

Company Registration No. 06912620 (England and Wales)

**SALT SEARCH LIMITED**  
**FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**  
**PAGES FOR FILING WITH REGISTRAR**

# **SALT SEARCH LIMITED**

## **COMPANY INFORMATION**

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|                          |                                                                        |
|--------------------------|------------------------------------------------------------------------|
| <b>Directors</b>         | P D A Schiavo<br>M Schiavo<br>E Dell                                   |
| <b>Company number</b>    | 06912620                                                               |
| <b>Registered office</b> | 9 Wootton Street<br>London<br>SE1 8TG                                  |
| <b>Auditor</b>           | Beavis Morgan Audit Limited<br>82 St John Street<br>London<br>EC1M 4JN |

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# **SALT SEARCH LIMITED**

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# SALT SEARCH LIMITED

## BALANCE SHEET

AS AT 31 DECEMBER 2020

|                                                       | Notes | 2020<br>£          | £              | 2019<br>£          | £                |
|-------------------------------------------------------|-------|--------------------|----------------|--------------------|------------------|
| <b>Fixed assets</b>                                   |       |                    |                |                    |                  |
| Tangible assets                                       | 8     |                    | 63,107         |                    | 56,099           |
| <b>Current assets</b>                                 |       |                    |                |                    |                  |
| Debtors                                               | 9     | 2,109,753          |                | 4,521,563          |                  |
| Cash at bank and in hand                              |       | 428,454            |                | 177,216            |                  |
|                                                       |       | <u>2,538,207</u>   |                | <u>4,698,779</u>   |                  |
| <b>Creditors: amounts falling due within one year</b> | 10    | <u>(2,048,551)</u> |                | <u>(3,039,387)</u> |                  |
| <b>Net current assets</b>                             |       |                    | 489,656        |                    | 1,659,392        |
| <b>Total assets less current liabilities</b>          |       |                    | <u>552,763</u> |                    | <u>1,715,491</u> |
| <b>Provisions for liabilities</b>                     |       |                    | (13,619)       |                    | (13,619)         |
| <b>Net assets</b>                                     |       |                    | <u>539,144</u> |                    | <u>1,701,872</u> |
| <b>Capital and reserves</b>                           |       |                    |                |                    |                  |
| Called up share capital                               | 11    |                    | 1              |                    | 1                |
| Profit and loss reserves                              |       |                    | 539,143        |                    | 1,701,871        |
| <b>Total equity</b>                                   |       |                    | <u>539,144</u> |                    | <u>1,701,872</u> |

The directors of the company have elected not to include a copy of the profit and loss account within the financial statements.

These financial statements have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the board of directors and authorised for issue on 30 September 2021 and are signed on its behalf by:

P D A Schiavo  
**Director**

**Company Registration No. 06912620**

# SALT SEARCH LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

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### 1 Accounting policies

#### Company information

Salt Search Limited is a private company limited by shares incorporated in England and Wales. The registered office is 9 Wootton Street, London, SE1 8TG.

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention.

#### 1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Turnover

Turnover comprises revenue recognised by the company in respect of recruitment services provided, exclusive of Value Added Tax, and is recognised when candidates commence permanent employment. A provision is recognised where a rebate is due should the candidate cease permanent employment within the agreed terms of business.

#### 1.4 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

|                        |                            |
|------------------------|----------------------------|
| Leasehold improvements | Over the term of the lease |
| Office Equipment       | 25% straight line          |

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

#### 1.5 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

#### 1.6 Cash at bank and in hand

Cash and cash equivalents are basic financial assets and include cash in hand and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

# SALT SEARCH LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

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### 1 Accounting policies

(Continued)

#### 1.7 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

##### **Basic financial assets**

Basic financial assets, which include debtors, loans advanced to fellow group members and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

##### **Classification of financial liabilities**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

##### **Basic financial liabilities**

Basic financial liabilities, including creditors, loans made to fellow group members and invoice finance facilities are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### 1.8 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

#### 1.9 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

##### **Current tax**

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

# SALT SEARCH LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

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### 1 Accounting policies

(Continued)

#### **Deferred tax**

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

#### **1.10 Employee benefits**

The costs of short-term employee benefits are recognised as a liability and an expense.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### **1.11 Retirement benefits**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### **1.12 Leases**

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

#### **1.13 Government grants**

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

#### **1.14 Foreign exchange**

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

# SALT SEARCH LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Judgement has been required when deciding whether outstanding debtors are recoverable and whether there is any need for provisions against bad debts.

Judgement has also been applied to determine asset lives, drop out provision in relation to permanent placements and allocation of administrative expenses.

