROUP LIMITED

Opinion

We have audited the financial statements of Tandom Metallurgical Group Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 August 2020 which comprise the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the company statement of changes in equity, the group statement of cash flows, the company statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 August 2020 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the parent company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

TANDOM METALLURGICAL GROUP LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF TANDOM METALLURGICAL GROUP LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

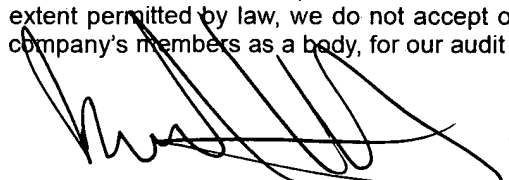
Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Bernard Verby (Senior Statutory Auditor)
For and on behalf of Bennett Verby Limited
Chartered Certified Accountants
Statutory Auditor

7 St Petersgate
Stockport
Cheshire
SK1 1EB

10 June 2021

TANDOM METALLURGICAL GROUP LIMITED

GROUP STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 AUGUST 2020

	Notes	2020 £	2019 £
Turnover	3	71,703,028	87,847,494
Cost of sales		(66,236,116)	(80,368,478)
Gross profit		<u>5,466,912</u>	<u>7,479,016</u>
Administrative expenses		(5,346,694)	(5,251,385)
Other operating income		411,633	14,125
Operating profit	4	<u>531,851</u>	<u>2,241,756</u>
Interest receivable and similar income	8	1,056	623
Interest payable and similar expenses	9	(257,143)	(324,404)
Profit before taxation		<u>275,764</u>	<u>1,917,975</u>
Tax on profit	10	(60,507)	518,298
Profit for the financial year	26	<u><u>215,257</u></u>	<u><u>2,436,273</u></u>
Profit for the financial year is attributable to:			
- Owners of the parent company		44,775	2,098,972
- Non-controlling interests		170,482	337,301
		<u><u>215,257</u></u>	<u><u>2,436,273</u></u>
Total comprehensive income for the year is attributable to:			
- Owners of the parent company		44,775	2,098,972
- Non-controlling interests		170,482	337,301
		<u><u>215,257</u></u>	<u><u>2,436,273</u></u>

The profit and loss account has been prepared on the basis that all operations are continuing operations.

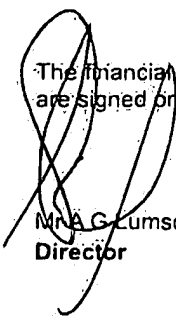
TANDOM METALLURGICAL GROUP LIMITED

GROUP BALANCE SHEET

AS AT 31 AUGUST 2020

	Notes	2020		2019	
		£	£	£	£
Fixed assets					
Goodwill	12		1		1
Tangible assets	13		7,100,619		7,117,002
			<u>7,100,620</u>		<u>7,117,003</u>
Current assets					
Stocks	17	7,680,060		6,109,291	
Debtors	18	10,956,713		14,408,100	
Cash at bank and in hand		155,563		437,222	
		<u>18,792,336</u>		<u>20,954,613</u>	
Creditors: amounts falling due within one year	19	<u>(15,527,172)</u>		<u>(17,559,317)</u>	
Net current assets			<u>3,265,164</u>		<u>3,395,296</u>
Total assets less current liabilities			<u>10,365,784</u>		<u>10,512,299</u>
Creditors: amounts falling due after more than one year	20		(1,305,973)		(1,524,790)
Provisions for liabilities					
Deferred tax liability	23	578,002		520,957	
		<u>(578,002)</u>		<u>(520,957)</u>	
Net assets			<u><u>8,481,809</u></u>		<u><u>8,466,552</u></u>
Capital and reserves					
Called up share capital	25		200		200
Share premium account	26		299,914		299,914
Capital redemption reserve	26		465,086		465,086
Profit and loss reserves	26		6,466,529		6,621,754
			<u>7,231,729</u>		<u>7,386,954</u>
Equity attributable to owners of the parent company			<u>7,231,729</u>		<u>7,386,954</u>
Non-controlling interests			<u>1,250,080</u>		<u>1,079,598</u>
			<u><u>8,481,809</u></u>		<u><u>8,466,552</u></u>

The financial statements were approved by the board of directors and authorised for issue on 10 June 2021 and are signed on its behalf by:


MNA G Lumsden
Director

Mr T Muir
Director



TANDOM METALLURGICAL GROUP LIMITED

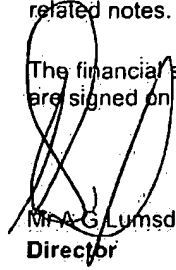
COMPANY BALANCE SHEET

AS AT 31 AUGUST 2020

	Notes	2020		2019	
		£	£	£	£
Fixed assets					
Goodwill	12		1		1
Tangible assets	13	6,478,662		6,499,732	
Investments	14		275		275
			<u>6,478,938</u>		<u>6,500,008</u>
Current assets					
Stocks	17	4,737,885		4,099,031	
Debtors	18	4,643,874		6,957,551	
Cash at bank and in hand		50,874		29,846	
		<u>9,432,633</u>		<u>11,086,428</u>	
Creditors: amounts falling due within one year	19	<u>(10,609,697)</u>		<u>(11,450,678)</u>	
Net current liabilities			<u>(1,177,064)</u>		<u>(364,250)</u>
Total assets less current liabilities			<u>5,301,874</u>		<u>6,135,758</u>
Creditors: amounts falling due after more than one year	20		<u>(1,305,973)</u>		<u>(1,524,790)</u>
Provisions for liabilities					
Deferred tax liability	23	514,336		462,730	
		<u>(514,336)</u>		<u>(462,730)</u>	
Net assets			<u>3,481,565</u>		<u>4,148,238</u>
Capital and reserves					
Called up share capital	25		200		200
Share premium account	26		299,914		299,914
Capital redemption reserve	26		465,086		465,086
Profit and loss reserves	26		2,716,365		3,383,038
Total equity			<u>3,481,565</u>		<u>4,148,238</u>

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's loss for the year was £466,673 (2019 - £1,087,068 profit).

The financial statements were approved by the board of directors and authorised for issue on 10 June 2021 and are signed on its behalf by:


Mr A G Lumsden
Director

Mr T Muir
Director



Company Registration No. 06661279

TANDOM METALLURGICAL GROUP LIMITED

GROUP STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 AUGUST 2020

	Notes	Share capital £	Share premium account £	Capital redemption reserve £	Profit and loss reserves £	Total controlling interest £	Non-controlling interest £	Total £
Balance at 1 September 2018		200	299,914	465,086	4,922,782	5,687,982	742,297	6,430,279
Year ended 31 August 2019:								
Profit and total comprehensive income for the year		-	-	-	2,098,972	2,098,972	337,301	2,436,273
Dividends	11	-	-	-	(400,000)	(400,000)	-	(400,000)
Balance at 31 August 2019		200	299,914	465,086	6,621,754	7,386,954	1,079,598	8,466,552
Year ended 31 August 2020:								
Profit and total comprehensive income for the year		-	-	-	44,775	44,775	170,482	215,257
Dividends	11	-	-	-	(200,000)	(200,000)	-	(200,000)
Balance at 31 August 2020		200	299,914	465,086	6,466,529	7,231,729	1,250,080	8,481,809

TANDOM METALLURGICAL GROUP LIMITED

COMPANY STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 AUGUST 2020

	Notes	Share capital £	Share premium account £	Capital redemption reserve £	Profit and loss reserves £	Total £
Balance at 1 September 2018		200	299,914	465,086	2,695,970	3,461,170
Year ended 31 August 2019:						
Profit and total comprehensive income for the year		-	-	-	1,087,068	1,087,068
Dividends	11	-	-	-	(400,000)	(400,000)
Balance at 31 August 2019		200	299,914	465,086	3,383,038	4,148,238
Year ended 31 August 2020:						
Loss and total comprehensive income for the year		-	-	-	(466,673)	(466,673)
Dividends	11	-	-	-	(200,000)	(200,000)
Balance at 31 August 2020		200	299,914	465,086	2,716,365	3,481,565