### 3 Turnover and other revenue

|                                                   | 2020              | 2019              |
|---------------------------------------------------|-------------------|-------------------|
|                                                   | £                 | £                 |
| <b>Turnover analysed by class of business</b>     |                   |                   |
| Provision of recruitment services                 | 4,569,957         | 6,761,372         |
|                                                   | <u>          </u> | <u>          </u> |
|                                                   | 2020              | 2019              |
|                                                   | £                 | £                 |
| <b>Other significant revenue</b>                  |                   |                   |
| Interest income                                   | 12,460            | -                 |
| Government coronavirus job retention scheme grant | 336,188           | -                 |
|                                                   | <u>          </u> | <u>          </u> |

### 4 Auditor's remuneration

|                                                       | 2020              | 2019              |
|-------------------------------------------------------|-------------------|-------------------|
|                                                       | £                 | £                 |
| Fees payable to the company's auditor and associates: |                   |                   |
| <b>For audit services</b>                             |                   |                   |
| Audit of the financial statements of the company      | 14,138            | 14,138            |
|                                                       | <u>          </u> | <u>          </u> |

### 5 Employees

The average monthly number of persons (including directors) employed by the company during the year was 58 (2019 - 63).

|       | 2020              | 2019              |
|-------|-------------------|-------------------|
|       | Number            | Number            |
| Total | 58                | 63                |
|       | <u>          </u> | <u>          </u> |



# SALT SEARCH LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 6 Exceptional items

|                                             | 2020<br>£   | 2019<br>£ |
|---------------------------------------------|-------------|-----------|
| Amounts written off connected company loans | (1,475,569) | -         |

Included in the balance above are loans written off from the company to a company under common control totalling £2,403,075 and amounts loaned from a fellow subsidiary to the company totalling £927,506.

### 7 Taxation

|                                           | 2020<br>£ | 2019<br>£ |
|-------------------------------------------|-----------|-----------|
| <b>Current tax</b>                        |           |           |
| UK corporation tax for the current period | 66,983    | 117,217   |
| Adjustments in respect of prior periods   | (16,384)  | -         |
| Total current tax                         | 50,599    | 117,217   |

During the year the company received a tax credit in relation to research and development in the sum of £Nil (2019: £21,950)

### 8 Tangible fixed assets

|                                    | Land and<br>buildings<br>£ | Plant and<br>machinery etc<br>£ | Total<br>£ |
|------------------------------------|----------------------------|---------------------------------|------------|
| <b>Cost</b>                        |                            |                                 |            |
| At 1 January 2020                  | 8,008                      | 437,164                         | 445,172    |
| Additions                          | -                          | 26,153                          | 26,153     |
| At 31 December 2020                | 8,008                      | 463,317                         | 471,325    |
| <b>Depreciation and impairment</b> |                            |                                 |            |
| At 1 January 2020                  | 8,008                      | 381,065                         | 389,073    |
| Depreciation charged in the year   | -                          | 19,145                          | 19,145     |
| At 31 December 2020                | 8,008                      | 400,210                         | 408,218    |
| <b>Carrying amount</b>             |                            |                                 |            |
| At 31 December 2020                | -                          | 63,107                          | 63,107     |
| At 31 December 2019                | -                          | 56,099                          | 56,099     |

# SALT SEARCH LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

### 9 Debtors

|                                      | 2020             | 2019             |
|--------------------------------------|------------------|------------------|
|                                      | £                | £                |
| Amounts falling due within one year: |                  |                  |
| Trade debtors                        | 68,532           | 475,469          |
| Corporation tax recoverable          | 3,900            | 3,900            |
| Amounts owed by group undertakings   | 926,311          | 792,241          |
| Other debtors                        | 1,111,010        | 3,249,953        |
|                                      | <u>2,109,753</u> | <u>4,521,563</u> |

### 10 Creditors: amounts falling due within one year

|                                    | 2020             | 2019             |
|------------------------------------|------------------|------------------|
|                                    | £                | £                |
| Trade creditors                    | 194,080          | 230,752          |
| Amounts owed to group undertakings | 73,857           | 1,696,820        |
| Corporation tax                    | 55,189           | 68,736           |
| Other taxation and social security | 1,333,259        | 355,940          |
| Other creditors                    | 392,166          | 687,139          |
|                                    | <u>2,048,551</u> | <u>3,039,387</u> |

Included within other creditors is £nil (2019: £254,233) relating to invoice financing liabilities which are secured by fixed and floating charges over the assets of the company.