TANDOM METALLURGICAL GROUP LIMITED

GROUP STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2020

	Notes	2020		2019	
		£	£	£	£
Cash flows from operating activities					
Cash generated from operations	30	516,133		3,738,884	
Interest paid		(257,143)		(324,404)	
Income taxes refunded/(paid)		329,012		(567,736)	
Net cash inflow from operating activities		<u>588,002</u>		<u>2,846,744</u>	
Investing activities					
Purchase of tangible fixed assets		(357,510)	(1,294,484)		
Proceeds on disposal of tangible fixed assets		43,200	41,500		
Receipts arising from loans made		(119,944)	(46,824)		
Interest received		1,056	623		
Net cash used in investing activities		<u>(433,198)</u>		<u>(1,299,185)</u>	
Financing activities					
Repayment of bank loans		(450,000)	(600,000)		
Payment of finance leases obligations		(139,370)	(231,200)		
Dividends paid to equity shareholders		(200,000)	(400,000)		
Net cash used in financing activities		<u>(789,370)</u>		<u>(1,231,200)</u>	
Net (decrease)/increase in cash and cash equivalents		<u>(634,566)</u>		<u>316,359</u>	
Cash and cash equivalents at beginning of year		398,397		82,038	
Cash and cash equivalents at end of year		<u><u>(236,169)</u></u>		<u><u>398,397</u></u>	
Relating to:					
Cash at bank and in hand		155,563		437,222	
Bank overdrafts included in creditors payable within one year		(391,732)		(38,825)	

TANDOM METALLURGICAL GROUP LIMITED

COMPANY STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2020

	Notes	2020		2019	
		£	£	£	£
Cash flows from operating activities					
Cash generated from operations	31	1,168,119		2,900,628	
Interest paid		(166,619)		(234,883)	
Income taxes refunded/(paid)		148,541		(333,826)	
Net cash inflow from operating activities		1,150,041		2,331,919	
Investing activities					
Purchase of tangible fixed assets		(291,312)		(1,172,598)	
Proceeds on disposal of tangible fixed assets		43,200		41,500	
Receipts arising from loans made		(119,944)		(46,824)	
Interest received		-		623	
Net cash used in investing activities		(368,056)		(1,177,299)	
Financing activities					
Repayment of bank loans		(450,000)		(600,000)	
Payment of finance leases obligations		(110,957)		(177,331)	
Dividends paid to equity shareholders		(200,000)		(400,000)	
Net cash used in financing activities		(760,957)		(1,177,331)	
Net increase/(decrease) in cash and cash equivalents		21,028		(22,711)	
Cash and cash equivalents at beginning of year		29,846		52,557	
Cash and cash equivalents at end of year		50,874		29,846	

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

Company information

Tandom Metallurgical Group Limited ("the company") is a private limited company domiciled and incorporated in England and Wales. The registered office is .

The group consists of Tandom Metallurgical Group Limited and all of its subsidiaries.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Business combinations

In the parent company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably, and is adjusted for changes in contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at cost less impairment.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination accounted for using the purchase method and the amounts that can be deducted or assessed for tax, considering the manner in which the carrying amount of the asset or liability is expected to be recovered or settled. The deferred tax recognised is adjusted against goodwill or negative goodwill.

1.3 Basis of consolidation

The consolidated group financial statements consist of the financial statements of the parent company Tandom Metallurgical Group Limited together with all entities controlled by the parent company (its subsidiaries) and the group's share of its interests in joint ventures and associates.

All financial statements are made up to 31 August 2020. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Subsidiaries are consolidated in the group's financial statements from the date that control commences until the date that control ceases.

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

1.4 Going concern

The consolidated financial statements have been prepared on a going concern basis. The accounts of two of the subsidiary companies included in these accounts, Integrali Limited and A L Resources Limited, have not been prepared on a going concern basis, as they both ceased trading 31 August 2010. However all trade from that date has instead taken place through the parent company, Tandom Metallurgical Group Limited, following on from a decision by the directors to cease trading through these two subsidiary companies, so that there has been no effect on the group as a whole.

1.5 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

1.6 Intangible fixed assets - goodwill

Acquired goodwill is written off in equal annual instalments over its estimated useful economic life of five years.

1.7 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Land and buildings freehold	2% Straight line
Leasehold improvements	2% Reducing balance
Plant and machinery	15% Reducing balance and 5% straight line
Fixtures, fittings & equipment	15% Reducing balance
Motor vehicles	25% Reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

1.8 Fixed asset investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

Entities in which the group has a long term interest and shares control under a contractual arrangement are classified as jointly controlled entities.

1.9 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.10 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.11 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

1.12 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

Derecognition of financial liabilities

Financial liabilities are derecognised when the group's contractual obligations expire or are discharged or cancelled.

1.13 Equity instruments

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

1.14 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred taxation arises as a result of including items of income and expenditure in taxation computations in periods different from those in which they are included in the company's accounts. Deferred tax is provided in full on timing differences which result in an obligation to pay more (or less) tax at a future date, at the average tax rates that are expected to apply when the timing differences reverse, based on current tax rates and laws.

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

1.15 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.16 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.17 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight line basis over the lease term.

1.18 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

1.19 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

1.20 Factored debtors

Some of the sales invoices are factored. These invoices are included in trade debtors until the related monies are received by the factoring company from the customer. The amount due to the factoring company is included in other creditors and is secured on an all asset debenture.

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Turnover and other revenue

An analysis of the group's turnover is as follows:

	2020	2019
	£	£
Turnover analysed by class of business		
Sales	71,703,028	87,847,494

	2020	2019
	£	£
Other significant revenue		
Interest income	1,056	623
Grants received	352,013	-

	2020	2019
	£	£
Turnover analysed by geographical market		
UK	33,920,503	45,552,442
Europe	21,551,277	19,781,194
Asia	15,616,781	22,513,858
Rest of the world	614,467	-
	71,703,028	87,847,494

4 Operating profit

	2020	2019
	£	£
Operating profit for the year is stated after charging/(crediting):		
Exchange differences apart from those arising on financial instruments measured at fair value through profit or loss	(36,717)	1,037
Government grants	(352,013)	-
Depreciation of owned tangible fixed assets	571,332	459,498
Depreciation of tangible fixed assets held under finance leases	62,564	162,770
Loss on disposal of tangible fixed assets	45,893	11,272
Operating lease charges	247,735	233,088

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

5 Auditor's remuneration

	2020	2019
	£	£
Fees payable to the company's auditor and associates:		
For audit services		
Audit of the financial statements of the group and company	6,000	6,000
Audit of the financial statements of the company's subsidiaries	5,000	5,000
	<u>11,000</u>	<u>11,000</u>
For other services		
Other assurance services	14,100	14,050
Taxation compliance services	3,230	3,175
	<u>17,330</u>	<u>17,225</u>

6 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

	Group 2020 Number	2019 Number	Company 2020 Number	2019 Number
Production	100	95	83	83
Administration	25	30	19	22
Total	<u>125</u>	<u>125</u>	<u>102</u>	<u>105</u>

Their aggregate remuneration comprised:

	Group 2020 £	2019 £	Company 2020 £	2019 £
Wages and salaries	4,403,091	4,308,947	3,490,495	3,579,234
Social security costs	477,414	466,887	395,594	397,065
Pension costs	95,592	55,472	60,827	48,267
	<u>4,976,097</u>	<u>4,831,306</u>	<u>3,946,916</u>	<u>4,024,566</u>