### 11 Called up share capital

|                             | 2020     | 2019     |
|-----------------------------|----------|----------|
|                             | £        | £        |
| Ordinary share capital      |          |          |
| Issued and fully paid       |          |          |
| 1 Ordinary share of £1 each | <u>1</u> | <u>1</u> |

### 12 Audit report information

As the income statement has been omitted from the filing copy of the financial statements, the following information in relation to the audit report on the statutory financial statements is provided in accordance with s444(5B) of the Companies Act 2006:

The auditor's report was unqualified.

The senior statutory auditor was Richard Thacker.  
The auditor was Beavis Morgan Audit Limited.

## SALT SEARCH LIMITED

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

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#### 13 Financial commitments, guarantees and contingent liabilities

Salt Search Limited is party to a cross guarantee for fellow subsidiary companies of Salt Recruitment Group Limited in respect of amounts owed under an invoice finance agreement.

The amount guaranteed by the company under this agreement at 31 December 2020 was £1,120,441 (2019: £4,834,283) which are secured by fixed and floating charges over the assets of the company as per the debenture dated 10th January 2017.

#### 14 Operating lease commitments

##### Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, as follows:

| 2020         | 2019          |
|--------------|---------------|
| £            | £             |
| 7,310        | 34,063        |
| <u>7,310</u> | <u>34,063</u> |

## SALT SEARCH LIMITED

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

#### 15 Related party transactions

Related undertakings consist of the following subsidiaries of Salt Recruitment Group Limited:

Salt Recruitment Limited 100% subsidiary  
 Salt Global Limited 100% subsidiary\*  
 Salt Contracts Limited 100% subsidiary  
 Salt Staffing Inc. 100% subsidiary  
 Salt Europe B.V. 100% subsidiary  
 Salt HR Consultancy 90% subsidiary  
 Recruit Digital Associates (Pty) Limited 50% subsidiary

\*This subsidiary was completely disposed of by the group in October 2020.

As permitted under FRS102 s33.1A, the financial statements do not disclose transactions with the parent undertaking and wholly owned fellow subsidiaries.

During the year, the company entered into transactions with related parties. Transactions entered into, and balances outstanding as at year end are:

| Related party | Purchases from related party (£) | Sales to related party (£) | Advances from related party (£) | Advances made to related party (£) | Amounts owed to related party (£) | Amounts owed by related party (£) |
|---------------|----------------------------------|----------------------------|---------------------------------|------------------------------------|-----------------------------------|-----------------------------------|
|---------------|----------------------------------|----------------------------|---------------------------------|------------------------------------|-----------------------------------|-----------------------------------|

#### Entities under common control

2020 - - - - -  
 2019 187,344 - - 1,214,954 - 2,350,954\*

#### Entities over which the parent company has significant influence

2020 - - - - - 715,686  
 2019 - - - - - 627,752

#### Parent company and other group members

|      |   |   |   |     |           |         |
|------|---|---|---|-----|-----------|---------|
| 2020 | - | - | - | 891 | 73,857    | 906,798 |
| 2019 | - | - | - | -   | 1,696,820 | 792,241 |

## **SALT SEARCH LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 31 DECEMBER 2020**

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#### **15 Related party transactions**

**(Continued)**

\*This represents amounts advanced to a related party company on 1 April 2018 over which the directors have control. The loan is unsecured, bears an interest rate of 1.75% (1.55% from April 2019) over 3 month LIBOR, and was due for repayment on 1 April 2020.

Interest amounting to £52,120 was charged on this loan in the year and the full balance of £2,403,074 was written off in the year.

During the year, advances totalling £250,735 (2019: £9,610) and repayments totalling £252,735 (2019: £12,345) were made to and by PDA Schiavo and advances totalling £93,112 (2019: £103,324) and repayments totalling £93,112 (2019: £138,324) were made to and by M Schiavo, who are directors of the company.

At the balance sheet date, the company owed £2,000 (2019: £Nil) and £nil (2019: £Nil) to PDA Schiavo and M Schiavo respectively.

During the year, advances totalling £nil (2019: £12,000) were made to E Dell, a director of the company and at the balance sheet date the company was owed £12,000 (2019: £12,000) by E Dell.

During the year total remuneration paid to the directors was £127,067 (2019: £163,800)

#### **16 Parent company**

The ultimate parent company is Salt Recruitment Group Limited, a company registered in England and Wales. At 31 December 2020 there was no overall controlling party.

Salt Recruitment Group Limited is the largest and smallest group in which the results of the Company are consolidated. Financial statements for Salt Recruitment Group Limited are publicly available from Companies House.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.