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

7	Directors' remuneration		
		2020	2019
		£	£
	Remuneration for qualifying services	771,913	798,610
	Company pension contributions to defined contribution schemes	4,580	-
		<u>776,493</u>	<u>798,610</u>
		<u><u>776,493</u></u>	<u><u>798,610</u></u>
	The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 3 (2019 - 0).		
	Remuneration disclosed above includes the following amounts paid to the highest paid director:		
		2020	2019
		£	£
	Remuneration for qualifying services	160,159	180,672
		<u>160,159</u>	<u>180,672</u>
		<u><u>160,159</u></u>	<u><u>180,672</u></u>
8	Interest receivable and similar income		
		2020	2019
		£	£
	Interest income		
	Other interest income	1,056	623
		<u>1,056</u>	<u>623</u>
		<u><u>1,056</u></u>	<u><u>623</u></u>
9	Interest payable and similar expenses		
		2020	2019
		£	£
	Interest on financial liabilities measured at amortised cost:		
	Interest on bank overdrafts and loans	239,058	294,686
	Other finance costs:		
	Interest on finance leases and hire purchase contracts	17,602	26,738
	Other interest	483	2,980
		<u>17,602</u>	<u>26,738</u>
		<u>483</u>	<u>2,980</u>
	Total finance costs	257,143	324,404
		<u>257,143</u>	<u>324,404</u>
		<u><u>257,143</u></u>	<u><u>324,404</u></u>
10	Taxation		
		2020	2019
		£	£
	Current tax		
	UK corporation tax on profits for the current period	3,768	(75,679)
	Adjustments in respect of prior periods	(306)	(495,618)
		<u>3,768</u>	<u>(75,679)</u>
		<u>(306)</u>	<u>(495,618)</u>
	Total current tax	3,462	(571,297)
		<u>3,462</u>	<u>(571,297)</u>
		<u><u>3,462</u></u>	<u><u>(571,297)</u></u>

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

10 Taxation	(Continued)	
	2020	2019
	£	£
Deferred tax		
Origination and reversal of timing differences	57,045	52,999
	<u>57,045</u>	<u>52,999</u>
Total tax charge/(credit)	<u>60,507</u>	<u>(518,298)</u>

The actual charge/(credit) for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

	2020	2019
	£	£
Profit before taxation	<u>275,764</u>	<u>1,917,975</u>
Expected tax charge based on the standard rate of corporation tax in the UK of 10.45% (2019: 19.00%)	28,817	364,415
Tax effect of expenses that are not deductible in determining taxable profit	5,194	13,394
Adjustments in respect of prior years	(306)	(495,618)
Permanent capital allowances in excess of depreciation	(30,243)	(48,703)
Research and development tax credit	-	(404,785)
Deferred tax adjustments in respect of prior years	57,045	52,999
	<u>60,507</u>	<u>(518,298)</u>
Taxation charge/(credit)	<u>60,507</u>	<u>(518,298)</u>

The adjustment in respect of prior periods in the accounts for the year ended 31 August 2019 is in respect of the years ended 31 August 2018 and 31 August 2017, with £456,453 relating to research and development tax credits and £39,165 relating to additional capital allowances claimed.

11 Dividends	2020	2019
	£	£
Recognised as distributions to equity holders:		
Interim paid	200,000	400,000
	<u>200,000</u>	<u>400,000</u>

12 Intangible fixed assets	
Group	Goodwill
	£
Cost	
At 1 September 2019 and 31 August 2020	10,000
	<u>10,000</u>
Amortisation and impairment	
At 1 September 2019 and 31 August 2020	9,999
	<u>9,999</u>

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

12 Intangible fixed assets (Continued)

Carrying amount	
At 31 August 2020	1
At 31 August 2019	1
Company	Goodwill
	£
Cost	
At 1 September 2019 and 31 August 2020	10,000
Amortisation and impairment	
At 1 September 2019 and 31 August 2020	9,999
Carrying amount	
At 31 August 2020	1
At 31 August 2019	1

13 Tangible fixed assets

Group	Land and buildings freehold	Leasehold improvements	Plant and machinery	Fixtures, fittings & equipment	Motor vehicles	Total
	£	£	£	£	£	£
Cost						
At 1 September 2019	3,055,557	283,611	7,248,368	297,566	150,114	11,035,216
Additions	31,272	21,424	643,518	10,392	-	706,606
Disposals	-	-	(113,500)	-	(63,936)	(177,436)
At 31 August 2020	3,086,829	305,035	7,778,386	307,958	86,178	11,564,386
Depreciation and impairment						
At 1 September 2019	252,545	13,635	3,417,172	136,866	97,996	3,918,214
Depreciation charged in the year	61,785	5,615	532,415	25,053	9,028	633,896
Eliminated in respect of disposals	-	-	(40,513)	-	(47,830)	(88,343)
At 31 August 2020	314,330	19,250	3,909,074	161,919	59,194	4,463,767
Carrying amount						
At 31 August 2020	2,772,499	285,785	3,869,312	146,039	26,984	7,100,619
At 31 August 2019	2,803,012	269,976	3,831,196	160,700	52,118	7,117,002

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

13 Tangible fixed assets

(Continued)

Company	Land and buildings freehold	Plant and machinery	Fixtures, fittings & equipment	Motor vehicles	Total
	£	£	£	£	£
Cost					
At 1 September 2019	3,055,557	6,743,482	225,276	150,114	10,174,429
Additions	31,272	601,518	7,618	-	640,408
Disposals	-	(113,500)	-	(63,936)	(177,436)
At 31 August 2020	3,086,829	7,231,500	232,894	86,178	10,637,401
Depreciation and impairment					
At 1 September 2019	252,545	3,218,502	105,654	97,996	3,674,697
Depreciation charged in the year	61,785	482,960	18,612	9,028	572,385
Eliminated in respect of disposals	-	(40,513)	-	(47,830)	(88,343)
At 31 August 2020	314,330	3,660,949	124,266	59,194	4,158,739
Carrying amount					
At 31 August 2020	2,772,499	3,570,551	108,628	26,984	6,478,662
At 31 August 2019	2,803,012	3,524,980	119,622	52,118	6,499,732

The net carrying value of tangible fixed assets includes the following in respect of assets held under finance leases or hire purchase contracts.

	Group 2020 £	2019 £	Company 2020 £	2019 £
Plant and machinery	509,516	1,217,068	509,516	1,217,068
Motor vehicles	-	20,824	-	20,824
	509,516	1,237,892	509,516	1,237,892

14 Fixed asset investments

	Notes	Group 2020 £	2019 £	Company 2020 £	2019 £
Investments in subsidiaries	15	-	-	275	275

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

14 Fixed asset investments (Continued)

Movements in fixed asset investments

Company	Shares in subsidiaries £
Cost or valuation	
At 1 September 2019 and 31 August 2020	275
Carrying amount	
At 31 August 2020	275
At 31 August 2019	275

15 Subsidiaries

Details of the company's subsidiaries at 31 August 2020 are as follows:

Name of undertaking	Registered office	Class of shares held	% Held Direct
A L Resources Limited	England & Wales	Ordinary	100.00
Integrali Limited	England & Wales	Ordinary	100.00
Tandom Metallurgical (Midlands) Limited	England & Wales	Ordinary	75.00

16 Financial instruments

	Group 2020 £	2019 £	Company 2020 £	2019 £
Carrying amount of financial assets				
Debt instruments measured at amortised cost	9,005,760	11,661,618	3,555,236	5,690,432
Carrying amount of financial liabilities				
Measured at amortised cost	16,492,266	18,845,147	11,818,657	12,817,123

17 Stocks

	Group 2020 £	2019 £	Company 2020 £	2019 £
Finished goods and goods for resale	7,680,060	6,109,291	4,737,885	4,099,031

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

18 Debtors

	Group 2020	2019	Company 2020	2019
	£	£	£	£
Amounts falling due within one year:				
Trade debtors	8,785,604	11,554,758	3,351,218	5,602,281
Corporation tax recoverable	460,238	633,272	460,238	453,270
Other debtors	1,025,714	1,128,705	439,839	88,151
Prepayments and accrued income	685,157	1,091,365	392,579	813,849
	<u>10,956,713</u>	<u>14,408,100</u>	<u>4,643,874</u>	<u>6,957,551</u>

19 Creditors: amounts falling due within one year

	Notes	Group 2020	2019	Company 2020	2019
		£	£	£	£
Bank loans and overdrafts	21	991,732	638,825	600,000	600,000
Obligations under finance leases	22	116,229	137,686	116,229	109,273
Trade creditors		7,705,004	8,533,438	3,571,803	4,368,204
Amounts owed to group undertakings		-	-	3,033,711	2,090,180
Corporation tax payable		219,936	60,496	-	-
Other taxation and social security		120,943	178,464	97,013	158,345
Other creditors		5,011,579	6,480,318	2,512,305	3,527,855
Accruals and deferred income		1,361,749	1,530,090	678,636	596,821
		<u>15,527,172</u>	<u>17,559,317</u>	<u>10,609,697</u>	<u>11,450,678</u>

20 Creditors: amounts falling due after more than one year

	Notes	Group 2020	2019	Company 2020	2019
		£	£	£	£
Bank loans and overdrafts	21	1,050,000	1,500,000	1,050,000	1,500,000
Obligations under finance leases	22	255,973	24,790	255,973	24,790
		<u>1,305,973</u>	<u>1,524,790</u>	<u>1,305,973</u>	<u>1,524,790</u>

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

21 Loans and overdrafts

	Group 2020 £	2019 £	Company 2020 £	2019 £
Bank loans	1,650,000	2,100,000	1,650,000	2,100,000
Bank overdrafts	391,732	38,825	-	-
	<u>2,041,732</u>	<u>2,138,825</u>	<u>1,650,000</u>	<u>2,100,000</u>
Payable within one year	991,732	638,825	600,000	600,000
Payable after one year	<u>1,050,000</u>	<u>1,500,000</u>	<u>1,050,000</u>	<u>1,500,000</u>

Included in creditors are the following secured creditors:

- bank overdrafts of £391,732 (2019 £38,825), factoring creditors of £4,041,389 (2019 £4,877,534) and an export facility of £966,991 (2019 £1,463,548). These are all secured individually by fixed and floating charges over the undertaking and all property and assets present and future
- net obligations under finance leases of £372,203 (2019 £162,476) which are secured on the related assets acquired under the leases
- bank loans totalling £1,650,000 (2019 £2,100,000) which are secured on property owned by the group and cash held on account

22 Finance lease obligations

	Group 2020 £	2019 £	Company 2020 £	2019 £
Future minimum lease payments due under finance leases:				
Within one year	116,229	137,686	116,229	109,273
In two to five years	255,973	24,790	255,973	24,790
	<u>372,202</u>	<u>162,476</u>	<u>372,202</u>	<u>134,063</u>

23 Deferred taxation

Deferred tax assets and liabilities are offset where the group or company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

	Liabilities 2020 £	Liabilities 2019 £
Group		
Accelerated capital allowances	<u>578,002</u>	<u>520,957</u>

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

23 Deferred taxation		(Continued)	
Company	Liabilities 2020 £	Liabilities 2019 £	
Accelerated capital allowances	514,336	462,730	
	<u>514,336</u>	<u>462,730</u>	
	Group 2020 £	Company 2020 £	
Movements in the year:			
Liability at 1 September 2019	520,957	462,730	
Charge to profit or loss	(57,045)	(51,606)	
	<u>520,957</u>	<u>462,730</u>	
Liability at 31 August 2020	578,002	514,336	
	<u>578,002</u>	<u>514,336</u>	

24 Retirement benefit schemes	2020 £	2019 £
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	95,592	55,472
	<u>95,592</u>	<u>55,472</u>

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund.

25 Share capital	2020 Number	2019 Number	2020 £	2019 £
Ordinary share capital issued and fully paid				
Ordinary shares of £1 each	200	200	200	200
	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>

The company has one class of ordinary shares which carry full voting rights, and rights to any dividends declared. The holders are entitled to full participation in respect of equity and in the event of a winding up of the company.

26 Reserves

Capital redemption reserve

The capital redemption reserve arose on the redemption of 465,000 £1 redeemable preference shares at par by the company during the year ended 31 August 2010, and on the purchase and subsequent cancellation of 86 of the company's own shares during the year ended 31 August 2017.

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

27 Operating lease commitments

Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group 2020 £	2019 £	Company 2020 £	2019 £
Within one year	194,783	211,911	116,229	129,912
Between two and five years	480,538	483,939	255,974	264,085
In over five years	29,167	81,394	-	2,227
	<u>704,488</u>	<u>777,244</u>	<u>372,203</u>	<u>396,224</u>

28 Related party transactions

Group

At the year A Lumsden, director, was owed nil (2019 £140,152).

Dividends totalling £160,000 (2019 £360,000) were paid in the year in respect of shares held by the company's directors and members of their close families.

The group rents premises from Tandom MG SIPP at a cost for the year of £50,000 (2019 £50,055), and from Tandom Group SSAS at a cost for the year of £49,945 (2019 £50,055).

Company

At the year A Lumsden, director, was owed nil (2019 £140,152).

Dividends totalling £160,000 (2019 £360,000) were paid in the year in respect of shares held by the company's directors and members of their close families.

The company rents premises from Tandom MG SIPP at a cost for the year of £50,000 (2019 £50,055).

The financial statements include purchases of £2,827,652 (2019 £3,986,245) and sales of £1,066,647 (2019 £726,219) relating to Tandom Metallurgical (Midlands) Limited, its 75% owned subsidiary company.

Creditors at the year-end include a loan of £3,033,511 (2019 £2,089,980) payable to Tandom Metallurgical (Midlands) Limited.

Advantage has been taken of the exemption available from disclosing transactions between the company and its 100% owned subsidiary companies, A L Resources Limited and Integrali Limited.

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

29 Directors' transactions

Interest free loans have been granted by the group to its directors as follows:

Description	% Rate	Opening balance £	Amounts advanced £	Amounts repaid £	Closing balance £
Mr T Muir - loan	-	58,623	106,399	(100,000)	65,022
Mr A G Lumsden - loan	-	-	173,545	(60,000)	113,545
		<u>58,623</u>	<u>279,944</u>	<u>(160,000)</u>	<u>178,567</u>

30 Cash generated from group operations

	2020 £	2019 £
Profit for the year after tax	215,257	2,436,273
Adjustments for:		
Taxation charged/(credited)	60,507	(518,298)
Finance costs	257,143	324,404
Investment income	(1,056)	(623)
Loss on disposal of tangible fixed assets	45,893	11,272
Depreciation and impairment of tangible fixed assets	633,896	622,268
Movements in working capital:		
(Increase)/decrease in stocks	(1,570,769)	1,258,890
Decrease/(increase) in debtors	3,398,297	(196,894)
(Decrease) in creditors	(2,523,035)	(198,408)
Cash generated from operations	<u>516,133</u>	<u>3,738,884</u>

TANDOM METALLURGICAL GROUP LIMITED

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

31 Cash generated from operations - company

	2020 £	2019 £
(Loss)/profit for the year after tax	(466,673)	1,087,068
Adjustments for:		
Taxation credited	(103,903)	(418,988)
Finance costs	166,619	234,883
Investment income	-	(623)
Loss on disposal of tangible fixed assets	45,893	2,474
Depreciation and impairment of tangible fixed assets	572,385	563,515
Movements in working capital:		
(Increase)/decrease in stocks	(638,854)	1,119,869
Decrease in debtors	2,440,589	1,811,490
Decrease in creditors	(847,937)	(1,499,060)
Cash generated from operations	<u>1,168,119</u>	<u>2,900,628</u>

32 Analysis of changes in net debt - group

	1 September 2019 £	Cash flows £	New finance leases £	31 August 2020 £
Cash at bank and in hand	437,222	(281,659)	-	155,563
Bank overdrafts	(38,825)	(352,907)	-	(391,732)
	<u>398,397</u>	<u>(634,566)</u>	<u>-</u>	<u>(236,169)</u>
Borrowings excluding overdrafts	(2,100,000)	450,000	-	(1,650,000)
Obligations under finance leases	(162,476)	139,370	(349,096)	(372,202)
	<u>(1,864,079)</u>	<u>(45,196)</u>	<u>(349,096)</u>	<u>(2,258,371)</u>

33 Analysis of changes in net debt - company

	1 September 2019 £	Cash flows £	New finance leases £	31 August 2020 £
Cash at bank and in hand	29,846	21,028	-	50,874
Borrowings excluding overdrafts	(2,100,000)	450,000	-	(1,650,000)
Obligations under finance leases	(134,063)	110,957	(349,096)	(372,202)
	<u>(2,204,217)</u>	<u>581,985</u>	<u>(349,096)</u>	<u>(1,971,328)</u>